

OVERSEAS NEWS

Hong Kong economic growth slowing

By Michael Murray
in Hong Kong

THE RATE of growth of Hong Kong's imports slowed significantly in July, providing more evidence that the growth momentum in the economy is continuing to slow.

This is also as a result of a cyclical slackening of demand for Hong Kong's products in overseas markets and the repercussions of events in China which have depressed consumer demand and are likely to reduce investment in manufacturing plant and machinery.

The July trade figures showed Hong Kong's imports rising by only 9.8 per cent over the same month last year to HK\$4.7bn (\$6.2bn).

Domestic exports rose by 4.8 per cent to HK\$21.1bn, but exports soared by 31 per cent to HK\$31.4bn, reflecting the increasingly important contributions of China trade and Hong Kong-owned manufacturing facilities in southern China.

With total export growth outstripping import growth, Hong Kong recorded a visible trade surplus of HK\$3.812bn, compared with a deficit of HK\$1.347bn for the first half.

The July trade figures coincided with the release by the Government of its latest economic forecasts for 1989, including a downward revision of growth in the Gross Domestic Product to 5 per cent from a previous prediction of 6 per cent in the March budget.

Growth in private consumption expenditure, an important component in the territory's economic surge over the past few years, is now forecast to grow at only 5.5 per cent instead of 7 per cent, with retail sales showing only modest increases.

Although the property market already shows signs of making a recovery, the uncertainty over political and economic policies in China is expected to reinforce the trend of slower economic growth in the short term and has already dampened growth in the important tourism sector.

However, the slowdown linked to weaker demand for Hong Kong made goods abroad is still regarded by the Government as the principal factor at play.

The strengthening of the US dollar, to which the Hong Kong dollar is linked, and the higher rate of domestic wage inflation are also seen as 'talking' the edge of the price competitiveness of Hong Kong's products.

Unemployment in the territory remains low at 1.4 per cent but the official inflation forecast of 4.5 per cent for 1989 has been revised up to 9.5 per cent.

However, the Government believes that inflation will level off as the economy cools down since most of the upward pressure on prices appears to be generated domestically.

Boat people brought under control

By Michael Murray

RIOT POLICE in Hong Kong yesterday used helicopters and landing craft to re-establish control on the Soko Islands, where weekend disturbances by about 1,000 Vietnamese boat people led to 23 policemen being injured and a temporary withdrawal of the police presence from the island.

This latest outbreak of violence involving Vietnamese boat people, during which police fired 41 canisters of tear gas, has led to renewed calls from some local legislators for the British army to be brought in to help over-stretched police and other units in dealing with Hong Kong's 55,000-strong Vietnamese population, most of which lives in closed camps scattered around the territory.

The incident began on Sunday morning, as police intervened to prevent disorder among Vietnamese living on Tai Ah Chau queuing for their daily rice ration. An altercation followed which rapidly escalated into a violent confrontation. Vietnamese, some armed with iron bars, hurled rocks at police who were forced to retreat.

Reinforcements soon arrived by sea and tear-gas fired to bring the situation under control. However, later a decision was taken to remove the police from the island and board them overnight on launches moored offshore. Yesterday afternoon 200 members of the police tactical unit began a sea and air operation and soon regained control of Tai Ah Chau without incident, later beginning a search for weapons.

During the day representatives of the United Nations High Commission on Refugees were brought in to assist talks between police and the boat people.

Chairman gets on his bike to save ailing shipyard

Maggie Ford reports on the rescue package for Daewoo, former showcase of South Korean industry

THE DAEWOO PLAN

COMPANY CONTRIBUTION

Investment of a total of Won400bn (\$283m) into Daewoo Shipbuilding and Heavy Machinery (DISHM) raised from:

- Sale of 4 subsidiaries.
- Merger of Shina Shipbuilding with DISHM and sale of Shina's property.
- Sale of Daewoo chairman's holdings in Daewoo Securities.
- Sale of headquarters building.
- Won65bn to be raised by Daewoo subsidiaries on the Korea Stock Exchange.
- Sale of property worth Won150bn by Daewoo Corporation.
- DISHM to merge with a small engineering subsidiary next year and with Daewoo Heavy Industries by 1992.
- Big improvement in management by DISHM and restraint by workers over pay rises.

GOVERNMENT CONTRIBUTION

• Rescheduling of Won250bn of debt owed to the state-owned Korea Development Bank for 17 years with principal and interest to be repaid after a seven-year grace period.

- New capital injection from Korea Development Bank of Won150bn on similar terms to the debt rescheduling.
- Exemption from taxes and other legal restrictions relating to the divestments and mergers.
- Restoration to DISHM of the amount insured under Eximbank credit guarantees on the US Lines contract.

cornerstones of the industrial strategy. Companies were encouraged by the Government to seek market share, and when a slump in shipping prices occurred South Korean companies took orders which were not profitable, nevertheless expecting that they could last out until the expected upturn in the market.

Although they built the country into the second-largest shipbuilder in the world after Japan, they reckoned without the speed of the country's growth and the moves towards democracy in 1987.

After nationwide demonstrations forced the Government to hold elections, workers also began to protest against low

wages and long hours. Years of authoritarian control produced bitter strikes which were sometimes violent. Daewoo, in common with other yards, has been forced to pay wage rises of more than 20 per cent for the last three years.

In addition, the shipbuilders were hit by an appreciating currency. The Won, under scrutiny by US policymakers angered by large South Korean trade surpluses, appreciated more than 25 per cent over three years.

The Daewoo yard might have better weathered the storm had it not been for a fourth factor.

In 1985 US Lines, a shipping company which had a \$70m contract for 12 container ships with Daewoo, filed for bankruptcy protection. The South Korean company is still owed a total of \$231m under export credit guarantees.

The Government's terms for the ball-out have been quite stiff. The group must raise a total of Won400bn to inject into the shipyard.

This is to be done by selling four subsidiary companies and real estate, including a large tourist development site, and the building that houses its headquarters.

Mr Kim must dispose of his personal holding of Won150bn in Daewoo Securities, the country's most prominent stockholder, to other Daewoo companies. The group must raise Won55bn in rights issues on the stock market.

Blacks plan five-day strike as South Africa prepares for poll

By Patti Waldmeir in Johannesburg

SOUTH AFRICA'S largest black unions have decided to call a five-day general strike to coincide with the country's September 6 general elections.

A weekend conference of the Congress of South African Trade Unions (Cosatu) and the National Council of Trade Unions (Nactu) agreed on a stayaway from work to begin next Monday, two days before national elections from which blacks are excluded.

A statement released at the end of the conference referred only to peaceful protest action.

However, sources close to the conference said a five-day stayaway had been decided. Under South Africa's emergency regulations, it is illegal to call publicly for a general strike.

The two unions represent more than 1m South African workers. However, workers not

affiliated to the two federations have joined in past stayaways and could be expected to do so again.

Last June, the two organised a three-day stayaway to protest at restrictive new labour laws. Some 2.5m workers participated at the height of that strike.

This year's stayaway will also be aimed at the year-old Labour Relations Amendment Act, which curtails the right to strike and holds unions financially responsible for illegal strikes.

It will also form part of the month-old defiance campaign being waged by the anti-apartheid opposition. Opposition leaders see the stayaway as the climax of their campaign against the elections to segregated houses of parliament for whites, Indians and

coloureds (mixed race).

The campaign began with protests at hospital segregation, and has also involved large rallies and defiance of restriction orders imposed on individuals and organisations under South Africa's three-year state of emergency.

Increasingly, protesters have clashed with the security forces. Dozens of police in riot gear were at the weekend union conference, preventing overtly political speeches from the podium and at one point arresting a union member for reciting poetry to the gathering.

Significant resistance to a five-day stayaway is known to have been voiced within the labour movement, with some union leaders doubtful that members would be willing to forego an entire week's pay.

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In June the bellwether M3 measure was 24.56 per cent higher than a year before and well above the Reserve Bank's own target range, set in March, of 14-18 per cent.

Foreign reserves are very low - total gold and foreign assets were Rands 3.8bn at the end of July and included just under 3.8m ounces of gold.

The present current account surplus is insufficient to meet large capital outflows and replenish reserves, the Bank warns.

It nevertheless believes that the growth in monetary agree-

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Economic 'soft landing' likely

By Jim Jones in Johannesburg

SOUTH AFRICA'S economy appears to be on track for a soft landing which will provide some relief to the balance of payments and the foreign reserve position, according to the country's central bank.

In its 1989 annual report, the South African Reserve Bank says the soft landing should allow further moderate increases in domestic spending and real output growth.

However, the Reserve Bank warns of several problem areas - principally inflation, the balance of payments current account and excessive government spending. These can be

properly addressed only if the current restrictive economic policies are not relaxed prematurely, it says.

The Bank argues that much of the recent rise in inflation should be ascribed to the rand's deteriorating rate in relation to other currencies and autonomous cost and price rises such as higher taxes and administered price increases.

The central bank argues that the acceleration in inflation has less to do with excessive money demand.

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American companies top UN pull-out list

By Maggie Ford in Seoul

A TOTAL of 277 foreign companies have pulled out of South Africa since 1984, more than half of them from the US, according to a United Nations report released yesterday. Reuters reports from the United Nations.

"United States companies are more receptive to calls for corporate and social responsibility from shareholders and consumers," the UN report said.

The report is part of a series on South Africa and Namibia

prepared for the UN Commission on Transnational Corporations before public hearings in Geneva on September 4.

Over the years, the UN has adopted numerous General Assembly resolutions calling for economic sanctions against South Africa designed to put pressure on the Pretoria government to end the system of apartheid. The only binding resolution prohibits the sale of arms to South Africa.

In analysing the scope of disinvestment from 1984-1988, the

Commission was unable to obtain an up-to-date record of companies still in South Africa or their assets.

But it said that all but two of the 10 largest foreign operations in South Africa, measured by numbers of employees, were British-based, led by the Lonrho with 10,000 employees. The two exceptions were Volkswagen and Siemens of West Germany.

The Brussels-based International Confederation of Free Trade Unions said last year

that Britain had the largest number of companies in South Africa, followed by West Germany, the US, France and Switzerland.

In comparison to the 122 US corporations which have withdrawn subsidiaries from South Africa since 1984, only 56 British companies and 10 West German groups have followed suit, the new UN report said.

But the report pointed out that disinvestment did not always mean companies were cutting their ties with South Africa.

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The South Korean economy grew 6.5 per cent in the first six months of 1988, compared with 11.8 per cent in the same period last year, according to the Bank of Korea.

Second quarter growth of 7.4 per cent was boosted by domestic consumption and construction, after a difficult first quarter when strikes and a reduction in investment pushed the growth figure down to 5.6 per cent. Manufacturing investment was up 13.3 per cent in the second quarter. Exports declined by 3.8 per cent.

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OVERSEAS NEWS

Launch of TV satellite marks new era in space

By Roderick Oram in New York and Raymond Snoddy in London

THE FIRST satellite owned by British Satellite Broadcasting was blasted into space from Cape Canaveral, Florida, on Sunday evening, opening a new era for commercial exploitation of space.

It was the first commercial launch of a satellite following President Ronald Reagan's decision in the wake of the Challenger shuttle disaster in 1986 to bring private enterprise into space activities. All previous satellite launches were by government agencies.

BSS's *Marco Polo* 1 satellite was put into orbit by a Delta rocket built and owned by McDonnell Douglas, the US aerospace group.

The US Transportation Department's office of commercial space development said it expected a further six more private launches this year and 27 between now and 1993.

General Dynamics and Martin Marietta, two other US aerospace contractors, are com-

peting with McDonnell Douglas for private launches. All three companies are adapting rockets they had built for some time for the country's military and civilian space programmes such as the Titan and Atlas.

The US groups are challenging ArianeSpace, the consortium owned by the 11 European governments that make up the European Space Agency. ArianeSpace has launched many of the world's commercial payloads such as telecommunications satellites.

Marco Polo 1 will take several days to reach a point about 23,300 miles above the equator where it will be in geosynchronous orbit.

It is the first of two satellites BSS will use to beam television programmes to the UK in competition with Mr Rupert Murdoch's recently launched Sky satellite television service. BSS is a venture in which Pearson, publisher of the *Financial Times*, has a stake.

OBITUARY: JEAN REYRE

Freewheeling banker became spiritual mentor of Paribas

MR JEAN REYRE, the principal postwar architect of the Paribas investment banking empire, has died in Paris at the age of 89.

One of France's leading deal-makers, Mr Reyre joined Paribas in 1924 and reigned as its undisputed master from 1948 to 1969. Often at odds with the French financial establishment, however, he was only appointed chairman in 1966, before being ejected by his board three years later.

As creator of the freewheeling Paribas house style, Mr Reyre retained the intense loyalty of his staff and is still acknowledged today as a sort of spiritual leader by Mr Michel Francois-Poncet, Paribas' current chairman.

"He was very personal in his style and loved to put people into competition with each other. He influenced us by his sense of urgency and his capacity to make people work at night and at weekends," said Mr Francois-Poncet.

"He got up late, often arriving at the office in the morning," recalls Mr Pierre



Jean Reyre: at odds with financial establishment

Moussa, another successor as chairman of Paribas, who was also forced to resign.

"He also worked late – all of Paribas worked very late under his chairmanship. And after leaving the office, he haunted the theatres, the restaurants and the nightclubs before going to bed. His physical strength was fabulous," Mr Moussa writes in his autobiography, *La Rone de la Fortune*.

George Graham

WORLD ECONOMIC INDICATORS

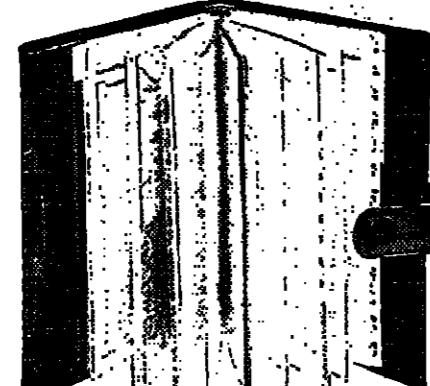
TRADE STATISTICS						
UK (Ton)	July '89	June '89	May '89	July '88		
exports	7,726	7,576	7,823	6,721		
imports	10,580	10,750	9,833	9,225		
balance	-2,462	-1,914	-1,740	-2,566		
Japan (US\$bn)	22.233	22.715	21.493	22.037		
exports	17.157	17.624	17.885	15.815		
imports	+5.036	+5.081	+3.608	+8.221		
US (\$bn)	June '89	May '89	April '89	June '88		
exports	30.914	30.455	30.759	28.706		
imports	39.085	40.534	39.045	37.304		
balance	-8.171	-10.079	-8.286	-10.592		
W. Germany (DMbn)	56.30	51.70	52.70	49.80		
exports	43.90	41.50	41.60	35.80		
imports	+12.4	+10.2	+11.1	+14.2		
France (FFrbn)	97.20	92.82	93.70	84.75		
exports	100.00	99.26	97.38	89.20		
imports	-2.80	-6.64	-3.69	-0.45		

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EC drops probe of Japanese excavators

By Tim Dickson
in Brussels

THE EUROPEAN Commission announced yesterday that it had decided to close an anti-dumping procedure involving Japanese imports of small hydraulic excavators without taking punitive action.

The probe is likely to be "parked" in orbit for up to six months. Delays in completing the development of the micro-electronics for both the receiving equipment and the desensitiser for the subscription channel forced BSB to postpone its programme launch until March if the reception equipment is available in large enough quantities.

The move follows an extensive investigation Brussels which concluded that there had been "no injury" to domestic producers despite the imports of hydraulic excavators under six tonnes in weight were being dumped and causing injury to their industry.

The Commission's inquiry found that since the EC industry was subsequently able to increase production capacity, capacity utilisation and market share, thereby allowing positive financial results to be achieved, "no material injury had been caused to the Community industry."

A spokesman pointed out yesterday that the market for small hydraulic excavators had expanded rapidly in the last few years and that this trend was expected to continue.

He said that this was the third anti-dumping complaint against Japan which had recently been terminated without measures being taken. The others concerned cellular mobile telephones and wheeled loaders.

Finance chief arrested

By Chris Sherwell
in Sydney

THE NATIONAL Companies and Securities Commission (NCSC), Australia's share market watchdog, failed twice yesterday to prevent Mr Lance Connell, former head of the collapsed Rothwell's finance house, leaving the country.

The action, first in the Perth magistrate's court and then in Western Australia's state supreme court, followed Mr Connell's arrest on Saturday on four charges in connection with the 1986 and 1987 Rothwell's annual reports.

The charges allege that the reports contained false statements about the group's profits failed to disclose certain loans and were published with the intention of deceiving shareholders and creditors.

Mr Connell, who denies the charges, was released on bail of A\$1m and a surety for another A\$1m. The NCSC's unsuccessful action sought the quashing of a court order made last week approving Mr Connell's departure for Britain last night.

On Sunday Mr Connell called the arrest a "disgraceful political stunt" by the Western Australian government.

He claimed he had been "on the receiving end for too long" and vowed "to go on the attack." Yesterday he lodged more than 270 writs against a number of Australian newspapers and broadcasting outlets over their coverage of his affairs.

Burmese state groups in joint trading venture

By Chit Tun in Rangoon

THE BURMESE Government has authorised formation of a joint enterprise between three state-owned trading companies and Burmese Holdings of Malaysia, pursuing its new policy of welcoming foreign investment in Burma.

Known as Myanma-Malaysia International with headquarters in Rangoon, the joint venture has an authorised capital of Kyats 100m (25m) to be subscribed 40/30 by the Burmese and the Malaysian partners.

Its business will be production, assembly, and marketing, both at home and abroad, of miscellaneous goods and also to act as commission agents.

The three Burmese partners of the enterprise are the General Merchandise Trading, the Vehicles and Vehicle Accessories Trading, and the Construction and Electrical Stores Trading, all state-owned.

This is the second joint venture company of its kind formed since the Burmese government announced its new foreign investment policy last November, the first being the Myanma-Singapore International, formed earlier this month between two Burmese firms and SGS Marketing of Singapore with an authorised capital of Kyats 50m.

The art of bellringing (the expression "campanology") is very much a British invention. Peals of bells in continental European countries are often hung as a tradition to play some form of tune.

The British style of bellringing involves ringing bells in

UK NEWS

Management at Trident plant will be reformed

By David White, Defence Correspondent

MANAGEMENT refers to the nuclear warhead facility at Aldermaston, Berkshire, will not follow the pattern chosen for other defence research establishments, officials said yesterday.

Full privatisation has already been ruled out. Nor will the reforms will be based on the formula of a semi-autonomous agency used for non-nuclear research establishments, which will be able to seek outside work.

The management changes, designed to overcome critical difficulties in recruiting and retaining the qualified staff needed to meet deadlines for the Trident nuclear programme, will be based on a study undertaken by Sir Francis Tomba, chairman of Rolls-Royce.

The commissioning of the review was seized upon at the weekend by Mr Martin O'Neill, the Ulster Party defence spokesman, as an admission by the Government of "severe shortcomings" in the Trident programme.

The Ministry of Defence said the report, not yet completed, was due "quite soon." It is

believed to have been communicated last month at the instigation of the Prime Minister's office.

Ministry officials denied that there had been a deliberate attempt to keep the review secret. They said the MoD regularly sought advice from industry, John Brown Engineering, National Nuclear Corporation and British Nuclear Fuels had already provided support at the Aldermaston Atomic Weapons Establishment.

However, this is the first time the ministry has had recourse to management rather than operational advice.

Aldermaston handles the design, development and production of Britain's nuclear warheads. A film factory is under construction to replace current facilities for producing fissile materials – plutonium and uranium – for the weapons.

The scope of the review is limited to Aldermaston and does not cover the rest of the UK's Trident programme for submarine-launched missiles to replace the UK's Polaris strategic deterrent.

The MoD has ruled out full privatisation because, in the words of one official, "the type of work is not suitable to be done by a private company."

Officials also indicated that the new Defence Research Agency, in which four non-nuclear research establishments are being grouped, in an attempt to achieve greater flexibility and an arm's-length relationship with the MoD, would not be used as a model.

Aldermaston would not be in a position to seek outside work as the new research agency was being encouraged to do, they said.

The Commons Defence Committee gave a warning recently that the Trident programme might suffer delays if staffing shortages were not overcome.

About 100 warheads are required for each of the four planned Trident submarines, the first of which is due to be operational in 1984.

An employee at a Cardiff plant making nuclear weapons components has been suspended while an investigation into fraud allegations is carried out, the Ministry of Defence has confirmed.

ITV central scheduling unit sought by Granada

By Raymond Snoddy

GRANADA TELEVISION, one of the "big five" ITV companies, has appealed for the creation of a national programming, commissioning and scheduling unit which could have a budget of about £40m a year.

The Granada initiative at the Edinburgh Television Festival at the weekend in the most powerful support so far for the idea of a central commissioning unit as an alternative to the present ITV networking system.

The big five companies – Thames, London Weekend Television, Central, Granada and Yorkshire – control about two thirds of the nationally networked programmes.

Enormous tensions have been caused through conflicts of interest between companies that are both buyers and sellers of programmes within the ITV system.

Mr Steve Morrison, director of programme planning at Granada, argued: "Let's have a network structure, or unities, and a level playing field where only the quality of programmes would count."

Under such a system, a "significant programme" would come from the smaller regional companies.

Mr George Russell, chairman of the Independent Broadcasting Authority, has made clear that he would like to see a reformed ITV network in place before the auction of ITV franchise fees under way in 1991.

Mr Russell – who will also be chairman of the Independent Television Commission, the body that will replace the IBA – believes that without an acceptable network it will be very difficult to judge the programme plans of bidders for the new 10-year franchises that will run from 1993.

He also emphasised his attachment to high programming standards in the auctioning process and a wide range of options he would have available to enforce the promises of bidders.

Although the ITV companies would be judged on their continuing performance, they had the advantage of having already proved they could make quality programmes and could run a franchise.

The IBA chairman also warned that the sanctions imposed by the franchisees might include the possibility of reducing the franchise period by one or two years as well

Labour steps up attack on Lawson over interest rates

By John Mason

LABOUR PARTY economic spokesmen continued their attack at the weekend on the Chancellor of the Exchequer's high-interest-rate policy and warned of growing risks of a "hard landing" for the economy.

The attack, by Mr John Smith, the Shadow Chancellor and Mr Gordon Brown, Labour's Treasury spokesman, is widely seen as an attempt to maximise Mr Nigel Lawson's discomfort after the most recent trade figures and during the approach to the Conservative Party conference.

When the Tories meet in Blackpool in October, Mr Lawson is set to maintain his firm stance that interest rates will remain as high as needed to bring down inflation.

However, he is widely expected to receive strong warnings over the impact of his high-interest-rate policy on both business and voters.

Mr Smith said the government's errors and failure to invest had led to an "appalling" set of trade figures.

He said that with growth slowing down, inflation staying high and a serious deficit, Britain faced a troubled economic future.

He blamed the Chancellor's "politically motivated boom" and tax-cutting 1988 budget for increasing demand well beyond the ability of British industry to supply.

"Britain has not invested in skills or new technology or in



Warnings of gloom: John Smith (above) blames Nigel Lawson for a "politically motivated boom".

our under-developed regions. The results are now all too clear."

In a letter to Mr Lawson, Mr Brown demanded an explanation of five independent forecasts which he said undermine government claims of an improvement in the economy.

The forecasts, published by the Treasury, all predict a drop in investment in 1990.

Three of the forecasts from the Midland Bank, Goldman Sachs and the National Institute of Economic and Social Research, predict a drop of at least 2 per cent next year.

Mr Brown asked Mr Lawson whether he can still hold to his prediction of a 3 per cent rise in investment in 1990.

PM's electricity role denied

By John Mason

OFFICIALS from Downing St and the Department of Energy are playing down reports that the Prime Minister has personally intervened to ensure that the privatisation of the 12 electricity distribution companies goes ahead next spring as scheduled.

Both departments denied any knowledge of Mrs Thatcher applying pressure on Mr John Wakeham, the Energy Secretary, to avoid a delay to the flotation.

Press reports at the weekend had claimed that the Prime Minister was willing to accept the distribution companies' fetching a lower price for the

sake of keeping to the original timetable.

The Department of Energy yesterday admitted that the privatisation timetable was under review. However, it insisted that it still hoped the plans for the original schedule would be met.

The distribution companies were originally set to be sold in May 1990 with the two generating companies following in autumn 1990 and spring 1991.

However, there has been

deep-seated concern over the

highly complex contract system to be negotiated between the generators and the distributors.

Both departments denied any knowledge of Mrs Thatcher applying pressure on Mr John Wakeham, the Energy Secretary, to avoid a delay to the flotation.

Press reports at the weekend had claimed that the Prime Minister was willing to accept the distribution companies' fetching a lower price for the

Ashdown shrugs off poor poll showing

By John Mason

MR PADDY ASHDOWN, leader of the Social and Liberal Democrats, yesterday shrugged off the latest opinion poll, putting the SLD's national standing at 4 per cent, and a gloomy prospect for the party's prospects. He insisted that he would not be put off by "short-term distractions".

The MORI poll result, he said, was unremarkable and showed that the SLD's standing was largely unchanged from previous polls. However, he pointed out that support for

the Green Party had fallen by more than half since its peak at the elections for the European parliament.

Mr Ashdown refused to comment on a report prepared for the party, saying that the SLD appeared to have no idea why it was losing support and it lacked any strategy to reverse the position.

He said the report was of "no particular status", within the party.

The SLD leader said the party had faced similar tough

positions before.

Its task was to stake out the new politics of Britain, he said. It should concentrate on doing that, proceeding step by step, and not let itself be distracted by short-term considerations.

The report was carried out by two party members for Mr Matthew Taylor, MP for Truro and the SLD's communications strategist.

It said the new party was looking "tired and jaded" and had failed to live up to its original promises.

FORECASTS FOR THE UK ECONOMY

Date	Gross Domestic Product				Consumer spending				Manufacturing output		Fixed investment		Retail price inflation		Unemployment		Balance of payments current account		Public Sector Borrowing Requirement		Interest rates (3 month interbank)		Exports volume		Imports volume					
	1988	1989	1990	1991	1988	1989	1990	1991	1988	1989	1990	1991	1988	1989	1990	1991	1988	1989	1990	1991	1988	1989	1990	1991	1988	1989				
May	2.8	2.5	3.6	2.0	3.5	1.5	4.5	3.0	5.5	4.5	—	—	—	—	—	—	—	—	—	—	—	—	—	—	4.5	7.0	4.5	3.0		
Confederation of British Industry	2.0	2.1	3.5	1.4	4.0	2.4	5.9	1.2	6.7	5.1	1.8	1.8	1.2	13.0	14.0	14.0	11.0	4.2	5.4	5.8	1.8	—	—	—	—	—	—	—	—	
DRI Europe	1.3	2.3	2.7	0.3	3.9	2.8	5.9	—2.5	7.0	4.8	1.8	1.9	1.7	12.8	10.3	7.5	12.8	3.1	5.4	5.8	2.0	—	—	—	—	—	—	—	—	
European Commission	2.4	3.5	3.6	1.9	4.7	4.8	6.3	3.1	6.1	5.2	1.8	1.8	1.8	16.8	17.8	17.8	13.0	5.4	6.4	6.4	3.1	—	—	—	—	—	—	—	—	
Group of Thirty	2.7	3.5	3.1	1.5	4.5	4.1	5.0	2.0	5.4	4.3	1.8	1.9	1.9	14.9	15.9	12.5	12.7	4.6	5.6	5.1	1.7	—	—	—	—	—	—	—	—	
Group of Thirty Club	2.2	2.1	3.1	1.8	4.5	0.6	6.5	0.3	7.4	5.6	1.8	1.8	1.8	14.1	17.6	14.0	12.0	4.6	5.2	5.4	1.7	—	—	—	—	—	—	—	—	
Liverpool University	2.5	3.4	1.1	1.8	—	—	—	—	7.3	4.1	1.8	1.8	1.8	12.7	16.0	16.5	13.2	11.2	—	—	—	—	—	—	—	—	—	—	—	
London Business School	1.8	2.7	3.2	2.2	4.5	4.1	5.7	3.2	7.0	5.4	1.9	1.9	2.0	13.6	15.5	15.5	13.0	11.0	4.2	7.2	6.8	2.8	—	—	—	—	—	—	—	—
National Institute	2.5	3.5	3.1	2.0	4.5	3.0	5.0	2.0	5.0	4.0	1.8	1.8	1.8	14.0	15.0	15.0	13.0	14.0	4.0	5.2	5.7	2.7	—	—	—	—	—	—	—	—
OECD	2.25	2.0	3.25	2.5	5.0	1.75	5.75	3.25	6.75	5.25	1.8	1.8	1.8	16.75	17.5	17.5	15.0	14.0	4.0	5.5	5.0	2.75	—	—	—	—	—	—	—	—
Oxford Economic Forecasting	2.5	2.0	3.5	1.0	5.2	2.7	7.5	2.7	6.9	4.9	1.9	1.9	1.9	16.8	17.1	17.1	15.1	15.1	4.0	5.5	5.0	2.75	—	—	—	—	—	—	—	—
Barclays de Zoete Wedd	2.5	1.8	2.6	1.2	4.5	1.0	5.5	2.0	7.0	5.8	1.8	1.8	1.8	15.0	14.0	9.0	14.0	10.5	6.0	7.5	2.0	—	—	—	—	—	—	—	—	
Credit Suisse First Boston	2.1	2.5	2.3	2.3	4.5	4.5	6.0	3.1	6.5	4.5	1.8	1.7	1.7	16.0	16.5	16.5	12.5	12.5	5.1	6.4	5.8	2.7	—	—	—	—	—	—	—	—
Goldman Sachs	2.5	2.5	3.5	1.5	4.8	1.4	5.2	—2.0	7.2	5.8	1.8	1.8	1.8	17.5	16.2	13.5	14.0	11.0	5.4	7.1	9.8	2.7	—	—	—	—	—	—	—	—
Greenwell Montagu	2.2	1.9	3.6	1.5	4.8	1.4	5.2	—2.0	7.2	5.8	1.8	1.8	1.8	17.5	17.5	17.5	12.5	12.5	4.4	6.3	6.8	2.1	—	—	—	—	—	—	—	—
Hoare Govett	1.8	3.2	3.7	3.0	4.0	3.0	5.0	5.0	5.4	4.2	1.8	1.8	1.8	18.0	18.75	12.5	10.0	3.5	7.3	8.8	4.5	—	—	—	—	—	—	—	—	
Jameson Capital	2.5	2.5	3.5	1.5	4.5	1.5	5.0	1.5	5.0	4.5	1.8	1.8	1.8	17.5	17.5	17.5	12.5	12.5	5.5	6.5	6.5	3.0	—	—	—	—	—	—	—	—
Lazard Frères	2.0	2.2	3.5	1.5	4.5	2.5	5.4	1.1	7.0	5.6	1.8	1.8	1.8	18.0	18.0	18.0	12.5</td													

FT

FINANCIAL TIMES CONFERENCES

WORLD ELECTRICITY

16 & 17 November 1989, London

Speakers taking part include:

Mr Robert Malpas

PowerGen

M. Rémy Carle

Electricité de France

Mr Alessandro Ortis

ENEL

Mr David W Penn

Wisconsin Public Power, Inc. SYSTEM

Dr Mario Penna Bhering

Centrais Elétricas Brasileiras SA (Eletrobrás)

Mr John Uttley

The National Grid Company

Mr Ibrahîm Elwan

The World Bank

Mr Peter A Bradford

State of New York Public Service Commission

Mr Mitsuo Nakajima

The Tokyo Electric Power Company

Dr Dirk Kallmeyer

Rheinisch-Westfälisches Elektrizitätswerk AG

Mr Donald J Miller

South of Scotland Electricity Board (SSEB)

Mr Adam Kahane

Shell International Petroleum Company Limited

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Form of spot market considered

Plans discarded for electricity market system

By Max Wilkinson, Resources Editor

A SYSTEM for organising a privatised electricity market which was due to be implemented from October 1 has been found to be unworkable and is being discarded.

The two sides of the industry - generating companies and distributors - could not agree on a method of sharing financial risks.

The Government has therefore told the two sides to find a new solution as soon as possible. A draft of a new system which is much closer to an ordinary spot market is being discussed.

Computer programmes were devised and a vast amount of analytical work undertaken to prepare the wholesale markets system but bankers and consultants found it difficult to understand. They feel its financial consequences in a world of competitive electricity companies would be unpredictable.

Under this system the 10 distributing companies would have contracts for electricity supplied from power plant owned by the two generating companies, National Power and PowerGen.

Distributors would pay a fixed charge for the right to the output of a plant as well as fuel costs when they needed power. However, the Government insisted that the running of power stations should continue to be scheduled in a "merit order" of efficiency, as under monopoly ownership.

The contracts could not guarantee this, so advisers worked out a computerised system for distributors to swap contracts in a co-operative "pool" acting as a single purchaser. A similar co-operative pool for generators would allow them to fulfil contracts as if they were a monopoly supplier.

This two pool system is now expected to be replaced by a unified pool similar to a conventional spot market.

Large generating companies would be required to offer power to the pool at prices close to the running cost of

each plant, thus preserving the "merit order" and preventing them colluding to edge prices up. Smaller generators, however, could offer any price they liked. All successful bids would be paid at the price of the highest bid accepted, as in an ordinary spot market.

The main difference of the new system is that all wholesale sellers will pay the same price for electricity at any given time, rather than hundreds of different prices, according to the terms of individual contracts. However, anybody could have a long term power contract at a special price, as in other markets.

The new power pool will not be a completely free market. Wholesalers will be allowed to buy electricity from the pool only if they have a tradeable certificate entitling them to buy a specified amount.

These certificates can be purchased directly from generators and are intended to compensate them for that part of their fixed capital costs which cannot be recovered from spot prices paid in the power pool.

The certificates will be traded continuously in a "capacity market". Any distributor with too few capacity certificates for the power it needs to buy will be charged a "capacity deficiency payment" set by the government-appointed regulator.

The regulator, under the new scheme, can encourage the industry to keep a "safety margin" of spare generating capacity by requiring distributors to hold capacity certificates for, say, 20 per cent more power than they need to buy.

The new proposals, circulated earlier this month, will be discussed in detail during the next few weeks. However, the October 1 deadline for the operation of a shadow market in electricity cannot possibly be met, and plans for the privatisation are expected to be deferred for at least six months.

Editorial comment, Page 16

BRITISH Rail, the state-owned railway corporation, is lobbying the Government to let it make a big push into telecommunications in competition with British Telecom and Mercury Communications.

BR has built up one of the most extensive and modern telecommunications networks in Britain to run its signalling system and serve internal needs. It wants the freedom to exploit this network commercially by selling space on it to third parties.

The Department of Trade & Industry and the Office of Telecommunications have so far refused this request on the grounds that they promised Mercury no new competitors would be introduced into the mainstream telecommunications market until November 1990.

However, BR is pushing to be allowed into the market thereafter, when a big review of telecoms policy is due to start. "We would expect to be in the front of the queue next November," said Mr Peter Borer, BR's newly-appointed director of commercial telecommunications.

Mr Borer, who joined BR in July from Kingston Communications, has been brought in to spearhead the company's drive into telecoms. The move is part of a wider campaign by BR to convert itself into a more entrepreneurial organisation.

BR's telecoms network, which is thought to be worth several hundred million pounds, consists of 2,000km of fibre-optic cable, 150 computerised switches and 63,000 extensions. This makes it of equivalent size to Mercury's network, which has 2,500km of fibre-optic cable - much of it laid alongside BR's tracks.

● Making its 2,400 railway stations available to the UK's four telepoint operators as announced last week. Telepoint is a new pocket-phone service, which allows people to make calls if they are within 100 metres of small radio transmitters which will set up at convenient locations in some parts of the UK.

● Routing most of its own long-distance telephone traffic through the BR network. At present, only internal calls go through the network.

UK NEWS

Report suggests boom in worker output slowing

Productivity growth 'faster in unionised companies in 1980s'

By Charles Leadbeater, Labour Editor

BRITAIN'S unionised companies had faster productivity growth in the early 1980s than their non-union counterparts, according to a set of reports published today which throw into doubt many commonly held assumptions about the impact of unions on the economy.

The reports, mainly based on a detailed analysis of annual accounts from 127 manufacturing companies between 1972 and 1986, suggest the surge in productivity growth in the early 1980s may be running out of steam.

As unionised plants were more likely to have been sweeping organisational changes in the 1980s, involving the abolition of management agreements, they were also more likely to have had job losses.

However, only unionised plants which went through organisational changes were more likely to have lost jobs.

The reports, by economists from Oxford University, the London School of Economics and University College London, say unionised plants were more likely to have had job losses. There was no difference in the employment performance of union and non-union plants.

The reports say that it is doubtful that much of the faster productivity growth of the early 1980s was due to the Government's trade union legisla-

tion between 1984 and 1987.

They were also more likely to have invested in both conventional machinery and new technology, incorporating micro-electronics, probably because the restrictive practices which had previously deterred investment were gone.

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However, only unionised plants which went through organisational changes were more likely to have lost jobs.

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The reports say that it is doubtful that much of the faster productivity growth of the early 1980s was due to the Government's trade union legisla-

tion between 1984 and 1987. The union legislation of the 1970s, which favoured union recognition and the closed shop, appeared not to have damaged productivity growth.

The authors of the report suggest that the severity of the recession between 1979 and 1981, with workers facing rising unemployment and managers under pressure to improve corporate performance, were more powerful influences on productivity.

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Eagle Trust traces £10m payment to adviser

By Philip Cogan

EAGLE TRUST, the troubled industrial holding company which is the subject of a Serious Fraud Office inquiry, has traced a payment of £10m to SBC Savory Millin, the group's then financial adviser, in December 1987.

The payment was made through a company called Automotive Industries (UK), which used Ryco Trust, a Jersey-based company, as its secretary and which was based at Ryco's address.

It is not clear whether the £10m payment was made in the normal course of business between a company and its finance adviser or whether it was made for some other purpose.

No-one at SBC Savory Millin was available for comment yesterday.

A number of companies which have business links or substantial shareholdings in Eagle, were based at Ryco's address. Ryco has refused to answer questions about its links with Eagle.

The Serious Fraud Office is investigating Eagle's affairs. Eagle initially asked the Department of Trade and Industry to look into a sum of about £10m which cannot be traced by its auditors.

Meanwhile, Eagle has received an approach from Henry Ansbacher on behalf of a client. The merchant bank said the approach was made "on very general terms" but an Eagle spokesman said the proposal involved the possible injection of capital and sale of certain subsidiaries.

On Friday, Mr Andrew Fifield, chief executive of Braffwaite, the industrial services company, said that he would be interested in buying certain of Eagle's subsidiaries. Anbaacher acts as financial adviser to Braffwaite.

Mr Malcolm Stockdale, Eagle's new chairman, is understood to want to hold on to the group's remaining business.

Any sale in current circumstances would be at distress prices, he believes.

However, there is understood to be opposition to Mr Stockdale's chairmanship from other members of the board.

Requado Branda, the US company of which Mr Stockdale is also chairman, has refused to sell its 12.5 per cent stake in Eagle Trust until the current financial investigations are finished. Iroquois controls just two seats on the seven-man Eagle board.

GKN offers pay rises up to 20%

By Michael Smith

GKN SANKEY, the automotive components maker, is offering potential pay rises of more than 20 per cent to skilled workers at its main plant - providing they agree to a flexible working package.

The rises would be introduced in stages over a period of up to 18 months and would be on top of annual pay rises.

Management at the plant in Hadley Castle, Telford, say any deal would be self-financing.

The management expect it to increase the factory's productivity by more than 10 per cent.

About 300 of 2,600 workers at the plant would be eligible for payments of up to £25 a week, assuming productivity targets are met.

They include electricians, toolmakers, maintenance fitters and pipe fitters.

The company says their present weekly pay is about £170.

Mr Roy Collett, general manager for the engineering products division, said yesterday that talks with unions had progressed well over the last few months.

Because BR would not be allowed to do this under the current regulations, it is unlikely to be part of one of the consortia which are currently bidding for licences.

However, the systems are not due to start until 1992, so BR expects eventually to become a partner or a supplier to at least one consortium.

● Making its 2,400 railway stations available to the UK's four telepoint operators as announced last week. Telepoint is a new pocket-phone service, which allows people to make calls if they are within 100 metres of small radio transmitters which will set up at convenient locations in some parts of the UK.

● Routing most of its own long-distance telephone traffic through the BR network. At present, only internal calls go through the network.

Food companies praised

By Christopher Parkes, Consumer Industries Editor

MULTINATIONAL food and drink manufacturers score highly as providers of jobs and emerge as progressive, even generous, employers in a report from the Geneva-based International Labour Organisation.

General policy among the 100 biggest companies in the sector - which are expected to account for 75 per cent of the world's processed food output by 2000 - was to ensure that wages and working conditions

were also better: some groups had pioneered profit-sharing schemes, company-sponsored housing and other incentives.

Fringe benefits were also better: some groups had introduced profit-sharing schemes, company-sponsored housing and other incentives.

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DIARY DATES

Trade Fairs and Exhibitions: UK

September 3-6	Top Drawer Gift and Decorative Accessories Exhibition (01-727 1929)	Alexandra Palace
September 7-9	International Autumn Fair (01-855 3201)	Olympia
September 5-8	International Carpet Fair (021-705 5706)	Exhibition Centre, Harrogate
September 5-8	Offshore Europe Exhibition and Conference (01-457 8754)	Aberdeen
September 10-13	International Menswear - MAB (01-457 2514)	Earls Court
September 12-14	Point of Sale, Merchandising and Display Exhibition and Conference (01-340 3291)	Business Design Centre, Ialington
September 12-23	Antiques Fair (0447 2514)	Chelsea Old Town Hall
September 15-23	International Boat Show (0703 757511)	Southampton
September 17-18	DIY Trade Show (01-302 8855)	Earls Court
September 17-19	Gallery 89 - Framing and Fine Art Market (01-555 2201)	Olympia 2, London
September 18-22	International Handling & Storage Exhibition (0885 58431)	The Brighton Metropole

Overseas Exhibitions

Current	World Fair for Beverage Technology - DRINK-INTER-BRAU (01-948 5166) (until September 1)	Munich
September 3-8	International Audio and Video Fair (01-930 7251) (until September 3)	Berlin
September 4-9	Show of the Nations Exhibition (01-977 3474)	Leipzig
September 13-14	Pre-Press Exhibition (0372 373161)	Copenhagen

Business and management conferences

September 3-7	European Society for Opinion and Marketing Research 42nd ESOMAR congress (Amsterdam +81-654 2141)	Stockholm
September 6	Tolley Conferences: Payroll manager's review (01-680 5682)	London: Press Centre
September 11	The Industrial Society: Annual	Frankfurt
September 12	CFI Conferences: Pay and performance (01-375 7400)	London: Centre Point, London
September 13-14	Financial Times Conferences: World Motor (01-925 2232)	Frankfurt

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

FINANCIAL TIMES CONFERENCES

EUROPE AND THE NORDIC COUNTRIES

Stockholm 9 & 10 October, 1989

How Efts and the European Community will develop their relationship is a subject of vital concern to businesses in the Nordic Efts countries and it will be one of the principal themes of the FT Stockholm Conference. In October, Kjell-Olof Feldt, Kai-El Sorsa, Jonas Gahr Store and Thorstein Olafsson will give Nordic government views on this question and Niels Helveg Petersen will add a Danish viewpoint.

The Nordic business community includes many companies which have already developed sophisticated approaches to the Single European Market and these will be addressed by Gerhard Heiberg, Harald Norvik, Bo Ramfors, Anders Ljung and Paavo Rantanen of Nokia.

THE FT CITY SEMINAR

London 31 October, 1 & 2 November, 1989

The FT City Seminar is an exceptional training programme with speakers of great authority who describe and discuss the major markets and players involved in the complex life of the City of London. An interesting feature of the next Seminar is an examination of the changing regulatory approach of the SIB a year after David Walker became its chairman. The Single European Market and the directives from Brussels that are required to put it in place add major new regulatory challenges and these, together with discussions of solutions, will feature also.

Among the new speakers this Autumn are Antony Beevor of the Takeover Panel, John Footman of the Bank of England, Roger Brooke of Candover, Bryan Kellie of Lloyds, Paul Smith of the Securities Association, Nicholas Jones of Lazard Frères, Tadashi Natori of IBM and Michael Fuller of Midland Bank. There will be particular interest in the much strengthened City in the mergers and acquisitions part of the programme and in the strategy of a major Japanese player in London with a Tokyo institution represented in the series for the first time.

Michael Fowle, Keith Woodley, David Surgetar, Stanley Clinton Davis, Christopher Johnson, Herschel Post, Francesca Edwards, Peter Tudball, Peter Wildblood, David Malcolm and Richard Kilby return to the platform and the Seminar Chairman, Marc Lee, Conference Advisor to the Financial Times, will, as always, make sure that the participants have constant opportunities to ask questions on the issues that concern them.

WORLD SHIPPING IN THE 90s

Amsterdam 14 & 15 November, 1989

The FT proposes to stage a major conference to coincide with the Europort 89 Exhibition. After the difficulties of the past few years, the hopes and signs are for a recovery in the world shipping industry. The aim of this conference is to examine current trends and look at the industry's prospects and opportunities over the long term. Speakers taking part include: Henk Roelofs, Royal Nedlloyd Group, Hans Jakob Kruse, Hapag-Lloyd; Erik Toenseth, Kværner Group, Jeremy Smith, Liberian Shipowners Council; Ernest Fong, Marine Navigation Co and Hiroshi Takahashi, NYK Line.

All enquiries should be addressed to:
Financial Times Conference Organisation
126 Jermyn Street, London SW1Y 4JJ
TEL: 01-925 2323 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 01-925 2125

FINANCIAL

September 18-19	International High Definition Television Exhibition - HDTV (01-351 9987)	Turn Hotel, London
September 19-22	International Helicopter Technology & Operations Exhibition (01-549 5831)	Redhill Aerodrome
September 25-28	International Police Exhibition & Conference (01-446 8211)	Barbican, London
September 26-27	Independent Power Generation Conference (0797 766611)	INPOWER (0797 766611)
September 27-October 1	Personal Computer Show (01-455 1551)	Heathrow Park Hotel
September 28-October 1	Franchise Show (01-455 1551)	Admiral Hotel, London
September 29-October 1	National Franchise Exhibition (01-727 1929)	Earls Court
October 3-4	NEC, Birmingham	NEC, Birmingham
October 20-23	Transport and Distribution Services Show and Conference (01-988 4468)	Wembley Exhibition and Conference Centre, Wembley
October 21-23	Antiques Fair (0447 2514)	Chelsea Old Town Hall
October 23-25	International Boat Show (0703 757511)	Southampton
October 27-28	DIY Trade Show (01-302 8855)	Earls Court
October 28-30	NEWSTEC '89 - The Newspaper Society's exhibition and conference dealing with market led technology in newspaper production (01-636 7614)	The Brighton Metropole
November 1-3	INTERBEE '89 - The International Fisheries Industry Exhibition (01-948 9900)	Nantes
November 14-24	International Motor Show - IAA (01-734 0543)	Frankfurt
September 17-20	Law Society National Conference and Exhibition (0423 530598)	London
September 17-18	DIY Trade Show (01-302 8855)	Earls Court
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September		

MANAGEMENT: The Growing Business

International aid

Building from the grass roots

John Madeley reports on the encouragement of self-employment in Lesotho

Melato Mathease smiles with satisfaction as he stands by a sign marked "Area Office Staff Housing" near Quthing in southern Africa's Kingdom of Lesotho. Until little over a year ago, 24-year-old Mathease was unemployed even though he had learnt building skills at a German-aided trade school. But his lot was hardly unusual.

Lesotho, a small mountainous country and one of Africa's poorest, is surrounded and economically dominated by the Republic of South Africa. Its enterprises usually find that they cannot compete with the low-cost food and consumer goods that flood in from the republic. This has advantages, but it has led to a chronic shortage of paid employment in the Quthing district - one of the poorest in Lesotho.

Most people are farmers who cannot survive on their own small plot and so make a living from a combination of farm and non-farm activities. But young people find it difficult to enter the self-employment sector.

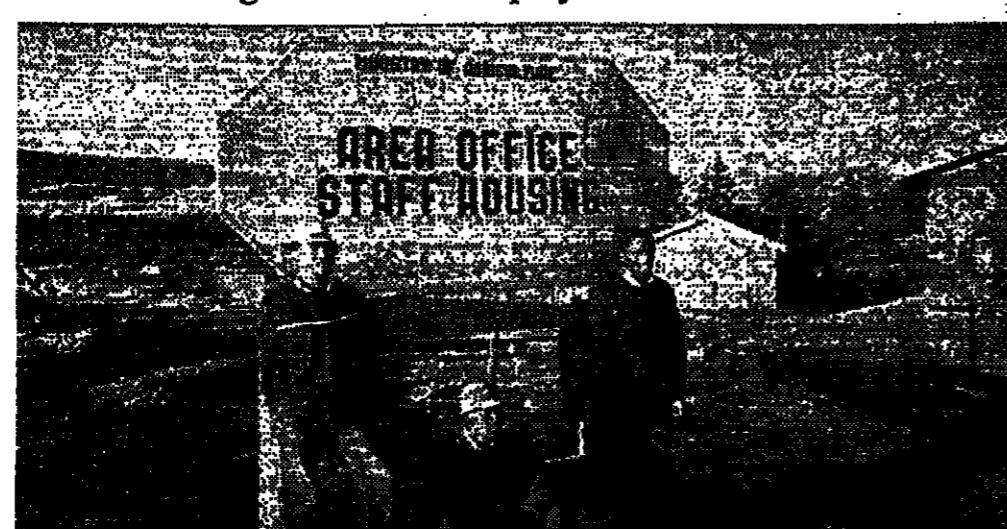
Mathease and four friends - also unemployed ex-students of the trade school - decided to take at its word an internationally funded aid project that had set up in the area.

The \$3m Local Initiatives Support Project (Lisp) was established to support what local people were doing rather than impose any grand design from outside.

With the backing of the International Fund for Agricultural Development (Ifad), a UN agency that helps the rural poor in the Lesotho government and other agencies, Lisp arose out of the failure of previous aid-assisted projects there.

When Ifad's Roy travelled around the villages in the Quthing district with local consultants he found that a fundamental problem was "the often hasty introduction of schemes without due consultation with the intended beneficiaries." After two years of listening to local people Lisp was formulated, based on locally-expressed needs and aspirations.

"In order to meet their essential food and cash require-



Melato Mathease (right) with colleagues of the Triple M construction company

ments," says Roy, "the rural poor develop 'coping' strategies, which piece together a patchwork of activities, often showing great ingenuity in developing and sustaining a range of non-farm activities to which they attach as circumstantial dictate."

The project is therefore helping people to form groups that will help make both farm and non-farm activities more profitable. So Mathease and his friends approached Lisp for help in forming a construction group.

A strength of the project is that it has been careful to recruit specialists from around the world who are not only technically competent but who have the ability to help develop the potential of local people.

The project's civil engineer, Arun Athawale from India, was convinced that the five aspiring young builders had the potential. He gave them enough intensive practical training for them to be seriously considered as a civil works contractor and the group formed a company, Triple M, that was eventually awarded a contract to build four staff houses at a Lisp area office.

"It was the first time that young people had built such houses," says Athawale, "and the success of the scheme generated interest throughout the whole country." The King of

Lesotho went to the official opening of the houses, says Athawale, and there is now a feeling locally that building should be done like this, by small self-contracted groups.

"This group is all," says Phanez Roy, "its success highlights the fact that the rural poor are currently operating at well below their potential."

Since Lisp began in 1987, some 20 groups have been set up in Quthing district, consisting of roughly 500 people. Lisp officials in Quthing believe that the rural poor are currently operating at well below their potential."

The project is also helping people to use improved management practices on their land in order to help raise yields and to halt soil erosion.

Much of the credit for Lisp's success is due to the small internationally recruited management team that Ifad and the Lesotho government put together for the local Quthing office. Phanez Roy says that the project shows the importance of designing and developing a flexible style of management that allows the beneficiaries and project staff alike to strive constantly to tap the latent potential of ordinary people."

For international aid efforts generally the project has important implications. "Development is not something that can be imposed on people," stresses project manager Peter Evans. "Rather it must grow out of their own activities."

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CONTRACTS & TENDERS

PORTRUSH CITY COUNCIL SELECT LIST OF TENDERERS REFUSE COLLECTION SERVICE

In accordance with the Local Government Act 1988 Portrush City Council intends to invite tenders for its comprehensive Refuse Collection Service. The contract will commence on 1 August 1990 for a period of five years with an option to extend for up to a further two years.

The contract will consist of the following elements:

- (i) Household refuse
- (ii) Commercial refuse
- (iii) Bulk bin service
- (iv) Special collections
- (v) Confidential and difficult waste
- (vi) Bulk refuse/recycling waste
- (vii) Bulk Bank emptying

The City has a population of approximately 187,000 which rises to some 250,000 with the holiday influx.

In the first instance applications are invited from contractors interested in being considered for inclusion on the Council's select list of tenderers.

The Specification and Conditions of Contracts will be available for inspection free of charge between 10.00 am and 4.00 pm, Monday to Friday, from 10th September to 8 October at the offices of the Director of Engineering, Civic Offices, Guildhall Square, Portrush PO1 2AS. During this period prospective tenderers can obtain copies of the documents from the above address for a payment of £50.00 each.

Applications from contractors wishing to be considered for inclusion on the select list must be received by the Director of Engineering no later than noon on Monday, 9 October 1989. Contractors will be required to complete a detailed questionnaire which is available on request and must be returned by the same date.

It is anticipated that selected contractors will be invited to tender for this contract in November 1989.

COMPANY NOTICES

This notice is issued in compliance with the requirements of the Council of the Stock Exchange.

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PUBLIC NOTICE

Public prequalification for the limited international tender for the adjudication of the building contract and the concession of the operation of the

MARINA DE CASCAIS

1 - ENATUR - Empresa Nacional de Turismo, EP, Av. Santa Joana Princesa, 10 A P-1700 Lisboa.

2 - With a view to selecting the entities or groups, national or international, to be invited to the limited tender of adjudication, comprising the building and operation of the Marina de Cascais, Enatur, EP, opens this international public prequalification tender, in view of selecting the entities or groups professionally, technically, economically and financially most suitable.

3A - The Marina will be located in Cascais south of the fortress of Cidadela.

B - The works and the supplies, as well as the operation of the Marina will be financed by the concessionaire, who will also pay to Enatur, EP a rent in accordance with its offer, its remuneration being constituted by the fees of the essential, complementary and ancillary services to be rendered, the latter being permitted to be conceded a third party.

E2 - The building contract has the objective of building the infrastructures of the harbor and supplying equipment, namely:

- Maritime works (break-water, pier, launching ramp, ground fillings and retaining works).

- Land structures (building, technical networks, pavings and exterior arrangements).

- Equipment (floating piers and boat elevation equipments).

B3 - Enatur, EP will give the concessionaire, against guarantee to be freed in instalments, a non-refundable sum of around PTE 750,000,000\$00 (seven hundred and fifty million Portuguese escudos) as a contribution of the Portuguese State to the building of this development.

4 - A schedule for completion of the building works will be fixed in conformity with the offer of the candidate to the adjudication, but the forecast is that it should not in principle exceed 36 months.

5A - Candidates may be entities or groups of entities national or foreign, with capacity or experience in the operation of marinas or touristic and/or property developments.

B - Grouped candidates during the prequalification phase do not need to be legally associated. But to participate in the adjudication tender, they will be requested to associate themselves as an external consortium, and in case they win the adjudication, to establish a company with the sole and exclusive purpose of building and operating the Marina de Cascais.

6A - All the candidates' applications must be submitted in an opaque closed and sealed packet, against a receipt, until 17.00 hours on 6th of November, 1989.

B - All enquiries and all necessary documentation requests, all action and correspondence referring to this tender must be addressed to or practiced with regard to, Enatur, Empresa Nacional de Turismo, EP (A. Atenção do Gabinete da Marina de Cascais), Av. Santa Joana Princesa, 12-D-2º p - 1700 Lisboa, or through:

PHONE: 882988, 892371, 889078

TELEX: 13609, 63475, 65839 ENATUR P

C - The candidates must complete the applications by filling out the provided forms and enclosing the documentation referred to in, and all in accordance with the prequalification tender programme, all written in Portuguese or translated into Portuguese.

7 - Within 60 (sixty) days, from the date mentioned in 6A, except in the case of an extension, which would be announced in advance to the candidates, Enatur, EP will send to those selected for the submittal of offers an invitation to participate in the adjudication tender.

8 - If the candidate is not, or does not include, a company qualified in the area of building plants and building works (the latter with licences of the 5th sub-category of the 3rd category - "Obras Hidráulicas", 2nd sub-category of the 1st category - "Edifícios e Monumentos", 5th and 6th sub-categories of the 4th category "Instalações Especiais" and the 12th and 13th sub-categories of the 2nd category "Vias de Comunicação e Obras de Urbanização"), the candidates' application must include a legally binding document, by which companies of these activity sectors, with the necessary licences, will assume the commitment to execute for and under the full responsibility of the candidate, such plants and works.

9A - The analysis and qualification of the candidates will be made in the light of the following aspects and criteria:

- Self-financing capacity of the entities or groups of entities and/or credibility of the proposed financing;

- Economic and financial circumstances of the candidate or of the entities which compose it;

- Curriculum of the entity or group of entities in the operation of yacht marinas or touristic and/or property developments;

- Personnel and equipment resources of the planning/building companies;

- Way in which the consortium of companies is organized, and in which the functions and tasks involved in the building and operation of the Marina are distributed.

B - Enatur, EP commits itself to invite for the adjudication tender the candidates that are qualified in the top two thirds of the prequalification grid, and in any case not less than six of those who independently of their relative classification, are in absolute terms considered professionally, technically, economically and financially suitable.

10A - Besides the elements, such as models, which can be seen or studied at its offices, Enatur, EP will provide those who request it in writing up to 17th October 1989, for the price of PTE 100,000\$00 (one hundred thousand Portuguese escudos) including VAT, with a file comprising the Preliminary Design (reviewed) the Intermediate Design of the Maritime Works, the Location and the Preliminary Design of the Land Structures, and the Mid-Report of the Environment Impact Study, as well as the prequalification tender programme.

B - Such elements are still subject to final approval, and may therefore be subject to changes or adaptations, in which case these would be immediately communicated to the interested parties, by this form, or by notification, to those who expressly request it in writing or to the Gabinete da Marina, under the terms of number 2.2 of the prequalification tender programme.

C - If the number of candidates is in excess of six, Enatur, EP will notify the candidates that there will be a public session, within 72 hours, to open the candidates' applications.

D - No financial guarantees are requested at this stage.

11 - This notice was sent for publication in the Official Paper of the European Communities on 18th of August, 1989.

N.B.: Candidates are advised that this is a free translation from the Portuguese, legally binding, original.

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APPOINTMENTS

Costain restructuring



■ Mr Dennis Flach has joined the board of GRANADA TELEVISION as development director.

■ Mr James Lascelles has been appointed director of UK sales for PONT INTERNATIONAL.

■ Mr R.F. Malcolm has been appointed marketing director of encapsulation specialist R.P. SCHERER, Swindon.

■ Mr David Sargent has been appointed group finance director and company secretary of HAZEL GROVE MUSIC, Cheadle, and its associated companies in the UK and overseas.

■ TEKTRONIX UK has re-named its information display group as the visual systems group and appointed Mr Alan Hindley to lead the new group. He was general manager.

COSTAIN GROUP has made the following management changes in connection with the re-structuring of the engineering and construction group. Mr Adrian Franklin (left) managing director, Costain Civil Engineering, becomes chairman of Costain activities in UK civil engineering, electrical engineering and international contracting. Mr George May (centre) succeeds him as managing director, Costain Civil Engineering. Mr John Lewton (right) becomes managing director, Costain International. Mr Peter Burgess has been appointed director for Costain Civil Engineering in Europe. Mr Fred Tarrant, managing director, Costain International, has retired.

■ Mr Joseph M. Bajaj has been appointed president of ALEXANDER FROUDFOOT COMPANY. He succeeds Mr Nelson E. Henry who is retiring on October 1.

■ Mr John Graham has joined BANKERS TRUST INTERNATIONAL's Eurobond department in London to head a team covering institutional distribution in the UK, Middle East, Italy and Scandinavia.

■ Mr Stewart Knighton has been appointed general manager, human resources, at GRIN from October 1. He was group personnel manager with Bum.

■ Mrs Ann Hemingway has been appointed director of BRITISH GAS WALES which employs nearly 400 people. She is information technology manager for British Gas North Eastern, and takes up her new post in September following the retirement of personnel director Mr Peter Morris.

Ratners Group treasurer

■ Mr Michael Bartholomew has been appointed group treasurer of RATNERS GROUP. He was group treasurer of MAL.

■ Mr Richard Elliott has been appointed general manager, trade marketing and national accounts, H.J. HEINZ COMPANY. He was general manager, trade marketing. Mr Elliott joined Heinz last year from Mars Confectionery, where he was sales operations manager.

■ Mr Brian Godwin has been appointed deputy director of the DECORATIVE LIGHTING ASSOCIATION, the trade body for domestic and contract lighting manufacturers and suppliers. Mr Godwin joins from Ashley & Rock where he was one of the team responsible for developing the "KL" system now widely used for lighting lights in architectural projects and housing developments.

Temporary Executives that make an impact from day one

Arthur Young

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Arthur Young, Potsdamer Platz, Berlin, FRG

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FINANCIAL TIMES SURVEY



One of the prettiest and most unspoiled towns in the UK, Norwich is also one of Britain's most successful. It has flourished despite its remoteness from London. Stewart Dalby examines why poor communications and a contented smugness need not be liabilities.

Where weakness means strength

"YOU have to cast yourself into an extremely negative frame of mind to be gloomy about the prospects for Norwich over the next few years," mused Dr Peter Townroe, an economist at the University of East Anglia, and author of the 1987 Norwich Economic Area Study.

On a balmy July afternoon, East Anglia's capital, which has a population of 121,000, but a travel-to-work number of 236,000, is one of the prettiest and most unspoiled cities in the UK, with its excellent second-hand bookshops, its pictureque river, and its museum and art gallery, housed in the stunning Norman castle dominating the city centre.

Try as one might, it is hard to avoid the conclusion that Norwich is one of Britain's most successful small towns. With unemployment as low as anywhere in England, the city centre oozes a comfortable middle-class atmosphere. Its remoteness from the manufacturing mainstream, which might in other circumstances have been a weakness, appears to have given it strength.

It has flourished in the past decade not so much because it has attracted large-scale new industries, but because a variety of well mixed businesses, many of them long established, have continued to prosper. Much is made of the fact that during the Middle Ages Norwich vied with Bristol and York to be England's second city. It thrived on the back of the woollen trade with the Continent. Today, the evidence of this former prominence can be seen all round the city, with its castle, two cathedrals and 30 other medieval buildings, the largest concentration of listed medieval buildings in Western Europe.

The industrial revolution mostly passed Norwich by so there are few smoke-stack industries. The city also emerged largely unscathed from the Second World War. This meant it avoided the horrors of redevelopment which scarred other towns. The 1950s and 1960s were not British architecture's finest hour.

As a result the city centre has a virtually intact medieval street pattern. Besides the churches there are 1,500 listed buildings from all periods of its rich history. The pedestrianised centre is more extensive than in many towns and, arguably, prettier than most. Moreover it is as yet relatively undiscovered by tourists and is not overrun with visitors to the same extent as Chester, Bath or York. A new Tourism Development Action Plan (TDAP) could change this.

If the city has a problem, it is, says Mr Richard Packham, the head of the economic development

The stunning Norman castle dominates the city centre

Unspoiled splendour of a beautiful city on a balmy July day

NORWICH

90,000 putting it just behind the *Yorkshire Post* as England's largest circulation regional paper.

In the printing industry Jarrold and Sons, a family concern, now operates a successful company with national printing and publishing departments. Jarrold also runs department stores and shops and has the local agency for well-known computer concerns.

Jarrold was joined as a printer by part of HMSO in 1988. HMSO was the last concern of any size, apart from Sedgwick's, the insurance brokers, which arrived in the 1970s, to relocate in Norwich.

If Norwich has a traditional industry apart from financial services and shoes, it is mustard. Like Norwich Union, Colmans, which is now Reckitt and Colmans, has grown into an international food and drinks group the importance of which far exceeds the boundaries of Norwich.

Colmans has played its part in turning Norwich into a budding biotechnology centre. Being at the heart of the fertile agricultural county of Norfolk, the city has been noted for its association with well-known food companies. Bernard Matthews' with his "bootiful" turkeys is one such concern. In recent years a number of institutes involving food research have sprung up.

As for the old, declining industries such as shoes - Norwich, once Britain's largest shoe company, finally closed its doors in 1979 - they have been replaced by small electronic, printing, and other enterprising outfits. Many of these have set up factories near the airport and are insulated from the medieval centre by the ring road. Group Lotus, the car manufacturing concern, was established outside Norwich because its founder, the late Colin Chapman, liked flying. He bought a disused airfield close to Norwich so that he could combine business with his hobby. After various ups and downs the company is growing again.

The airport itself is also set for expansion and there are plans to double its capacity to

nearly 500,000 passengers a year.

Norwich has thus prospered on the back of a good mix of expanding native industries. Unemployment is put by city hall at 3.3 per cent, well below the national average. However, it is possible to arrive at a figure of 9 per cent, depending on where one draws the travel-to-work boundary. Great Yarmouth, for example, like other seaside resorts, has very high unemployment rate. Certainly for men in their forties who may have once worked in the shoe and textiles industries, the job opportunities are much scarcer than for school-leavers of a clerical bent.

Arguably, Norwich's good fortune with a fine balance of employers and unspoiled and rich environment would not have been possible without the rather unusual local government establishment. The city council has been Labour-controlled for all but two of the last 50 years.

In practical terms, however, it has been conservative with a small "c". It has worked closely with the Chamber of Commerce, and various private sector interests to preserve the old, in the form of the churches and the environment, and to embrace the new, in the sense of proper planning for start-up and expanding companies. It has also built some of the best public housing in the country.

Norwich, like other British towns, has in the past decade seen the unenviable development of an underclass. Ms Patricia Hollis, the formidable and much respected former leader of the city council, believes that in 1979 one in 20 on the housing list were in dire need of a new home. Now one in two need rehousing. This does not mean families are actually on the streets, but that with spending constraints on local governments, at least one in two families who have applied for new homes are living in shared accommodation or in properties which are in other ways inadequate.

Ms Hollis, who teaches history at the university and has just gained the commission to write the biography of Jennie Lee, the former leading Labour politician and wife of Mr Aneurin Bevan, also says that while some people are much better off, she feels that probably 20 per cent of Norwich's population is now worse off than they were in 1979.

The underclass problem is not allied in Norwich to either an ethnic problem or to youth crime (Norwich has among the lowest crime statistics in the country), but it could be exacerbated, to the detriment of the city, if Norwich suddenly becomes fashionable as a relocation centre.

The question is not so much what is wrong with Norwich as what could go wrong, as the ripples from London and the south-east spread further and further. The perceived restraints to inward investment, the poor roads, the insularity, have perversely acted as safeguards in the past. There is now a promise to turn the A11 and the A47 into dual carriageways. In terms of communication, Norwich is one of the few remaining islands off the coast of London, but the waves of progress are now lapping at its shoreline.

Evidence of this is apparent wherever one looks. Property prices have doubled in three

years. A semi-detached house now costs £90,000. Office rents have soared from £4 a square foot to £13 a square foot. Industrial land goes for £200,000 an acre. The Norwich Union is voraciously snapping up every school-leaver available. The remaining sites alongside the pretty river Wensum have been snapped up for development.

Its homegrown companies are not branches of national or international groups and should in theory weather any recession well.

Before that happens, however, the authorities might try and ensure that Norwich does not become fashionable for

tourists and that there is not an infestation of companies. It does not have the labour (although the population is predicted to grow by 5 per cent over the next decade) and it does not have the land, unless it wants to change its character.

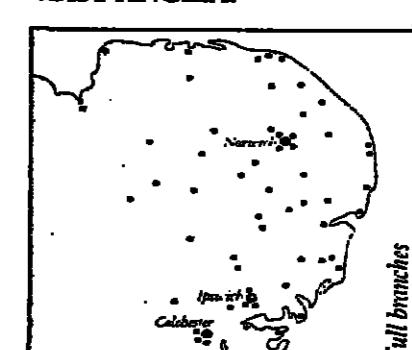
Put another way, it might try to ensure that the south-eastern waves do not turn into the gigantic tidal variety which will swamp it altogether.

And the same remains true today.

Over 200 years ago the Gurney family were prosperous woolen merchants in Norwich who began by adding simple banking transactions to the other business which they carried on with their customers.

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Facilities would be strained by huge influx of visitors

A regulated trap for tourists

NORWICH is overwhelmed by tourists but the city authorities are ambivalent about it.

On the one hand, with a history stretching back to Roman times, a virtually intact medieval street pattern, a Norman castle, two cathedrals, more pre-Reformation churches than any other city in Western Europe, about 1,500 historic buildings representing all periods in a rich past, it has the possibility to compete on equal terms with other heritage centres such as Chester.

Add to this the easy access to the underdeveloped Norfolk Broads or Lakeland, which recently became England's newest national park, and the closeness of the admittedly faded coastal resorts of Great Yarmouth and Lowestoft, and Norwich should be a major British tourist centre.

But despite these advantages or "products" as tourist boards like to term them, neither the city nor the countryside has managed to lift the profile to the point where it is perceived

by visitors as an established destination.

Norwich attracts some 700,000 to 800,000 visitors a year, most of them day visitors. Few are from abroad. Norwich is not on the American circuit; is part of the tour of Britain undertaken by US visitors. York, which is visited by many foreigners including US tourists, draws more than 2m people a year.

Cambridge, which is roughly the same size as Norwich, but which, according to Mr Paul Simons, director of the Norwich Area Tourist Agency (Nata), has only one product, its universities, compared to a range of attractions in Norwich. Nevertheless Cambridge earns £120m a year from tourism. In Norwich the total visitor "spend" is between £40m and £50m a year. Tourism is therefore clearly an industry with a potential to increase the city's income and create jobs.

On the other hand, most Norwich people, including those in authority at City Hall,

recoil in horror at the thought of the city becoming another overrun with tourists like York or Bath. Norwich is a major shopping town for an unusually wide surrounding area. The facilities, particularly car-parking, would be strained by a sudden huge influx of day tourists.

Nata, which is part of the TDAP, is unusual in that it is a company limited by guarantee. This means that unlike other tourist boards of this type it can raise capital and participate commercially in some developments it wishes to encourage. With an initial budget of £425,000 for its first three years, it has set five objectives:

- To develop and strengthen the area's tourist attractions;
- To expand and improve the accommodation stock;
- To strengthen Norwich's links with the countryside and coast;
- To enhance the visitor's experience; and
- To develop a well-targeted promotional strategy.

Although the city does have a wide range of heritage attractions many, it is felt, are

Continued on Page 4

NORWICH 2

Stewart Dalby looks at financial institutions

Medieval walkway to modern range of services

IN THE time it takes (seven minutes) to walk from the Maids Head Hotel to Norwich's Market Place through "ye olde worlde" medieval pattern streets you can count at least 25 financial groups of one kind or another offering up-to-date interest rates on lending and borrowing.

Nothing unusual in this, you might think. Most of England's historic provincial towns now have their centres pedestrianised. Sites which once housed the butcher, the baker and the candlestick-maker now display well-known names such as Abbey National and National Westminster bank.

The difference in Norwich is not only that the walking area is more extensive than most other places but that the range of financial services on offer is broader.

Whereas in Exeter or Winchester one might find branches of Next or Marks and Spencer cheek by jowl with the Woolwich Building Society or Lloyds Bank, one would probably not come across a Barratt and Cooke's share shop or an indigenous merchant bank such as East Trust (formerly First Anglian Securities Trust).

In financial services as in other walks of life Norwich, because it is slightly off the beaten track and is not on the way to any big towns, has developed separately as a regional, and in a sense, national centre.

The city has two legal firms each with more than 50 partners, and these are the dominant lawyers in the East Anglia region. Moreover, because companies like the insurance



Richard Valentine (left) and Charles Watt, of East Trust, the regional merchant bank

In financial services

Norwich has developed separately as a regional, and in a sense, national centre

giant Norwich Union were founded in the city and now sell their wares nationwide and abroad, and because Sedgwick, the large insurance brokers, decided to relocate in Norwich, the financial services sector is an important part of the economic base, i.e. the external income generating part of the economy.

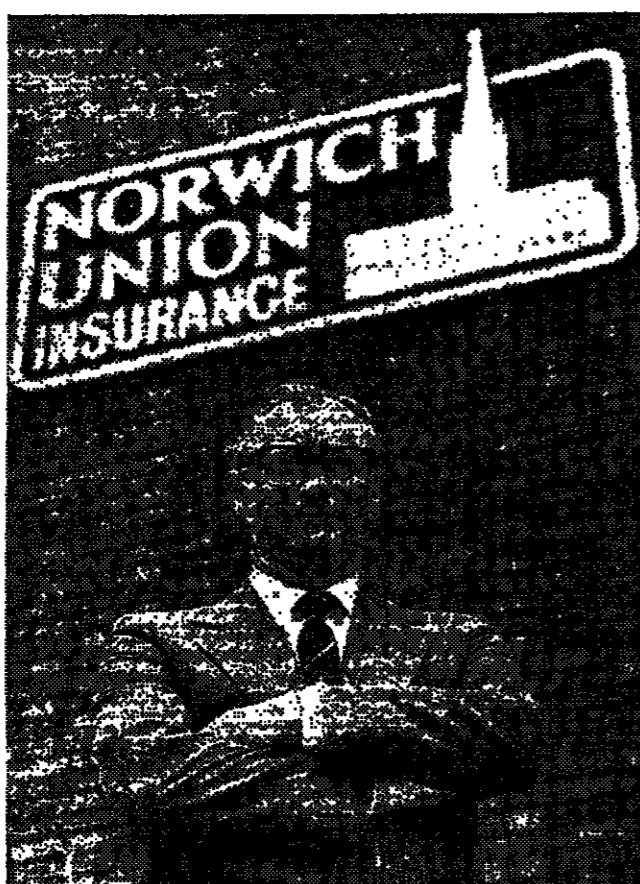
In this sense Norwich Union and Sedgwick are like major local manufacturing companies in that they do not just service the region. To a degree this is also true of many smaller companies and branch offices in the financial services sector, although clearly many others primarily or solely serve the local population.

The 1987 study by Peter Townroe, from the University of East Anglia, called "Norwich, A Time of Opportunity" said the financial services sector is a major source of employment locally, overall being about twice as important to the Norwich area economy as it is proportionately to the East Anglia region or to the national economy.

The financial services companies are also the principal (if not the only) demanders of space in the Norwich city centre. Pressure for office space is now becoming as acute as the demand for certain kinds of labour.

Office rents have more than tripled in the past five years and in the centre of Norwich offices now fetch around £13.50 a square foot.

When the Townroe report was published two years ago, it estimated that financial ser-



Denis Lister, Norwich Union's general manager

vices, taken to include banking, accountancy firms, building societies, mortgage brokers, credit and finance companies, finance brokers and financial consultants, investment consultants, investment trust companies, stockbrokers, tax consultants, insurance companies of all kinds, insurance agents, brokers and consultants employed 10,000 people.

This figure is now certainly much greater. Norwich Union alone employs 6,300, compared to 3,000 five years ago. It recently announced it is reducing its minimum requirement for school leavers from five "O" levels to three "O" levels.

Mr Ron Carver, marketing head at the life company, says this side of the business received a fillip in 1983 when Miras was brought in for mortgages. This encouraged the switch from repayment mortgages to endowment mortgages built round them. "We do not want to find ourselves advising a company on a buy-out, say, and then lending them money if things go wrong. You can get in an awful mess that way."

Mr John Burns, who has his own investment broking company J.C. Burns (Financial Management), confirms that many Norfolk people do want to be advised locally. "People here are a bit insular. They like the idea of someone local handling their money."

Mr Burns came to Norwich originally as investment manager for the Norwich Trust company of a major clearing bank. He is a well-known figure because of his newspaper columns. Although officially an investment adviser, Mr Burns does not sell pensions or involve himself very much with business expansion schemes. He does not sell at all, he says. He handles investment, but no discretionary funds. He says there is no shortage of people wanting his services. There is a lot of "old money" from the land and agriculture but also quite a lot of new money as the region somewhat belatedly gets pulled into the economy of the south-east.

Mr Denis Lister, the general manager at Norwich Union, says Mr Carver is being too modest. He says both the life and the fire companies have done very well, increasing their shares of rapidly growing markets because they have been aggressive and successful in their marketing.

Sedgwick is also expanding. The company employs 1,000 people in Norwich where it

established a presence in the early 1970s. Like the NU it is voraciously snapping up school-leavers and looking to extend its office space.

Other companies which are more concerned with regional matters have also been flourishing, if on a more modest scale. After a restructure four years ago and an injection of capital 18 months ago, East Trust, the regional merchant bank, now has a capital of £2m, a loan portfolio of £14m and made profits before tax of £150,000 in 1988. The company is recognised as a bank and has a broad and buttery business taking deposits. It thinks of itself as a merchant bank, however, and is active in corporate finance, for all kinds of activities such as leveraged buy-outs, buy-ins and acquisitions. A third arm of the business at Spalding in Lincolnshire is involved in consumer finance.

Mr Richard Valentine, one of the group's directors, says there is no shortage of business locally, and the company is looking to expand into new areas. One area being looked at is pensions and fund management. Mr Valentine is keen, however, that any new activities will have "Chinese walls" built round them. "We do not want to find ourselves advising a company on a buy-out, say, and then lending them money if things go wrong. You can get in an awful mess that way."

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John Barratt and son Charles: stockbrokers first and last

PROFILE: BARRATT and COOKE

Regional prosperity

PERHAPS the company which best exemplifies the idea that by staying local you can really prosper is Barratt and Cooke, the stockbrokers.

For all intents and purposes this is the Barratt family company. The partnership was started by Leigh Barratt, 103 years ago. He used to play cricket for Norfolk when playing cricket was useful for contacts in this line of business. His son John joined the company from the local Gresham school when he was 16.

John's son Charles, now the driving force behind the company, joined when he was 16, again from Gresham school. John Barratt, now 77, is officially retired, but comes into the small offices to help answer the telephones. Charles Barratt says the company has prospered by keeping things simple and doing what they know well.

"We are stockbrokers first and last," he says. "We act for over 10,000 clients in East Anglia. We do not accept clients from outside the region. We do not manage discretionary money. We do not deal in foreign stocks and we do not deal in traded options."

The company does not advise on mortgages, pensions or school fees, although it is looking at the possibility of starting up its own personal equity plan (PEP).

Charles Barratt did work in London for a spell where he represented nine regional brokers, but with modern-day screens, dealing and everything else can be done in Norwich.

The company does have a small presence in London but only, one suspects, because the particular dealer wants to be there.

Otherwise, all business is transacted from the small building in Opie Street in the heart of Norwich. There is one other dealer, Mr Willie Ward-Smith, and nine other employees. The Barratts own the property and the share shop opposite freehold, and they do not have an expensive research department. Mr Charles Barratt does it himself, and puts out a newsletter.

The company is apparently good on its paper work, particularly its quick settlement notes. "You might say we have cleared our way to success," Mr Barratt says.

The share shop was the Barratts' most recent coup. Charles Barratt says the building society shop opposite for sale. He

said he would buy it providing the sale was agreed the same evening as the offer. "A share shop has broken a barrier about dealing in like building society," he says. "People now go in like dealing with a bank."

Recently the shop was very crowded.

The Barratts waited to see what the Norwich and Peterborough wäre selling Abbey National shared for. "It was £10, so we offered to do it for £23."

The Barratts have been in Norwich a very long time and are well trusted. "We have never had a half penny of bad debts," Mr Charles Barratt says.

Mr Barratt is almost anti-London. He is bitter still that a dealer was poached from him during the Big Bang period.

"We can do everything from here. We are well known and we make lots of money." In 1986 the concern made £750,000 before tax.

In 1987, a bad year for stockbrokers, it made £500,000, and for 1988 profits will be higher.

"We are happy here. The local people know what we look after their interests," Mr Barratt concludes.

Stewart Dalby

David Dodwell experiences the calm of Norwich airport

A bridgehead to Europe

FOR the battle-weary traveller fresh from the summer fighting fields of Gatwick, the prospect of flying to or from Norwich Airport must have an irresistible appeal.

After a \$45m modernisation programme, including a £2m passenger terminal opened at the end of April, airport capacity is risen to 400,000 a year at a time when 250,000 passengers are expected this year.

Apart from a weekly scramble of charter flights to the Channel Islands and to various destinations in Yugoslavia via to get airborne every Saturday, the terminal has the studied calm of a municipal library. One can park yards from the terminal, and seek information from unfurled staff.

The aces in the airport's pack must be Norwich's location, closer than perhaps any other UK airport to Europe, and its regular flights to Amsterdam's Schiphol airport.

With global links to match

Heathrow, and a reputation for

much higher efficiency, Schiphol is then a springboard to almost anywhere in the world.

The airport began life just before the Second World War, as the home of Hullman Airways.

Used for Royal Air Force

missions into occupied Europe

during the war, it was closed

briefly during the early 1960s

before being bought by Nor-

wich City Council in collabora-

tion with the Norfolk County

Council and developed along-

side an industrial park.

Throughout the 1960s and

1970s it was totally dependent

on the North Sea oil industry

for its passengers.

Matters bumbled along unchanged for many years until the Airports Act forced us to become a company on April 1, 1987," recalls Martin Webb, commercial manager of Norwich Airport.

The oil industry will con-

tinute to provide steady traffic

on scheduled routes to Abers-

deen, Humberside and Tees-

side. But newer routes to

Heathrow and Edinburgh -

coupled with licence applica-

tions for Rotterdam and Paris

overseas, and Birmingham,

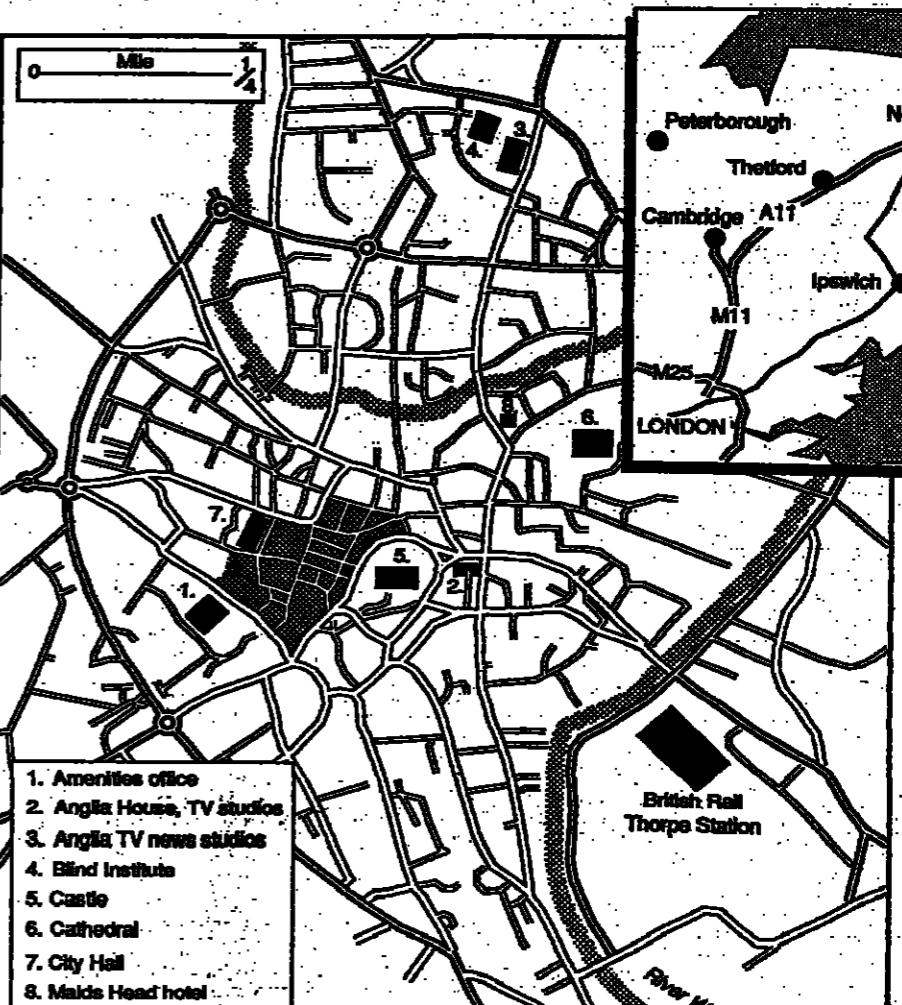
Manchester, Leeds, Glasgow,

and London City - are aimed

at boosting general business

traffic and establishing the air-

port as a bridgehead to Europe.



After decades making losses, the airport has in the past two years shifted into profit. The pre-tax figure in 1987-88 was £420,000, while profits in 1988-89 rose to £505,000, albeit with a £550,000 deficit from land sales.

This compares well with most of Britain's 20 airports, none of which made losses last year, and most of which are much larger than Norwich.

"Matters bumbled along unchanged for many years until the Airports Act forced us to become a company on April 1, 1987," recalls Martin Webb, commercial manager of Norwich Airport.

The oil industry will continue to provide steady traffic on scheduled routes to Aberdeen, Humberside and Teesside. But newer routes to Heathrow and Edinburgh - coupled with licence applications for Rotterdam and Paris overseas, and Birmingham, Manchester, Leeds, Glasgow, and London City - are aimed at boosting general business traffic and establishing the airport as a bridgehead to Europe.

On assets of £16m, the airport's profit nevertheless amounts to a return of just 2.5 per cent. "That is one of the reasons why no-one is talking as yet about privatisation," comments Steve Parsons, managing director of the airport.

"In the private sector, you would have to make a 20 to 30

per cent return - otherwise the temptation would be very strong to asset-strip."

The airport is focusing effort

on boosting freight business -

which is very modest, but grew

30 per cent between 1987 and

1988. A new freight centre,

opened last month, is expected

to handle future freight traffic

well towards the year 2000.

Also due to be completed by

the end of the year is an Air

UK hangar able to service two

Boeing 737s or a single Airbus,

while a new 110-bedroom Air-

port Ambassador Hotel is due

to open in October at a cost of

£2.5m.

With plans for a business

park adjacent to the airport

under debate, there seems

every likelihood of strong traffic growth into the early 1990s.

The conundrum then is how

quickly the airport terminal</

NORWICH 3

BIOTECHNOLOGY

Leading centre for research into plant and food sciences

PEPTIDASES, polysaccharides, polypeptide emulsifiers and geminiviruses may be gobble-gook to most Norfolk people, but they are bread and butter for almost 1,000 research scientists on Norwich's Colney Lane.

This aggregation of biologists, geneticists, plant technologists and food science researchers is working in four institutes on the leafy western edge of the University of East Anglia - making Norwich one of the world's leading centres for biotechnology and plant and food science research.

Yet, these work goes largely unnoticed in the local community - as ill understood as the polyvalables that drags their daily lives - and the potential for local industry to draw upon their expertise goes largely unnoticed.

The strong agricultural base in Norwich and its environs makes it a natural home for food industry and food and plant research. Economists at the University of East Anglia have traced almost 50 Norwich companies that process agricultural or food products, employing around 5,000 people.

Largest among them are Bernard Matthews - the breeder of "Boothill" turkeys and creator of a myriad turkey products - and R. Brooks in meat processing; Rowntree Mackintosh in confectionaries; and Colman Foods, part of the Reckitt & Colman group, famous for its mustards, and now its drinks and food flavourings.

But how extensively do such companies draw on the formidable resources of Colney Lane? According to Dr Peter Townroe, a university economist and author of the 1987 Norwich Area Economic Study: "We have found some links with local companies, but they are not as strong as we expected."

"Both the university and the research institutes have extensive industrial links elsewhere in the UK and internationally,"

The strong agricultural base in Norwich and its environs makes it a natural home for food industries and food and plant research

and they are being encouraged by their principal paymaster, central government, to develop these links further."

Is such a trend likely to result in manufacturing investments in the Norwich area? Dr Townroe answers with a "qualified yes", but existing manufacturers such as Colmans or Bernard Matthews would probably say: "It is hard to see why."

This is not because the research is not of considerable commercial value, but because



Plant science: John Innes Institute (above and below) undertakes research into genetics, cell biology and disease

of the central government's confused policies towards near-market scientific research, and because of the *ad hoc* way manufacturers plug into the work of institutes such as those at Colney Lane to complement their internal research programmes.

At Colman Foods, Philip Strachan, director of research, pinpoints the conundrum: he will go outside only when product security allows it, and then if it is more economic - or if the research demands skills that he cannot justify in-house.

His first port of call outside the company will not be a research institute, but one of the research associations which are funded directly by industry and are focused on near-market research. Only on rare occasions will he resort to a government-funded research institute.

And on those rare occasions, the research needed is likely to be so specific that there might be only one or two institutes worldwide that could do it, which hardly provides a rationale for locating research to such an institution. At present, Colman's only such project is being carried out at Nottingham University.

At Bernard Matthews, David Joll, managing director, revealed that in spite of his company's headquarters just north of Norwich, and its substantial food research needs, no work is done around Colney Lane.

Instead, the company uses research associations, and funds a department at the Bristol laboratory of the Institute of Food Research (IFR) (a sister laboratory in Norwich) which is now being closed as a result of government rationalisation of

national research. Like Colman Foods, his company takes the research to the institute, and sees no compelling need to locate next door.

Foremost among the Colney Lane establishments is the John Innes Institute, which moved to Norwich from Hertfordshire in 1957, and has close links with the university's School of Biological Sciences. It is today one of the world's

'Government equivocation over how research should be funded has led to uncertainty and discontinuity' - Professor Dick Flavell

foremost centres for research into plant genetics, cell biology and plant disease.

Nearby, and making up the "Colney Lane group", are the Institute for Food Research, a new Ministry of Agriculture Food Science Laboratory, and the British Sugar Research Laboratory. Add to this the research activity at the University of East Anglia, and an adjoining EUPA Hospital, and the area has a formidable research community of rare strength and diversity.

With the imminent transfer to the John Innes of that part of the Plant Breeding Institute at Cambridge which has not been sold by the government to Unilever, and the near-completion of the Sainsbury Laboratory, which has £15m of funding from the Gatsby Foundation over the next 10 years for research into plant pathology, the institute has been a solitary beneficiary in an otherwise grim national

environment for biotechnology research.

"Norwich happens to be the lucky one," comments Professor Dick Flavell, the institute's director. He says that government equivocation over how research should be funded has led to uncertainty and discontinuity. "There isn't a coherent policy. The government comes from a philosophy that does have some merit - that if industry is to be a beneficiary of research, then it ought to pay more towards it. But it has not shown how it gets the philosophy to work in practice."

He notes that little industrially-sponsored research will be for more than three or four years, and that no coherent long-term programme of research can be based on such a time-scale. The 10-year endowment from the Sainsbury family is seen as an exception that proves the rule. "It is a wonderful gift," says Professor Flavell. "But I don't know of another gift in the country like it."

Professor Harold Woolhouse, director of research for the sister Institute of Plant Science Research, sees the government funding on which the John Innes depends as often being misdirected. Despite "spectacular progress" and "the obvious commercial opportunities" in the introduction of DNA into crops ranging from maize, rice and potatoes, to tomatoes, rape sugar beet and cotton, none of the funding from the Agricultural and Food Research Council, which accounts for half of the institute's funding - is

for listeria or salmonella -

designing microencapsulators

for the active ingredients in

pills and food processing,

growing "hairy root" cultures for

cheaper pharmaceutical and

natural food colourants, or

mammulating lactic acid bacteria to speed the maturing of

cheddar cheese.

Dr Henry Chen, deputy head

of the IFR, is anxious, like his

colleagues at the John Innes

Institute, about shifting the

balance of research too far in

the direction of immediate

industrial needs. "Of course,

we can mount contract

research for industry, but it is

rather like using a Rolls-Royce

to carry cardboard boxes," he

notes.

Despite pressing needs for

food research, he predicts that

most of the IFR's work will

focus on health, pharmaceutical

and medical research.

The only real hope for

the future of the beet

crop is to genetically

transform it so that the

root becomes the

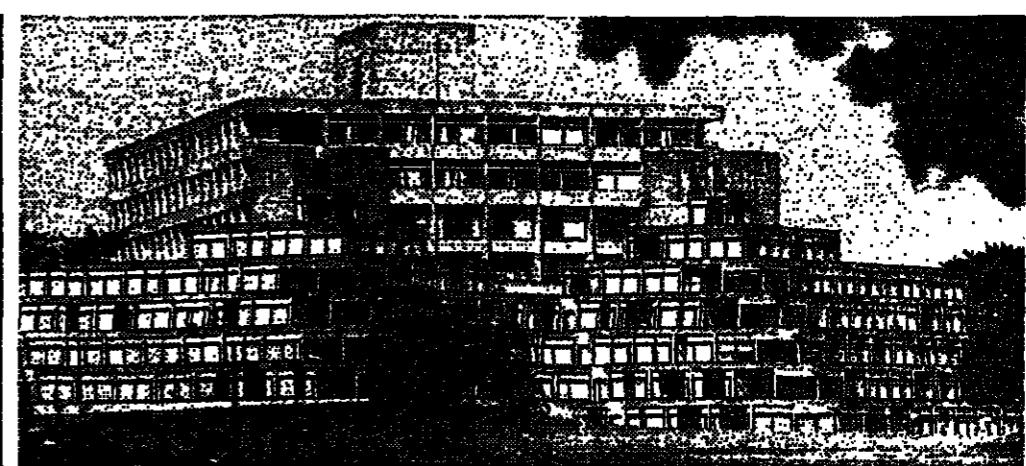
vehicle for high value

chemicals

cal, and paramedical research in the near future - for the simple reason that pharmaceutical companies devote an average of 10 per cent of their profits to R&D, while food companies average little more than 1 per cent. Again, there is no obvious need for clients to locate on the IFR's doorstep.

Talk persists nevertheless of a Food Science Park or Biotechnology Park located close to Colney Lane - with half an eye cast across the fence to the successful Cambridge Science Park. Accountants Peat Marwick McIntosh have completed two confidential studies for John Innes on the feasibility of the idea, and are understood to have reached positive conclusions.

Across the road at the Institute for Food Research about one eighth of funding comes from the private sector, and most of this comes from companies overseas. This is a result of the fact that the institute's research is often of direct commercial value, whether it is devising food quality tests - including kits



Painful surgery: the University of East Anglia was hit by the 1986 higher education cuts

UNIVERSITY OF EAST ANGLIA

Same difference

AS MRS THATCHER'S cuts in higher education funding were first thrust upon the University of East Anglia, its proud no-nonsense motto of "Do Different" might easily have been transformed to "Do Disastrously".

Professor Derek Burke arrived in January 1987 as UEA's new vice-chancellor to be faced by the prospective abandonment of undergraduate programmes in the School of Development Studies, in music and even in physics. Could he have foreseen that his experience gleaned from four years in business management in Toronto would have been drawn upon so soon, and in such extreme circumstances?

Two years later, the surgery is all but complete, and an annual 16 per cent has been cut from the university's budget. Almost 200 posts have been lost, leaving 1,400. But none of the undergraduate programmes has disappeared. Professor Burke says the university will report a loss of £160,000 in the year just ended, but will break even in 1989-90.

The School of Development Studies has fewer undergraduate places, and more funding comes from contract work by the Overseas Development Group. An undergraduate course in interdisciplinary physics is now offered in the Schools of Biological and Environmental Sciences, and Chemistry.

The Damoclean sword still hangs over the long-term future of the music programme, but hopes are high that local funding can be secured before the sword falls.

UEA, born in 1963 as one of

Britain's seven post-war uni-

versities, was one of the worst

hit in 1986 by the Govern-

ment's higher education cuts.

Doing Different had led, per-

haps inevitably during the

heady idealism of the 1960s, to

a greater emphasis on non-vo-

cational degrees than in most

other universities.

Perhaps most significantly

when cuts were being forced

by government, it had led to

experiment with teaching

methods, and a commitment to

using seminars rather than lec-

tures - a luxury the University

Grants Committee (UGC)

decided it could ill afford at a time of such extreme austerity.

With "surgery" over, Professor Burke is now focusing on rebuilding morale and on a strategy for future growth: "We have to build on our strengths, look for market niches and find more outside funding," he observes.

One lesson indelibly learned over the past three years has been the danger of too heavy a reliance on government funding. In his most recent annual report, Professor Burke talks cryptically of "the shifting sands of national education policy", adding: "Anyone who believes that universities have had a stable base on which to plan over the past decade should recall that in one year alone, the UGC's recommended planning numbers for UEA were changed no fewer than three times."

The UGC grant accounted in 1987-88 for almost 65 per cent of the university's £25.7m funding, with tuition fees accounting for just over 19 per cent, and research grants and contracts a mere 12.3 per cent. In the year just past, the UGC share of funding slipped to 63.5 per cent of income totalling £26.4m. A £300,000 jump in research grant and contract finance boosted this share to just over 13 per cent - a trend the university would like to see continue.

The question for Professor Burke is how rich a source of funding, industry or the private sector is likely to be - or should be allowed to be? "Universities are still about education, not about training," he observes. "One has to be very cautious about assumptions outside the university that there can be a substantial shift from government to non-government funding."

With a motto like *Doing Different*, one expects Professor Burke to emerge with some novel solutions to the problems of future growth. However, in the university's most recent prospectus, he notes that *Doing Different* is akin to *Doing Better*. When one takes account of the recent painful surgery that is due at least in part to 25 years of doing different, maybe just doing better will have to suffice.

David Dodwell

NORWICH 'A FINE CITY' THAT IS TAKING OFF

Norwich is ...

Capital of Britain's fastest growing region and a major centre for:

- High quality engineering
- Food processing
- Biotechnology research
- Financial services
- Publishing
- Communications and Media

It OFFERS ...

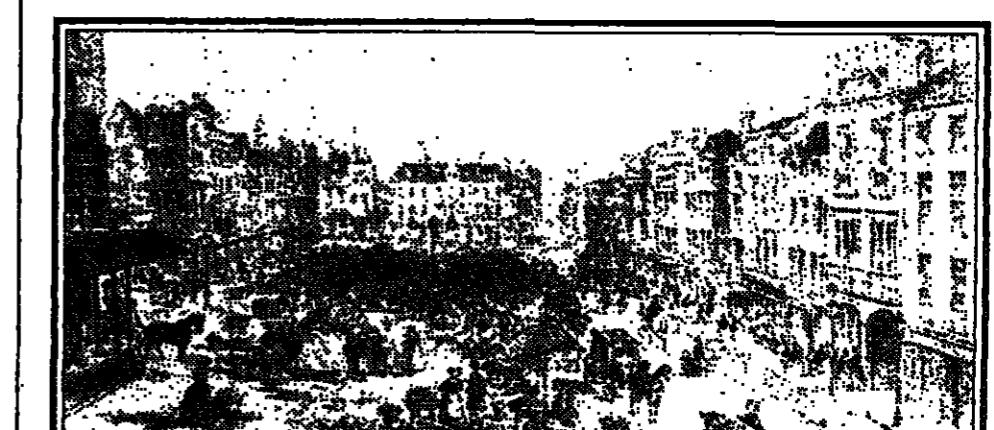
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(0603) 660155



Norwich Provision Market in about 1850 with No. 18 Gentleman's Walk, the first home of the Norwich Union Insurance Societies, at far right. From a lithograph by Newman & Co. of London. Reproduced by kind permission of Norwich Castle Museum.

In the market place for nearly 200 years

It was in 1797 that Thomas Bignold founded the Norwich Union Fire Insurance Society in the city, following in 1808 by the Norwich Union Life Insurance Society. Nearly two centuries later the Head Office of what has become one of the country's major insurance and financial services groups is still at the hub of the commercial life of the city of Norwich.

NORWICH UNION

You're better off the Norwich way

NORWICH 4



The launch of a new Lotus two-seater sports model is expected to double car output

David Dodwell examines the industrial diversity of a city more renowned for agriculture

Prospects look better than anywhere else

MENTION Norwich, and an average outsider might think of a football team, or perhaps of agriculture. A sophisticate might think of the shoe industry, and of mustard. The message that Norwich is not renowned as a manufacturing centre would, needless to say, ring clear.

There are five areas in which Norwich boasts strength as a manufacturer: after shoes - with Bally, Van Dal and Startrite - and food processing - with Colman Foods. Bernard Matthews, who started his turkey-breeding career in 1950 with just 12 turkeys, today employs 2,600 workers, and breeds 8m turkeys a year on 20 farms across the area. Sales in 1988 amounted to £135m.

Colman Foods, famous for its mustards, but known nationally for its food flavourings and Robinson's drinks, has grown well - if not so giddily as Bernard Matthews. It employs 1,200 staff at its factory in the heart of Norwich, and generates annual sales within the Reckitt & Colman group of more than £150m.

Lotus Cars, based at Hethel just south of Norwich, has emerged from crisis in 1982 coinciding with the death of its founder, Colin Chapman, and is the region's leading engineering group, which accounts for just a quarter of the total workforce. Growth has come instead from the service sector, which has seen a 28 per cent expansion over the past 18 years, and where Norwich Union today devours the great majority of new school-leavers.

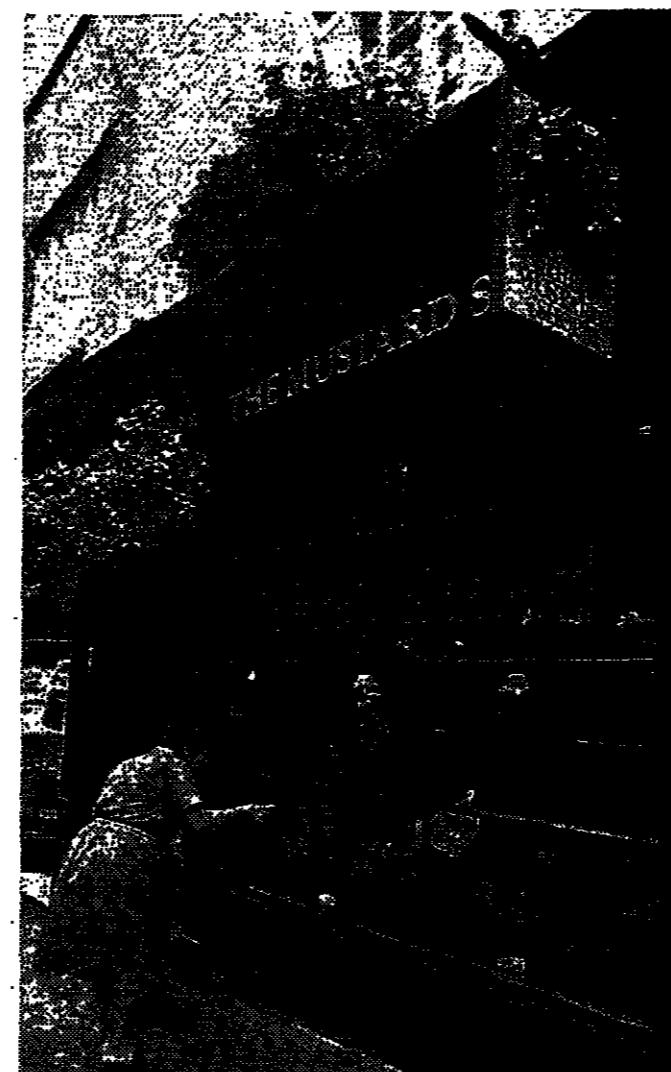
The industrial sector has steadied since the traumas of the early 1980s, which saw the near-collapse of prominent engineering groups such

as Laurence Scott and Electromotors, and Boulton & Paul, and most today are projecting modest growth from a higher-tech base.

Bernard Matthews, who started his turkey-breeding career in 1950 with just 12 turkeys, today employs 2,600 workers, and breeds 8m turkeys a year on 20 farms across the area. Sales in 1988 amounted to £135m.

The shortage of skilled engineers is a problem that is likely to constrain the growth of the manufacturing sector

internal debate over whether to move operations out of the Norwich area, perhaps to Northern Ireland or an area like Corby - where substantial government grant aid would have been available to set against the cost of expansion. The decision to stay put, in spite of acute local skills shortages, was in the end an emotional rather than a financial one. "Because we are a customised producer, providing a rare item, we are very much a people business," explains Michael Kimberley, chief executive. "Financially, we probably lost out, but it is impossible to put a cash value on the superb staff relations we have at Hethel."



Spicy attraction: Colman's Mustard Shop in the city centre

The shortage of skilled engineers in the area is a problem that is likely to constrain the growth of a company such as Lotus, but of the entire manufacturing sector.

An additional constraint, according to Dr Peter Townroe, an economist at the University of East Anglia, is an acute shortage of land suitable for industrial expansion.

The problem has attracted official attention, but so far little more. A 10,000 sq ft Business Park is planned near Norwich airport, but still the shortage is such that rental costs have risen from around £8 per sq ft two years ago, to around £12 today.

A site in the eye of Norwich is off the radar, and of more than a few research scientists in biotechnology and food sciences in, or associated with the University of East Anglia, is the idea of a Biotechnology or Food Science Park near Colney Lane, west of the university campus. This would, of course, aim to create a wholly new thread in the local manufacturing sector.

Most of those actively involved with canvassing such a park suggest that progress will be slow, and that investors are unlikely to be from the locality. The specialist nature of ventures on such a park also suggests that staff would largely be brought into the region, rather than being

drawn from Norwich's existing labour force. What impact such a development would have on the area can at present only be guessed.

One further possible catalyst for manufacturing growth could be the unification of the European market in 1992.

Norwich, as one of Britain's eastern-most cities with regular direct flights to Amsterdam's Schiphol airport, is a potential beneficiary from investment from companies keen to use a springboard either for access to Europe, or for access to the UK from Europe.

At present, views differ on whether Norwich could gain from such a springboard role. "I don't believe in geographical determinism," said Dr Townroe in an interview tone that implied he had had discussions on this subject once too often.

Whether or not Norwich is destined to benefit from a European role, prospects for Norwich's modest manufacturing sector appear more buoyant than almost anywhere else in the UK.

With unemployment at about 4.8 per cent, the city council's Economic Development Officer, Mr Richard Packham, comments: "We are working on labour supply, not labour demand." In which case, he must be the envy of many development officers countrywide.

JARROLD and Sons has been printing in Norwich since at least 1820. Today, though, the techniques used are vastly different. As a printer it specialises in high quality colour printing of magazines using the latest machinery.

Jarrold is family-controlled and has Mr Peter Jarrold, a descendant of the founder, as its chairman. It also has a department store in Colney Lane and some shops in Great Yarmouth, Lowestoft and Cambridge. Jarrold is also a publisher, and a stationer. Recently it has been acting as agent for some computer concerns. By more than 50 per cent of its turnover of £5m comes from printing.

In printing operations fall into three categories: high quality magazine printing, catalogues and catalogues and picture guide books, some of which it also publishes. The magazines include one for the independent newspaper network, the travel magazine for holders of American Express gold cards, and Good Housekeeping. Jarrold publishes the Littlewoods catalogue and does some work for Marks and Spencer.

Mr Desmond Clark, managing director of the printing arm, says the industry is obviously going through great changes. With desk-top publishing becoming more sophisticated more customers are doing their own typesetting.

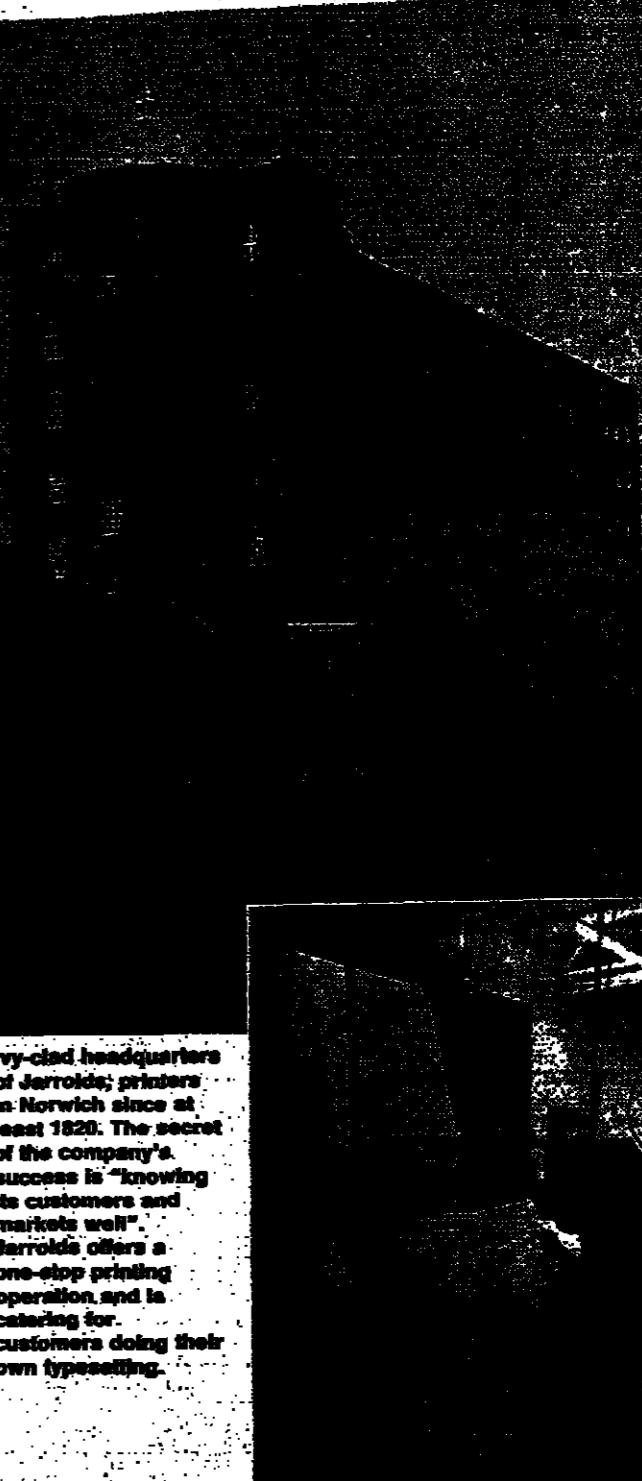
Mr Clark says Jarrold offers a one-stop printing operation, including design. It does not matter too much if the typesetting has been done, provided Jarrold is given the job of colour reproduction. "The real secret is to know your markets and customers well and to offer a good, reliable service. There are so many printers now competing on price that a good service is the way to keep clients," he says.

Mr Clark says to be competitive there is a constant need to invest and be up-to-date with printing equipment. He guesses that the industry is only some five years away from filmless colour printing and the stage where text and colour can be manipulated by a single piece of technology.

Over the past five years, Jarrold has spent £10m on new plant and machinery and it has a very modern factory on the banks of the river Wensum, where 630 people are employed. The printing operation accounts for a good proportion of the group's profits which last year were £1m before tax. The group as a whole has more than 10,000 employees. Her Majesty's Stationery Office is also based in Norwich

PROFILE: JARROLD AND SONS

The art of creating a good impression



Ivy-clad headquarters of Jarrold; printers in Norwich since at least 1820. The secret of the company's success is "knowing its customers and markets well".

Jarrold offers a one-stop printing operation, and is catering for customers doing their own typesetting.

Today for government it is increasingly buying and advising on sophisticated office machinery and computers. HMSO has an annual turnover of over £350m on which it makes a "modest surplus" which goes to the government. Since it was turned into an executive agency some years ago, the HMSO has by its work been working along more commercial lines. Some of its executives would like the agency to be put on a more commercial footing, by being allowed to deal for customers other than government departments, but this still seems some way off.

Recently, however, the agency was allowed to drop its civil service grading system. This should enable it to compete more actively in the increasingly tight labour market in Norwich, and further the process of commercialisation.

Stewart Dalby

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Beautiful Norwich can compete on equal terms with other heritage centres

the station. This would have marinas and houses and shops near the river and three bulk retail sites further away from the river and near the football ground.

In terms of objective number two, improving the accommodation stock, two new hotels in the category of three to four-star are going ahead, one of 84 rooms by the Friendly group and one of 106 rooms by the local Wherry group. There is also talk of a budget hotel close to the airport and a large 180-room hotel in the city centre.

The merchants' quarter could become part of a six-acre site down by the Wensum river. The rest of the site could consist of shops selling arts and crafts, and residential properties.

Such a development, which would probably cost about £25m, would be almost opposite a large 20-acre project near

the two main hotels in the city, is now undergoing an extensive and very noisy refurbishment.

One important aspect of enhancing visitor experience, which is another objective of the TDAP, is to improve customer services in the hotels. To this end the Nata has set out plans to increase professionalism in the industry by maximising the opportunities for training in customer service management and related topics.

Although there are a number of theatres, and First Division football, the TDAP believes

that in some amenities the city is deficient. There is a lack of bad weather facilities especially for swimming. There is also thought to be a shortage of evening entertainment, particularly for families and older people.

The TDAP encourages the development of restaurants and an events/activities programme to provide night-time focus and atmosphere.

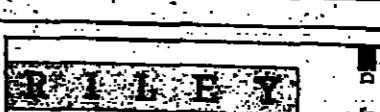
In its promotional strategy the TDAP intends to undertake market research, so that it can identify the market's more accurately. What it really requires are not so much day

trippers but higher spending groups of people, such as business, taking short breaks or sightseers making heritage and cultural visits.

Put in its simplest form what the TDAP aims to achieve is to greatly increase the tourist spend (by at least 25 per cent over the next three years) without commensurably increasing the number of tourists.

Anyone who cherishes Norwich as it is now is, will say amen to that.

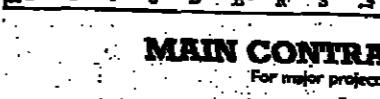
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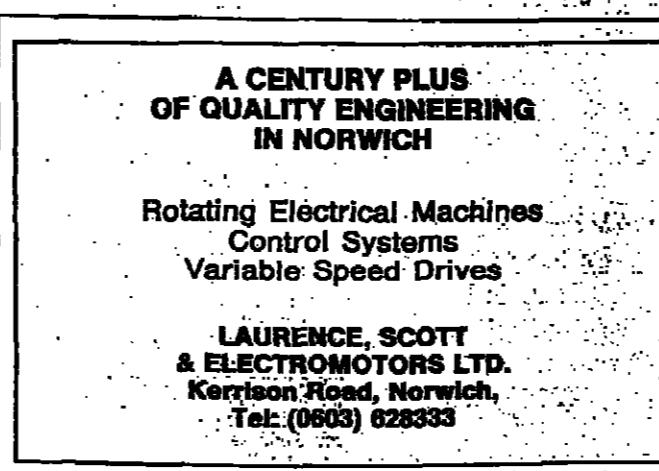
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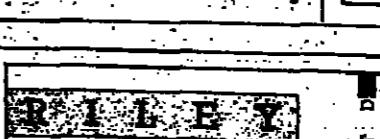
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ARTS

Pictures at an East End exhibition

William Packer reviews The Abstract Connection at Angela Flowers' gallery

Angela Flowers opened her second gallery, Flowers East, at Hackney (199 Richmond Road E8), late last year, as a secondary space where she might keep the her artists' work more readily available to particular clients, and perhaps put up larger shows from time to time.

In early summer, the venture's manifest success, despite its apparent suburban remoteness, and the lease falling due on her principal gallery in Tottenham News, persuaded her to close the one and continue her efforts entirely to the East End. The Flowers East is the Angela Flowers Gallery, some 20 years on from its foundation and at its fifth transition, Gouk, the third partner, the partner of Angela and her son, Matthew, in an ample warehouse that affords three distinct spaces, four at a pinch.

The current show in the two lower galleries is called "The Abstract Connection" (until September 17), but it is hard to see quite what the connection is. It can only be the practice of a more or less expressionist abstraction, demonstrated here in a handsome miscellany of mostly huge canvases by artists invited in for the occasion — connection enough perhaps, but hardly definitive. In the event the work is good enough in the particular to need no blanket justification, and yet it does make one or two collective points, albeit unintended.

Eleven artists are represented, ranging in age from the twenties to the seventies, and while none lets the side down, the contribution of the middle-aged and senior contingent is the more truly distinguished.

As for Gouk, the worthy theoretical simplicities of the past

have given way to work that is no less simple, but fuller, more ample and unself-conscious, in the statement. The struggle no doubt remains, as it must with all art, but the evident puritanical celebration of it is well lost for this more ambiguous reading and truer authority. And Miss Durrant continues with her amorphous, organic imagery, full blown and yet so delicately seductive, drifting gently just beneath the surface, as of a pool.

The five artists who make up the group, Philip Dugdale, Yuko Shirashi, Sarah Sharpe, Dave Dawson and Mikey Cuddihy, are inevitably overshadowed in the company, but not at all disgraced. Indeed, simple as it is with but three vaguely anatomical elements floating free on an unstretched canvas, Miss Cuddihy hangs between Beattie and Miss Durrant, an admirably stringent complement and corrective to such a diet.

Abstraction of another sort fills the ICA, where the German painter, Gerhard Richter, is showing his latest sequence of paintings, "18. Oktober 1977" (in association with Anthony D'Offay, until October 1). Richter has always worked from photographic reference, but not to achieve any purely photographic realism. The effect is entirely painterly, with a surface as rich as butter, the image drawn out of focus by the slow, regular drag of the brush. The eye is drawn close to the surface, to read its texture and the manner of its making. In this immediate confrontation, the work is what it is, and nothing more, the imagery merely the creature of formal, abstracted disposition.

A late consolation is better than none at all, and all three are at last being recognised at their true worth. But even now, in the face of the obvious truth, that for a generation past so much of the most interesting and distinguished of British painting has been entirely non-figurative, only Beattie of this trio has a gallery committed to him, the admirable Curwen. His densely hieroglyphic surfaces, redolent of secret histories, grow ever more splendid.

As for Gouk, the worthy theoretical simplicities of the past

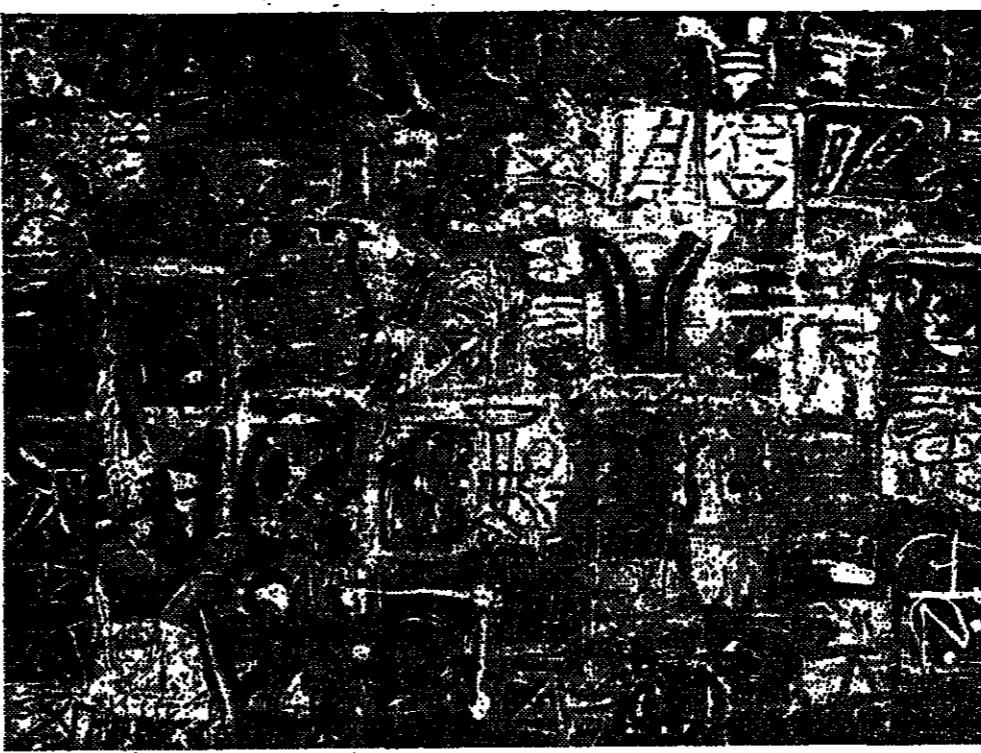
yet it remains oddly photo-

graphic even so, in the residual, sometimes almost subliminal quality of reference to the original image, which Richter rationalises obliquely in terms of making the photograph anew for himself. And as the viewer comes back from the purely formal and abstract consideration of the work, so the taboo that has proscribed any full re-examination of that question in Germany ever since.

The date in the title is that of the deaths in the Stammheim prison of three mem-

bers of the Red Army Faction. Andreas Baader, Gudrun Ensslin and Jan-Carl Jensen. The question, of whether these deaths were in fact the suicides they were claimed to be or something more sinister, seems to interest Richter less than the taboo that has proscribed any full re-examination of that question in Germany ever since.

The images, taken from the official photographic record, retain all their ambiguity, for



Basil Beattie's work exhibited at the Flowers East gallery

Sawer's 'Swansong'

RADIO 3

David Sawer's *Swansong*, broadcast for the first time last week, is Radio 3's entry for the 1989 Prix Italia. It is a customised work for radio, specially commissioned from Sawer, and a major breakthrough for the young composer (born 1961), who previously has been known as much for his work as a performer and music theatre director, especially of works by Kegel, with whom he studied in Cologne. His workload is short, and *Swansong* is the most ambitious thing he has done.

Essentially it is a commentary upon a passage from Berlioz's *Evenings in the Orchestra*, a self-contained short story "Euphonia, or The Musical Town" in which an orchestral musician imagines the future existence of a perfect musical world, a town of "twelve thousand people, every single one them, men, women and children, solely preoccupied with making music... sometimes they practise all night, just for the sheer joy of playing."

It is Berlioz's own vision of Utopia, the despairing aspiration of an old and embittered composer whose music had always nagged at the confined of the imperfect musical culture in which he lived. Sawer's text, prepared by Nick Dear, makes Berlioz the narrator: "I do not now think I shall hear my work again," he says at one point. "No more *Fantastic Symphony*... no more *Faust*..." The text is delivered by an actor (Robert Lang in this recording) and around this narrative thread is assembled a wide range of effects, from Berlioz's own solo guitar to full symphony orchestra and chorus. The music either

Andrew Clements

Katya Kabanova

COLISEUM

For this ENO revival of Janáček's opera, the volume has suddenly been turned up. It is not, or not just, a matter of betting it out.

Beyond any previous *Katya* team here, the new cast is of heavy-duty vocal calibre (starting with a Katya who is also a Sieglinde), and the conductor Albert Rozen sees the chance to let fly with the score.

Everything is projected on a grand scale, with forceful and even impudent passion. Though that isn't evidently wrong — after all, Janáček has a score of near-Wagnerian, or at least Straussian, weight and breadth — one isn't used to it.

In any case this high-intensity performance is very stirring, and such doubts as I have are probably trifling.

Shining her first Katya, tall Kathryn Harries cuts a handsome figure and wields her dark-hued soprano with conviction.

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Andrew Clements

(rehearsed this time by David Sulkin) look tentative still, but — especially in her valedictory scene — she phrases her music with assured subtlety, affecting and beautiful. (Some woolly diction: too many vowels gently smoothed into much of a muddiness.)

Her mezzo-ish timbre contrasts too little with young Varvara's, though in that role Jean Rigby nicely sheds her usual suavity to make an innocently lusty village girl.

Her cheerful swain is Peter Bröder at his bounciest, delivering his folksong snatches at full throttle: effecting, certainly, though there is something to be said for a lighter, simpler attack from this insouciant pair.

Among the smaller roles Donald Adams' crusty Dikol again stands out for sharp intentions and incisive words.

He, too, breathes the waves of orchestral sound unscathed. That isn't to imply that Rosen gives his band its head heedlessly.

On the contrary, he secures a compelling sweep (and not merely volcanic climaxes) by canny, knowledgeable control; he simply prefers extremely vivid colours to the more familiar frail whispers.

And there, of course, he is at one with Pountney's staging and the towering Lazarides set, not to mention Nick Chelton's spectacular light-show: all determinedly striking, fascinating, obstreperous.

Beyond argument, it works like crazy.

Kathryn Harries cuts a handsome figure and wields her dark-hued soprano with conviction



Kathryn Harries cuts a handsome figure and wields her dark-hued soprano with conviction

ARTS GUIDE

OPERA AND MUSIC

London

English National Opera. Coliseum. The opening works of the season are *The Magic Flute* (Tues-Fri), an enchantingly fresh and funny production, and *Katya Kabanova*, produced by David Pountney.

The Mozart revival is conducted by Lorin Zilberman, and the cast includes Tatjana Ramza, Carolyn O'Dowd and John Gough. The Jemrock brings back the Czech conductor Albert Rosen to the Coliseum, and has Kathryn Harries, Pauline Tinsley, Edmund Burnside and Donald Adams in leading roles.

The Proms (15-19 years) from the Royal Albert Hall until September 14. Most concerts take place at the Royal Albert Hall, though St. Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most concerts (from £29-£112) can be booked on 589 5211, 589 9465 (from 9am-8pm) or 373 4444 (24 hours); promenade tickets are available only on the door on the day of the concert priced at £1-50 or £2.

From the 19th week include Kodaly, Birtwistle, Byrd and Hanes (Tues); Beethoven, Brahms, Berlioz and Tippett (Wed); Mozart's *Le nozze di Figaro* is performed by Glyndebourne Opera under Simon Rattle on Thursday.

Paris

The Festival of Paris continues for information on all events

related to the festival ring Paris 4200000, or for information in English 4220000.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ten's War Requiem and Prokofiev's *War and Peace*. Most of the Beethoven symphonies will be played by the Concertgebouw Orchestra Amsterdam, conducted by Riccardo Chailly, the Berlin Philharmonic, Leipzig Symphony, the Saito Kinen Orchestra under Saito Kinen, the Royal Northern Sinfonia Orchestra, the German Radio Orchestra, and the Polish Orchestra under Edward Frenckiewicz's Polish Requiem, under the composer. Other highlights include a concert version of *Andrea Chénier* starring Renato Bruson, Franco Bonisolli, Maria Guleghina and the Budapest Opera. Radio Cheltenham, under Christopher Glemmett, as well as HanDEL's rarely played *Tamerlano*. There will be also a contemporary music by Wolfgang Rihm, Maurizio Kagel, Michael Soll and Antonio Pappano.

On the contrary, he secures a compelling sweep (and not merely volcanic climaxes) by canny, knowledgeable control; he simply prefers extremely vivid colours to the more familiar frail whispers.

And there, of course, he is at one with Pountney's staging and the towering Lazarides set, not to mention Nick Chelton's spectacular light-show: all determinedly striking, fascinating, obstreperous.

Beyond argument, it works like crazy.

Haydn Stomistica Wien, Beethoven, Krenek, Palais Pallavicini (Tues).

Opera Recital by James Welch, Bach, Brahms, Reger, Ives, Stravinsky, and the Orchestra conducted by Gert Hofbauer. Miscellany of waltzes and operetta. Hofburg (Thur).

Wiesbaden

Haydn Stomistica Wien, Beethoven, Krenek, Palais Pallavicini (Tues).

Opera Recital by James Welch.

Bach, Brahms, Reger, Ives, Stravinsky, and the Orchestra conducted by Gert Hofbauer. Miscellany of waltzes and operetta. Hofburg (Thur).

Bayreuth

Wagner Festival, Wagner fans from all parts of the world will see the premiere of a *Parzival* production by Wagner's grandson Wolfgang. Conductor James Levine leads a strong cast includ-

ing William Fäll in the title role,

Bernard Weilki, Matthias Goerne,

Hans Sotin, Franz Mazzoni and

Wolfram Mahrer. After criticism

of Harry Kupfer's *Ring* cycle

production, changes are expected

for the revival. The main roles

are once again sung by Siegfried Jerusalem, Alexander Goldberg, John Tomlinson, Pauline O'Keefe and Nadine Seimone. *Lohengrin* is conducted by Peter Schneider has Paul Frey in the title role, Cheryl Studer/Nadine Seimone, Ekkehard Wlaschinska, Gabriele Tumino and Els Wilm Schulte. *Tannhäuser*, after a one week break with Wolfgang Vetter, Ruthild Engert-Els, Cheryl Studer, Wolfgang Brödel, Hans Sotin/Matthias Schenck, William Pell and Siegfried Vogel, in Wolfgang Wagner's delightful production.

New York

New York City Opera. A week-long evening of Donizetti's *Don Pasquale* revives the 1867 production. Lincoln Center New York State Theatre (577 4700).

Chicago

Bavaria Festival, Emerson String Quartet, Haydn, Bartók, Beethoven (Thur). Highland Park (723 4542).

Classical Japanese Music: "Jiuta"

shamisen and koto. National Theatre (Tues) (366 7411).

Japan Philharmonic Orchestra, conducted by Tsukasa Oda, with Shin'ichi Fukuda (piano). Rodger, John Williams, Smetana, Suntory Hall (Tues, Wed) (234 5611).

August 25-31

August 25-31

The Crucible

CITIZENS' THEATRE, GLASGOW

Arthur Miller's 1953 play, set in Salem, Massachusetts, has long been acknowledged as analogous to the investigative anti-Communist persecutions by Senator McCarthy and his Un-American Activities Committee.

Most productions, and certainly those in recent years at the National Theatre and Royal Shakespeare Company, dress the characters in period Puritan costume. The Glasgow Citizens' revival, opening the new season in this re-decorated Victorian jewel with its spacious new post-Modernist foyer, prefers a timely setting of scrubbed bare boards and stark black suits.

The design of Stewart Laing, pitifully well lit by Gerry Jenkins, proposes the fascinating experiment of testing a history play in a modern arena. An audience is also permitted to jump backwards if it wants to, but the show remains intensely, uneasily real, fully recognisable.

We are denied the consolations of a period drama: the leather jerkins, white bibbed smocks, Cavalier hats and knee-high boots — and thrust instead into an eerily disturbing chamber babbles of guilt and accusation, adolescent freak-out and righteous condemnation. A community torn apart, a suburb corrupted. The effect of Giles Havergal's chilling production is to both sabotage an historical pageant and to reinforce the specific power of the general content.

It is like watching an update of *Carrie* in the new, cool world of the designer generation of black-suits. There is little rant. The possessed girls might have come home from an acid-house party, or some such modern version of the diabolical convention in the woods. I sense the input here of Havergal's assistant, Jon Poole of Shadow Syndicate. But the style relates also to the clinical, uncluttered method Havergal often adopts as

Michael Coveney

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No man is an island

THE WORLDWIDE refugee problem has clearly reached a level where it deserves to be treated as a crisis in its own right. There are now an estimated 14m international refugees in the world — which means people who have fled across state frontiers — and certainly quite a few million more who have been driven from their homes (usually by warfare) but have taken refuge in another part of their own country. These problems can no longer be viewed merely as one incident in the various conflicts around the world.

That is not to say that they can be treated in isolation from those conflicts, or that the international community should reconcile itself to the existence of permanent refugee populations. The best solution to almost any refugee problem is for people to be able to go back voluntarily and in safety to their own homes. Enabling them to do that should always be one of the main objects of diplomatic efforts directed at solving political conflicts; and more effort should be devoted, through the United Nations and other channels, to preventing conflicts from getting to the point where large numbers of people are forced to leave their homes in the first place.

Useful lives

Realistically, however, it is unlikely that the overall refugee population will diminish in the next 10 or 20 years and all too likely that it will increase. In the end most refugees will want to live a useful life in new homes — preferably without prejudice to their eventual right of return — rather than bring up their children in camps. It is also in the overall interest of host countries and of the world community that they should do so, where voluntary and safe repatriation is for whatever reason, not a realistic short-term option. In most cases it is also desirable that they remain near their country of origin, in similar climatic conditions and, if possible, among people whose way of life, religion and language is not too different from their own. Increasingly that means they will stay in Third World countries, themselves often extremely poor. If western

countries are unwilling to take more refugees themselves, they must at least be prepared to give generous financial help to those which do undertake the burden.

Not more than 10 per cent of the 14m have so far sought asylum in the West, but that is still enough to make western countries nervous and defensive, even though they successfully absorbed much larger numbers of refugees from eastern Europe after the Second World War. The western attitude is not simply racist, although there is often a deplorable element of that. There is a real and not always unfounded suspicion that refugee status could be claimed spuriously to get round the immigration laws, by people whose real motive for leaving their own country is economic.

Drawing a line

The trouble is that political and economic motives are by no means always clearly differentiated, especially as in many countries economic woes can plausibly be attributed to the incompetence or vindictiveness of governments. Also, where governments have repressive policies, economic migrants can easily provide themselves with a "well-founded fear of persecution" by embracing a political cause (that of Kurdish separation in Turkey, for instance). Somehow western countries have to draw a line, allowing in those who are really in danger.

As the numbers grow, there is a tendency for each government to draw the line more restrictively, fearing that if it is seen to be less restrictive than others it will be inundated with asylum seekers. In the process elementary humanitarian principles sometimes get forgotten, such as that people are innocent until proved guilty, and should not be made to prove themselves innocent by going home and actually incurring persecution. All governments should respect such principles and when they get together to adopt common frontier procedures (as west European governments are currently trying to do) they should make sure that these procedures do not deprive the genuine refugee of his or her elementary human rights.

A spot market for power

AN expensive first effort to fashion a wholesale market for privatised electricity in the UK has failed the tests of elegance, efficiency and fairness, as it was bound to do.

The scheme was intended to capture the short term efficiency benefits of a spot market while avoiding the normal market risk — that producers may fail to recover their capital costs. Moreover, a spot market served by only two producers, one with more than two thirds of generating capacity, was wide open to abuse. The result was a compromise, based on the power pools of US electric utilities. These are not markets in the usual sense but exclusive clubs for vertically integrated monopolies, intended to minimise costs and enhance security.

The US's private utilities — serving designated areas, but often closely linked to their neighbours — operate quite effectively. But this is very different from the model which the Thatcher government chose to adopt. In the UK, a sharp division was made between producers and distributors. Great stress was laid on the benefits of competition, and on the hope that independent generating companies would enter the wholesale market.

But a market can only work efficiently if it includes buyers and sellers and if most of the trading takes place at the market's clearing price; that is, the price at which sellers are prepared to offer the same quantity that buyers wish to purchase. Both of these conditions were absent from the pooling system devised for the UK. Two pools were proposed, one exclusively for producers, the other for distributors.

Economic signals

The pools were little more than an elaborate way of ensuring that the plant which was most expensive to run would be switched on least often. They failed the test of a good market, that it should transmit efficient economic signals: encouraging consumers to economise when production cost are high and vice versa. For although spot prices were to be used to determine the bidding order for power stations, payments between dis-

Five years ago this coming weekend, Hitler invaded Poland, and Britain and France declared war on Germany. The Second World War had begun, though its first phase — until the entry of Japan and the US — has been more accurately termed "the last European war."

From 1871 onwards Europe's problem had been the "German problem": the problem of accommodating or containing a nation which had emerged, late in the day, as the continent's leading economic and military power, and which was determined to elbow its way to an appropriate size and status.

In the words of David Calleo (The German Problem Reconsidered, 1978), the German problem does not somehow emanate from some special German "character." Imperial (pre-1918) Germany was not uniquely aggressive, only uniquely inconvenient.

Whatever faults and problems the Germans had were amply shared by the other major nations of the modern era. But unlike Britain, Russia or the United States, the Germans lacked the space to work out their abundant vitality. Moreover, because of geography, Germany's vitality was an immediate threat to the rest of Europe.

For Geoffrey Barraclough (Factors in German History, 1946), the problem was that German aspirations for national unity and self-government had repeatedly been thwarted by outsiders (chiefly France) and had so been forced to express themselves in nationalism. "If Germany is to cease to be a danger-spot in Europe, it can only be through the creation of a unified, democratic Germany within its historic boundaries; the forces at play are too deep-rooted and too vital for any other solution to endure."

Both authors considered the horrors of Nazism as essentially a pathological reaction to the denial of aspirations accepted as normal in other peoples.

In 1945, meeting at Potsdam, Germany's conquerors appeared on paper to anticipate Barraclough's advice, except for the bit about the historic frontiers. Attlee and Truman agreed "in principle" to Soviet annexation of northern East Prussia (the area round Königsberg, since renamed Kaliningrad), and reluctantly endorsed the transfer to Polish administration of the rest of the "former German territories" east of the Oder-Neisse line, pending the "final delimitation" of Poland's western frontier in a future peace settlement. But they and Stalin ostensibly agreed to treat the remainder of Germany as a unit and to reconstruct its political life on a democratic basis.

Yet since Stalin and the western powers attached entirely different meanings to the word "democratisation", by 1949 Europe was left with a disunited and truncated Germany. Self-government was available to less than 65 per cent of the German population, living on only 60 per cent of their pre-1937 territory. By Barraclough's criteria, therefore, Germany should still be a "danger-spot." But since 1945 it has been so only as a bone of contention and potential flashpoint of conflict between two super powers, neither of them German or even wholly European.

The unassisted longing of the German people for unity, for world-power status, for territory denied to it in the east, and of a part of it for self-government: these have not been Europe's main problem in the post-war world as they were in the pre-war one. The British empire was no longer there to resist such a policy, nor were naval power and colonies any longer seen, in the new American-led global economy of free and rapidly expanding trade, as necessary ingredients of industrial and commercial success.

The post-war German population has also happily ignored Hitler's warnings both about the degeneracy that would result from artificially restricting the number of births and about the evils caused by "dispro-



Could it happen all over again?

Fifty years after the start of the Second World War, Edward Mortimer asks if the 'German problem' is still a threat

in a position to cause much trouble, and, given the amount of trouble it had caused in the recent past, that was something to be grateful for.

The Soviet Union, after a last offer in 1952 to reunify Germany on what it presumably intended to be favourable terms, was able gradually to abandon even lip-service to the idea of German unity and to get its German allies themselves to follow suit: there is now no more fervent advocate of the permanence of the division than the East German government. The western allies had to continue paying lip-service, because the West German state — responding, unlike its eastern counterpart, to a freely expressed German public opinion — proclaimed unity as its goal and declared itself and its institutions provisional, pending eventual reunification.

Yet West Germany can hardly be considered a "discredited power" in the sense that pre-war Germany was. It enjoys not only self-government but unprecedented and almost unparalleled prosperity. In a sense it has reverted to the policy which Hitler scornfully attributed to pre-1914 Germany — "the peaceful conquest of the world by commercial means." The British empire was no longer there to resist such a policy, nor were naval power and colonies any longer seen, in the new American-led global economy of free and rapidly expanding trade, as necessary ingredients of industrial and commercial success.

The post-war German population has also happily ignored Hitler's warnings both about the degeneracy that would result from artificially restricting the number of births and about the evils caused by "dispro-

portion between the urban and rural populations of the population."

He would no doubt see the Federal Republic — a predominantly urban society with a steeply declining birth rate, relying on exports to finance its prosperity, renouncing war as a means of regaining its lost territory, deliberately limiting its military expenditure and relying ultimately on allies for its defence — as a virtually terminal case of "social disease."

But the fact is that so far these policies have worked. West Germans do worry about the future, but mainly out of fear that it might somehow resemble the past: either that their economic miracle might not prove sustainable in the long term; or that they could be plunged into another war, even more catastrophic and devastating than the last; or that economic growth itself might produce devastation, by destroying the landscape, exhausting the world's non-renewable resources or upsetting the balance of the ecosystem.

They also worry that their past misdeeds may still be held against them, going often to extravagant lengths to reassess the rest of the world of their good intentions. Partly for that reason they have bound themselves into the western alliance and the European Community, even at the price of making German reunification more difficult to imagine.

Though they certainly welcome the reduction of East-West tension and the increased contact between the two Germanys that it makes possible, there is little or no evidence that they are seriously dissatisfied with their present lot or actively seeking to overturn the post-war political order.

Yet that order seems now to be crumbling. The cold war, we are told, is at an end. Soviet power, or will, to impose political solutions on the peoples of east-central Europe is in retreat. The premise for the post-war "solution" of the German problem is thus rendered inoperative, or at least no longer to be taken for granted. Even on the western side, American power and interest in Europe arewaning, and the removal of the "Soviet threat" seems likely to deprive the American military presence in Germany of its raison d'être.

And once the superpowers are discounted, Germany — even West Germany by itself — quickly emerges as once again the dominant economic power in Europe (and also in a more clear-cut sense the leading military power).

Geography and economic dynamics impel it to take up the new trade and investment opportunities that open up as the Soviet system in east-central Europe is dismantled. Might it not, with the help of at least some free to shake off its western bonds, if they appeared, the only remaining obstacle to German unity, and especially if German unity seemed realisable on terms which would also bring a net gain rather than a net loss of German internal self-government and external freedom?

Perhaps West Germans would not take the initiative in that process, but who is to say that East Germans would not, if a political process got under way in East Germany comparable to those we are already witnessing

in Poland, in Hungary, and in parts of the Soviet Union? Already individual East Germans seem to be taking any and every opportunity that arises to turn themselves into West Germans, by simple migration.

This is creating problems for West Germany, as mass influxes of refugees always do, and Chancellor Helmut Kohl has responded as one would expect, by urging East Germany's leader, Mr Erich Honecker, to do something about the conditions which prompt East Germans to leave.

But is there any real likelihood that the German Democratic Republic could stabilise itself by allowing greater freedom? That may work — we are all hoping so — in Poland and Hungary, where governments can appeal to national unity once they are felt to have some genuine popular backing. But, if an East German Mazowiecki or (perhaps slightly more plausibly) an East German Fiszay were to appeal to national unity, it would inevitably mean something quite different.

So change in eastern Europe inevitably puts the "German question" back on the agenda of international politics, as Mr Kohl himself said last week. But does that mean that Europe has again to face the "German problem" in any of the senses referred to above? Only if one thinks that a single German state formed from the present two would inevitably embark on an imperialist campaign for the restoration of the territories lost to Poland and the Soviet Union in 1945.

Technically this is possible, since the Federal Republic has carefully maintained that its 1970 treaties with those countries, declaring the present borders inviolable, do not thereby render them illegal, since such treaties do not pre-empt an eventual peace treaty to be signed by a united Germany.

Mr Theo Waigel, the present West German Finance Minister, caused a furor last month when he recalled this fact in a speech to a meeting of refugees from Silesia (now part of Poland), thereby showing that it is not a completely dead issue in West German politics. Indeed, it has forced President Richard von Weizsäcker to cancel a proposed visit to Poland to commemorate the anniversary this weekend.

Mr Mikhail Gorbachev, the Soviet leader, also seems to be sensitive to it, and has embarked on what one might almost call an appeasement policy, with a tentative offer to turn Königsberg/Kaliningrad into a new Soviet republic for ethnic Germans, combined with a special German-Soviet trade zone. How this proposal has gone down with the present Russian inhabitants of Kaliningrad has yet to be reported. But certainly there is no way that Poland could accept it as a peace of mind.

All the same it remains very hard to imagine today's Germans, after forty years of peace and prosperity tempered by constant acts of penance for past militarism, turning again to salve-ratting in quest of lost territory in the east. They appear so hypersensitive to anything that can revive tension and suspicion in Europe, and especially to anything that even hints of the possibility of war.

As long as there was any danger at all of encountering Soviet resistance or triggering a nuclear confrontation (and that must surely be for some time yet) it seems inconceivable that they would embark on any new military adventure in eastern Europe.

Only in the event of a complete collapse of Soviet power, accompanied by a complete breakdown of public order and economic life in one or more east European country, which threatened to swamp West Germany with an unmanageable refugee problem, can one just about imagine the German ruling élite, like India moved into East Pakistan, in analogous circumstances. It is a fairly far-fetched scenario, and one that it would be even further-fetched to describe as a "German problem."

OBSERVER

■ However stoutly BAT fends off the octopus embrace of Sir James Goldsmith and friends, it still has the odd problem in presenting its marketing skills to the public.

"Back in the early 1980s," says its latest recorded telephone message to shareholders, "we saw that real growth in the future was going to be in customer-related activities." This stark revelation of the salesman's role might seem a touch obvious. One is reminded that the present chairman, as a young man, held the curious post of BAT's sales manager in Ethiopia, where the company ran a tobacco monopoly.

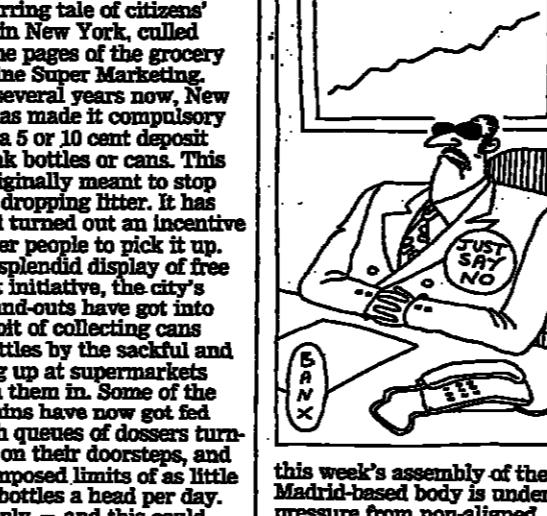
But that same fact is a reminder of the extraordinarily cosmopolitan nature of BAT. Mr Sheehy belongs to a generation of British managers who may be hard to bring up — those who were brought up as children of the foreign or colonial service and have been on the move ever since. His deputy chairman, Brian Garraway, started with the company as a travelling auditor. By the age of 23 the job had taken him to Switzerland, Vietnam, Hong Kong, Cambodia, the Philippines, Chile, Argentina, South Africa and Rhodesia.

I recall once standing behind a BAT director in the passport queue in Lisbon airport. I was modestly proud of my own passport; at least two of the visa pages had stickers and stamps on them from foreign parts. I forgot all that when he luggered out his own passport. Strapped together by a framework of elastic bands, it was the thickness of a family bible.

For collectors

■ There is much simple pleasure to be had leafing through trade journals: Fish Friers

OBSEVER



This week's assembly of the Madrid-based body is under pressure from non-aligned countries for token recognition. A suggested solution is "training Palestinians in the tourist sector."

In camera

■ Fresh news from the culture wars. It appears that the French director Elie Chouraqui has been having problems getting work visas to film his latest creation, entitled "Miss Missouri," in Chicago and Kansas City. In a devastating counter-blow last week the mayor of Paris, Jacques Chirac, ordered the suspension of all US filming permits in his city.

At a stroke, this could have killed off a host of cinematic clichés, from bargees on the Seine to men in stripy jumpers playing the accordion. But it also had a more specific aim. That same day, Paul Newman and Joanne Woodward were due to start shooting in Paris for James Ivory's latest film, "Mr and Mrs Bridge."

Mr Chirac may have been bluffing here. Legally, the

mayor of Paris can only control filming in a few monuments like the Eiffel Tower or Sacré Coeur. Anyway, it worked. A few phone calls, and the US film unions and immigration officials dropped their barriers to Chouraqui.

The victory is a notable one for Jack Lang, the flamboyant culture minister, who was the first person Chouraqui turned to. Love him or hate him, Lang is the best the French government can boast in the way of street smarts and youth credibility. But he failed to produce the goods, leaving the chance open to his political enemy Chirac.

Lang's mistake may have been to widen his field of fire too much. The French have always been sensitive about the American invasion of their television and cinema screens. So when Lang summoned Jack Valenti, chairman of the Motion Pictures Association of America, he not only demanded total reciprocity of treatment for French and American producers filming in each other's countries. He also demanded that the number of French films shown in the US should be doubled, and that at least ten French films a year should be dubbed into English.

The snag is that American movie-goers do not like dubbed films. If they like a French movie, instead of dubbing the original, the Americans remake it with their own stars: they did it with "Trois Hommes et un Couffin" and now they are doing it again with "Cousin, Cousin". As another Frenchman found in 1912, it pays not to push too far into hostile territory.

Light relief

■ Obligatory Eastern European joke. What did they have in Romania before they had cables? Answer: electricity.

Tony Jackson

Property Management?

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LETTERS

The commerce of self-destruction

From Miss Margaret Anstee:

Sir, In his article "Drugs, Politics and Economics" (August 21), Anthony Harris underlines the enormous proportions which drug abuse, and the illicit trafficking operations which support it, have now reached.

It is helpful for FT readers not already familiar with such statistics to have this reminder that the drug phenomenon is now on such a scale that, directly or indirectly, we are all being affected.

Perhaps an even more striking illustration is that the estimated value of illicit traffic in drugs has surpassed that of world-wide trade in oil – and is second only to armaments. In other words, the human race is chiefly engaged in the commerce of self-destruction.

The appalling dimensions of this problem have been starkly highlighted by the tragic and deeply disturbing recent events in Colombia. We must hope that the growing acceptance of this unspeakable truth will stimulate the international community into further action, in response.

Mr Harris's remarks about the economics of drug abuse control (with reference to the US, but it is equally relevant to Europe and many other parts of the world) are also important. Such questions should be asked. But I was disappointed that his article, which contained a number of good questions, offered no real answers.

If we are to accept that "the (drug) problem is largely a dramatic demonstration of market economics," and that it is "simply today's version of prohibition" the inference is that governments (or more broadly, the international community, because the market in question is truly international) should be able to live with it – and manage it better without the controls which exist at present; and indeed that these controls are counter-productive in that they distort prices, bolstering

profits and encouraging more suppliers and distributors to enter this (black) market.

So (the argument presumably continues): legalise the drugs and you invalidate the black market, put the traffickers out of business, put distribution in the hands of the authorities who can maintain quality and, by means of taxation, keep some check on (and benefit from) sales.

It is not part of my job, as co-ordinator of United Nations Drug Control Related Activities, to argue this either way; this is up to UN member states. I do not doubt the attractiveness of some of these "economics" arguments; and I believe they should be carefully examined. But we must also look at the possible negative consequences and associated with this – the practicalities. Some immediate flaws

From the UN's experience in international drug abuse control, it is clear that governments favour strict controls over most (if not all) narcotic drugs and psychotropic substances, with the exception of alcohol.

What – an individual government might ask – would unilateral legalisation of drugs do for our country?

• A flood of foreign drug abusers rushing in to take advantage of drug availability?

• Large numbers of people, especially the young, freed from the deterrence of illegality (perhaps encouraged by its removal) "experimenting" with the drugs newly on offer?

• Not just drunk drivers – who rarely consume alcohol while actually at the wheel – but drugged drivers smoking narcotics as they drive?

• A decrease in the number of murders among illicit drug traffickers – to be matched by an increase in indiscriminate and motiveless murders carried out by people drugged and out of control of their behaviour?

• A soaring child abuse/divorce rate, and a breakdown in family life?

• An increase in the already appalling figures for drug dependent newborn babies?

• Hugely escalating health care costs?

Furthermore – and especially poignant to those of us who know the area well – how do you present the case for legalisation to the families and colleagues of the thousands of Colombian and other nationals from so-called drug producer countries who have been killed in the cause of supporting the predominantly developed countries' efforts to control their own drug problems?

No politician is likely to regard a proposal to legalise drugs, carrying with it at least an increased risk of some or all of these negative consequences, as a vote-catcher. (I offer no view on the question of alcohol abuse – except to comment that the much-used comparison between the number of illicit drug-related deaths recorded each year and the much larger number of deaths related to alcohol and tobacco would seem logically to argue in favour of a more restrictive approach to alcohol and tobacco, rather than the removal of controls on illicit drugs.)

The UN has been mandated by the international community to address every aspect of international drug abuse control: the control of illicit drug supply; the interdiction of trafficking; reduction of demand, and treatment and rehabilitation. In spite of plifully limited resources, much good work has been done.

In 1987 and 1988 two important UN conferences held in Vienna produced a broad measure of consensus among more than 100 countries about the need for firm action in drug abuse control, including the adoption of a breakthrough convention on the control of illicit trafficking. (No country

sought for legalisation of drugs to be put on either agenda.)

What we are now striving to do is put into practice the measures that were agreed at these two conferences. We have a long way to go. We shall require determined support, where possible in tangible form, from all governments if we are to achieve our goals.

It is most welcome that the British Government has taken the initiative to organise, in London next year, another international conference. It will concentrate on demand reduction, and strategy to combat cocaine abuse.

It was endorsed at the recent Paris economic summit. This is the way economic and market arguments should apply: in the recognition that it is necessary to try to stem supply if the pull of demand remains unabated or is increasing.

Yet demand reduction is perhaps the hardest of all aspects of the drug problem to get to grips with, because it involves changing people's patterns of behaviour. But it is an essential element of drug abuse control: without demand the rest of the problem falls away.

We know little about means of changing social behaviour. It certainly requires both short and longer term measures: the treatment of those already abusing or addicted to drugs, and the prevention of the further spread of abuse. Here education is of critical importance. Yet education has been only sporadically included in most anti-narcotics strategies.

The clear consensus of UN member states is that the fight must be waged on all fronts simultaneously. If society's only response to the "drug war" (Mr Harris's words) is to surrender, what is left is not likely to be a society in which many of us will want to live. Margaret J. Anstee, United Nations Office at Vienna, Vienna International Centre, Austria

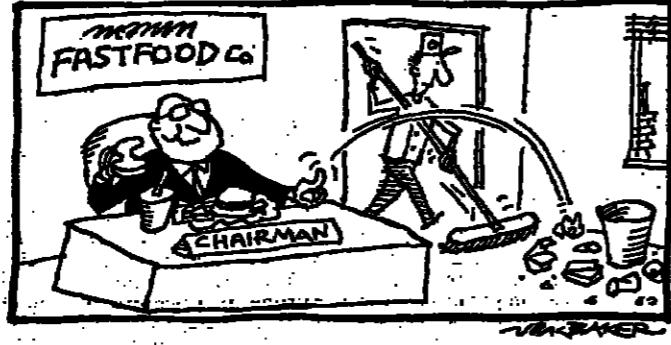
A matter for friction

From Mr Roger Ford:

Sir, In your analysis of high speed ground transport (August 22), promoters of magnetic levitation again describe the system as "frictionless" and having "low energy costs".

In a conventional train, friction in the wheel bearings is a minor component of the total resistance to motion. Given a vehicle is travelling faster than 150kph or so, air resistance is the dominant factor, and, because it increases with the square of the speed, becomes increasingly so.

This applies whether you are running on wheels at 300kph or "flying" a maglev vehicle weighing 50 tonnes an inch above a guideway at 500kph. Roger Ford, 8 Russellcroft Road, Welwyn Garden City, Hertfordshire



Next to cleanliness

From Mr Nicholas Greenwood:

Sir, I have read with interest your recent correspondence on litter control (Letters, August 19, 22). A practical step would be to make all retailers responsible for the tidiness and cleanliness of the immediate vicinity of their trading area.

In the high street (sometimes an apt description) this would mean the pavement and road

gutters in front of each shop area. Retailers could be required to collect litter at least once an hour. If this really were also attached to their business rate assessment and/or their VAT reclaim, so much the more enforceable.

Nicholas Greenwood, Pucklecombe, Oxted, Surrey, Weybridge, Surrey

A great deal of screaming for the encores'

From Miss Maria Dickenson:

Sir, Having attended the concert, I found several points in Patrick Harverson's review of Bros at Wembley Stadium (August 21) either incorrect, unfair, or both.

The song "I want to be famous" is in fact entitled "When will I be famous?" "Lia" is not the new single, but a track from the last Bros album. Their new single is "Money", about their dislike of materialistic ideas – which leaves me wondering how they can have a "preoccupation with a selfish, immature materialism".

If I remember correctly, "Drop the Boy" was performed no later than halfway through the programme – so why Matt was supposedly trying to whip up a frenzied finale at this point escapes me. Also, from my position in the crowd, I can assure you that there was a

great deal of screaming for the encores.

Although Bros's following is predominantly teenage, they do have a wider appeal – their fan club includes people between the ages of three and 38. They also have many late-teenage male fans, and so their following, although perhaps not equally balanced, is not exclusively female.

Bros are talented, and they write good songs. I think you will find that it will be a long time before they drop through any trap doors.

Maria Dickenson (aged 14), 9 The Serpentine, Aigburth, Liverpool

From Mr Mik Griggs:

Sir, Delighted as I am to see the FT review of the Bros concert (August 21), I cannot let Patrick Harverson's neo-Freudian attempt at a critique pass. To suggest that their appeal

Costa Fortune

From Mr H.R. Johnson:

Sir, Stuart Marshall's report on the Toyota Lexus (August 19) makes fascinating reading. One query arises.

This car was recently reviewed in *Fortune* magazine.

The US retail price for the fully loaded model was given as \$35,000 (say £22,000) against the BMW/Mercedes-Benz price for

the equivalent model of \$35,000 (say £21,000). Why then will it retail for £32,000 in the UK, where we earn less and pay higher tax? Is the bench mark high because of the inefficiency of UK manufacturing?

H.R. Johnson,

Sarnia, Burtons Lane, Chalfont St Giles, Buckinghamshire

Economic migration is different from political asylum-seeking

From Mr John Patten MP:

Sir, In his article on asylum seekers ("The closing door to sanctuary," August 22) Edward Mortimer cites various actions by the United Kingdom Government to support his argument that "the West's humanitarian standards are being eroded".

In almost every regard Mr Mortimer's facts are, alas, wrong. For example:

• The five Tamils were not returned to Sri Lanka "within four days of their arrival." They were returned a year

later, after the Government's refusal of their asylum claim had been reviewed by the Divisional Court, the Court of Appeal and the House of Lords.

• No asylum seeker has ever been returned from the UK pending the outcome of judicial review," as the example above illustrates;

• Tamils are not "systematically refused asylum" in the UK in the last five years. Tamil asylum seekers have been given refugee status; 4,000 others have been allowed to remain and 350 have been

refused. I could go on.

Mr Mortimer says, correctly, that the proportion of applications granted refugee status is decreasing, but does not mention the figures themselves.

In the early 1970s 20,000 people sought asylum in Europe each year; in 1988 the figure was 250,000. Throughout Europe the number of people granted refugee status has increased substantially since the 1970s, while their proportion of a hugely enlarged total has fallen.

As Mr Mortimer points out,

the reasons for this increase are largely economic. But it is a delusion to believe that the problems of unemployment and poverty in the third world can be solved by "economic" migration to the west.

Moreover, if people are encouraged to abuse the very careful procedures which are intended for real political refugees, it will weaken the protection given to this vulnerable group.

John Patten, Home Office, Queen Anne's Gate, London SW1

Vanessa Houlder on worsening prospects for smaller UK companies
Small and buffeted

Could be beautiful, after all? As the summer wears on, there are signs that the UK's small companies may be particularly vulnerable to the worsening economic climate.

If so, this will reverse the trend of the past few years, when the growth of small companies far outstripped their larger counterparts. Between 1983 and 1988, the smallest 10 per cent of companies on the stock market increased their earnings by about 5 per cent faster than the market as a whole, according to research done at the London Business School.

The evidence that things are changing rests on a series of warnings about future profits, cautious statements at shareholder meetings and a sense of unease amongst analysts.

The September reporting season will, no doubt, bring many downgradings," says Mr Andrew Holland, an analyst at Barclays de Zoete Wedd (BDZ), who has throughout the year predicted exceptional difficulties for smaller companies.

Albert E Sharp, the Birmingham stockbroker, has also been cautious. "If you look at very small companies with quite young management that have not seen a major recession before and which are quite UK-bound, it is not surprising that some of them are suffering and do not know how to handle it," says Mr Mitchell Tager of Sharp.

Other analysts believe small companies are particularly sensitive to a slowdown since they often have relatively inexperienced management, a narrow spread of activities, a small customer base and no export sales.

Many small companies are suffering particularly hard from the rise in interest rates because of their heavy borrowings – frequently taken on to finance acquisitions which stems from a generally poor share price performance. (In June, Datastream's index of the ratio of USM share prices to company earnings was at the lowest level since its inception.)

It could be argued that the management that they are performing badly merely reflects the greater publicity given to their problems. There are, for instance, more small companies reporting over the quiet summer months; large companies are more likely to have December or March year ends. Moreover, small companies have been disproportionately prominent in issuing profit warnings, or interim figures forecasting below target earnings performance. This tends to result in a double dose of publicity for poor results.

On the Unlisted Securities

Market alone – which has just 437 companies – there have been 14 formal profit warnings this year. By contrast, there has been only a relatively modest number of profit warnings from large companies. This is probably because the closer attention the City gives to large companies makes more likely that analysts will downplay their criticism if trading conditions look tough, whereas smaller companies have to carry out this task themselves.

None the less, the evidence does suggest that small companies have taken a particularly heavy pounding. Unsurprisingly, the prominent casualties have been companies involved in consumer goods and housing. Savage Group, the DIY product manufacturer, Ward Holdings, the Kent house builder, JD Wood, the estate agent, and most dramatically, the failed docklands developer, Kentish Properties, are all good examples. However, problems have been experienced in almost every industry.

These setbacks cannot entirely be blamed on the economy. Internal problems, particularly stemming from flawed acquisitions, are often the cause. "When things are going well companies can scrape through with a problematic acquisition. In a testing climate they are more exposed," says Mr Geoff Douglas of Hoare Govett. He reckons that about 40 per cent of this year's USM profit warnings are due to expansion setbacks.

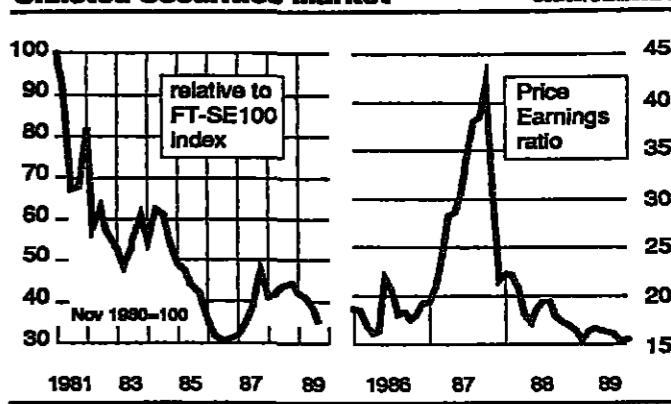
Higher interest rates could also have an indirect impact in cramping the style of companies that are used to making acquisitions. The higher cost of borrowing has compounded the increased costs of acquisitions that are financed by shares, which stems from a generally poor share price performance. (In June, Datastream's index of the ratio of USM share prices to company earnings was at the lowest level since its inception.)

Small companies are also being squeezed by larger competitors. "The high margins enjoyed by many small companies during the last few boom years are no doubt coming under pressure from all sides now," says Mr Andrew Holland of BDZ. He points to a threat from rivals trying to secure new business as well as from suppliers and customers who are trying to protect their margins. Coates Brothers, for instance, the inks and resins manufacturer, has suffered from weakening demand and price cuts from its retail sector customers.

This highlights the vulnerability of small companies dependent on a narrow customer base, like AB Electronic Products, a component maker, Continental Microwave, the communications equipment manufacturer and Creighton

Unlisted Securities Market

Source: Datastream



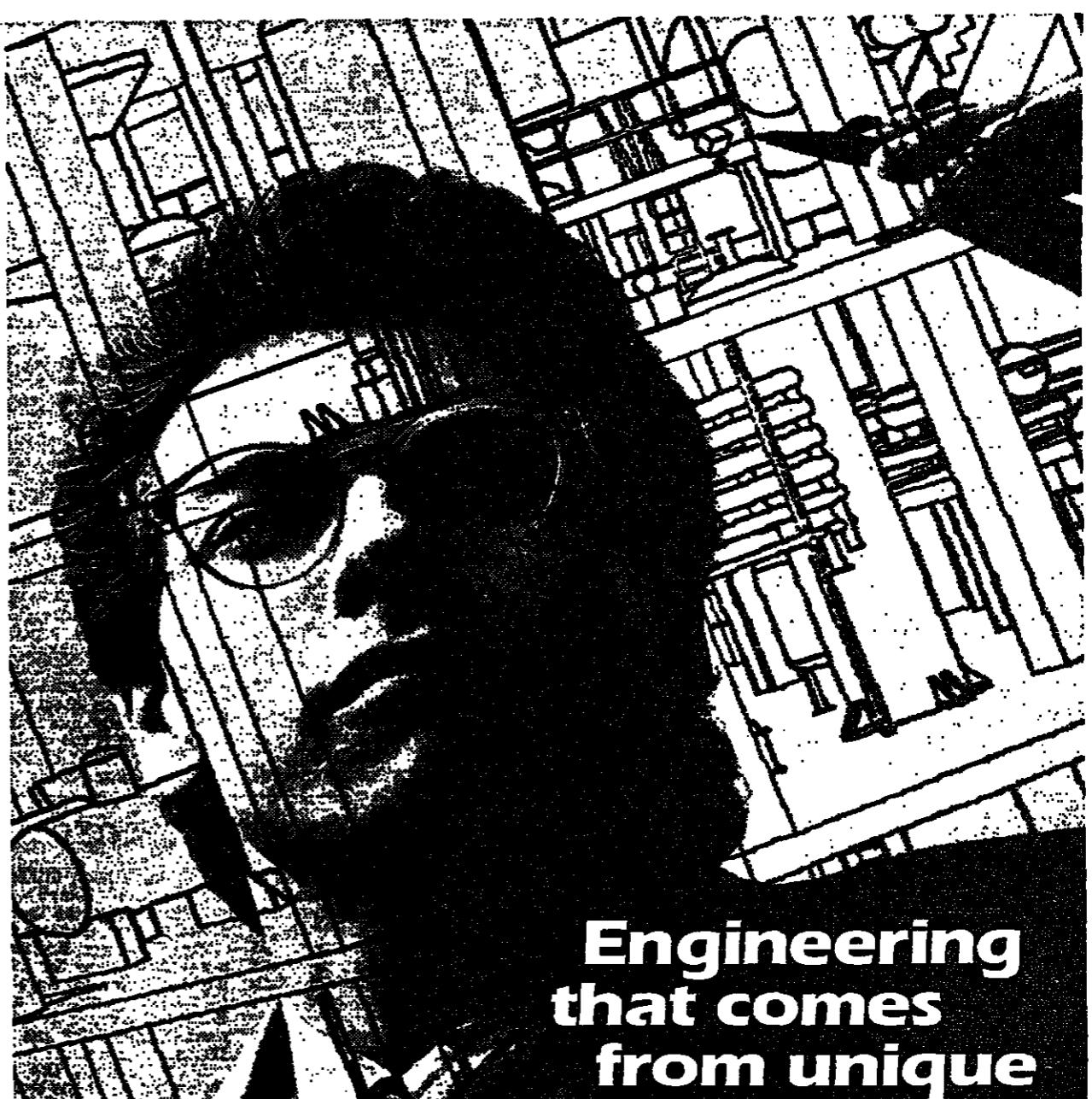
gearing of greater than 100 per cent, it found that three quarters of their shares had experienced sharp falls within the last year. Furthermore, equally small companies which are dependent on a few products or services are particularly vulnerable. Kitty Little, for example, issued a warning last Christmas when consumers stopped buying its fragrant sachets and spice ropes.

Ironically, however, diversification is a frequently hazardous strategy for a small company. Porvair, a specialist plastics manufacturer, recruited specialists to expand the applications of its technology. But these increased overheads were not matched by a rise in sales.

This highlights a more general question about the depth of management in smaller companies. Although a number have highly experienced managers (often resulting from management buyouts), management deficiencies appear at the root of many unhappy stories. For example, Moss Trust, a USM-quoted advertising agency, recently unveiled heavy losses after an acquisition spree that floundered through inadequate controls.

More generally, since relatively few managers steer a major business through the last recession, they may be less sensitive to the warning signs of a downturn and slower to cut their costs.

The counter argument is that small companies can be more responsive because senior management is more closely in touch with trading conditions, and can change direction more nimbly than their larger counterparts. That claim will be tested in the coming months.



Engineering that comes from unique know-how

and customer service in the traditional Swiss

George Graham
 in Paris

Shadowy brawl for Victoire

By Maggie Ford in Seoul

SOUTH KOREA has approved a rescue plan for the Daewoo Group's ailing shipbuilding subsidiary, the country's second largest shipbuilder.

Like all South Korea's shipbuilders, Daewoo Shipbuilding and Heavy Machinery has suffered from the appreciation of the currency, the slump in export prices of ships, and legal disputes it made losses of Won213bn (\$318m) against sales of Won75bn last year.

Under the plan announced yesterday by the country's Ministry of Trade and Industry, the company is to receive a cash injection and a government-sponsored rescheduling of part of its \$2.9bn debt. In return it will have to raise almost half the amount of money needed to save the company through sales of assets by the group's subsidiaries.

The Daewoo group is South Korea's third-largest diversified conglomerate, making goods ranging from cars to

computers and electronics to machine tools, ships and aircraft.

Under the government rescue plan, Daewoo will be required to provide Won400bn in new capital to the shipyard.

This will be raised by:

- Selling four subsidiaries, including Korea Steel Chemical and Daewoo Investment and Finance.

- Selling DSHM's headquarters building in Seoul;

- Raising Won50bn of funds from the Korea Stock Exchange through rights issues by Daewoo subsidiaries;

- Realising Won150bn of personal holdings in Daewoo Securities, South Korea's most prominent stockbroker, owned by the Daewoo Group's chairman, Mr Kim Woo Chong, through the sale to group subsidiaries.

As its part of the rescue, the Government will inject a total of Won150bn from the state-owned Korea Development

Bank as a 17-year loan with a seven-year grace period. It will also reschedule Won250bn of debt owed to the KDB by DSHM over 17 years on similar terms.

The Government will also exempt Daewoo from a number of taxes and other regulations to enable the divestments and mergers to proceed.

The Daewoo group is also required to make a serious effort to improve management and labour relations at the shipyard which has been plagued by disputes since South Korea started its transition to democracy in 1987.

The Government also announced measures for two other stricken shipyards. The state-owned Korea Shipbuilding & Engineering will be taken over by the Hanjin Group, and the Government will allow Inchon Shipbuilding to raise Won40bn from two affiliates.

Rescue package, Page 3

Seoul approves Daewoo shipbuilding rescue plan

By Maggie Ford in Seoul

SOUTH KOREA

has

approved

a

rescue

plan

for

Daewoo

shipbuilding

rescue

plan

for

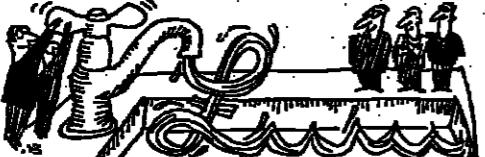
Daewoo

ship

Tuesday August 29 1989

INSIDE

Water companies to turn on the bond tap



Next year Britain's privatised water companies are likely to dominate bond issuance on the domestic and international sterling markets, offsetting the Government's gilt-edged programme. This week the companies will give details of revolving credits - worth over £7bn - which will demonstrate their creditworthiness. In the private sector the companies, will want to replace these credits with bonds at the longer end of the maturity range. And, reports Andrew Freeman, the UK banks are overjoyed at the prospect of lead managing the deals. Page 20

Rollercoaster Fobel on the up

Shareholders of Fobel International, the UK electronics products group, have endured a rollercoaster ride since it went public in 1986. They got a queasy feeling this summer when the crisis in Peking cast a cloud over Fobel's 51 per cent owned Hong Kong arm Radofin, just as the group was announcing a loss for 1988. But chairman Alan Leboff says Radofin was not hit by the crisis and a significant contribution is expected from the recently announced merger of 22 per cent of Premcor of Canada, reports Andrew Hill. Page 25

UK gifts down in the mouth

Last week's dismal UK trade figures coupled with placid summer trading activity in the markets left the UK gift market down a point last week. With little economic news to be reported in the next two weeks the market is likely to be heavily influenced by the performance of sterling on the foreign exchanges, reports Simon Holberton. Page 21

Market Statistics

Bond lending rates	32	New int bond issues	29
Euromarket turnover	22	Int Tokyo bond index	23
FT/ABX int bond index	23	US money market rates	21
Forward exchange	23-25	UK money market yields	21
London share service	20-31	Unit trusts	26-29
Traditional options	22	World stock mkt indices	33
Money markets	32		

Companies in this section

Abold	22	Iscor	22
Asko	22	Kentish Property	24
Assoc British Ports	24	Lilley	24
Avis Europe	20	Moulinex	24
BAT Industries	24	Penbridge Invest	24
BSR	24	Red Funnel	24
Bayer	22	Samb-Scania	22
Ciba Holdings	22	Sony UK	24
DRG	24	Stile	22
Muhamaki	22	Tilbury	24
Industrielle	22	Unilever	24
Victoria	22		

Economics Notebook

French unions take lid off pay

French trade unions are promising the Government a "warm" welcome back from the long summer holidays. But will their demands this time take the lid off wages, so tightly contained in France for the last five years?

Containment is strongest in the public sector. There is, unsurprisingly, in areas like the railways, while tax collectors, government aircraft maintenance workers and nurses are in open dispute, even the gendarmerie, who are forbidden to strike because of their military status, have been making the defence minister's life miserable with a campaign of anonymous letters.

The Government had already agreed to give the civil service an across-the-board rise of 1.2 per cent from September 1. When the rise was agreed, however, inflation for 1988 was still officially forecast at 2.2 per cent. Already, in the first seven months of the year, prices have risen 2.4 per cent, with inflation running at an annual rate of 3.5 per cent.

At the beginning of July, too, the Government authorised a 1.9 per cent increase in the Smic, France's minimum wage, taking it to FF28.91 (22.88) a month, or FF5,054.7 a month.

Fears of a dangerous surge in wages may prove to be excessive, however. The Smic no longer appears to be a big factor in wage rises, and though wage pressure is building up in the private sector, price inflation rates are continuing to absorb much of the steam. Under 1.8 per cent of French employees are in fact concerned by the Smic, which was viewed for years as one of the forces leading to implicit wage indexation in France. Recent studies show that there has been little effect of contention from the Smic to other wage rates. Net wages of the lowest paid 10 per cent have

Takeover Panel orders Plessey to qualify claim

By David Thomas in London

THE TAKEOVER Panel, the City of London's bids watchdog, has required Plessey to issue a shareholder circular qualifying its claim that the General Electric Company (GEC) and Siemens of West Germany are seeking to buy Plessey businesses at less than their market value.

The claim was a central part of the defence document issued by Plessey last week against the hostile £2bn (\$1.27bn) bid by GEC-Siemens.

Plessey issued its circular on Saturday. On the same day, Plessey issued another circular, widely reported over the weekend, on its future strategy should it survive the bid.

GEC-Siemens yesterday attacked the strategy circular: "It was clearly put together at great haste as a smokescreen for one they were obliged to issue about [the] valuation," a GEC-Siemens adviser said.

Plessey vigorously denied this, stressing that it had not retracted the valuations in its defence document.

Mr Philip Parker, Plessey's corporate development director, said the strategy circular "is all very

real and can be progressed as soon as the bid is rejected."

Mr Parker added that Plessey had not yet decided whether to issue a profits forecast before September 7, the offer's first closing date.

GEC-Siemens had objected to the Takeover Panel that Plessey had estimated \$235m as the value of its stake in the GPT telecommunications joint venture and £200m for its stake in the Hoskyns' computer company.

Plessey used these figures to calculate that GEC-Siemens was offering a "substantial bid discount" for the rest of its business.

Plessey's circular on Saturday stated: "These valuations of our shareholdings were not supported by independent valuations as required by the City Code on Takeovers and Mergers."

It told Plessey shareholders not to place undue reliance on the figures given... and the conclusion that there is a bid discount."

The strategy circular elaborated on Plessey's plans should it escape the bid including:

• **Semiconductors.** Plessey is seeking a minority Japanese partner for its semiconductor business and claimed yesterday that its negotiations were near completion. Plessey is understood to have had talks with Sony, Toshiba and Matsushita.

• **GPT.** Plessey will sell its stake. GEC and Siemens will be able to bid either separately or together.

• **Defence and aerospace.** Plessey intends to extend its radar and naval systems interests in Europe and its aerospace business in North America, but does not plan to bid for Ferranti, in which it bought a 2 per cent stake this month.

• **Traffic management and computer services.** Plessey will seek European acquisitions in both businesses.

Plessey confirmed that Sir John Clark, chairman and chief executive, will become non-executive chairman from next March. It had already announced that Mr Stephen Walls, managing director, would become chief executive from that date.

Wall Street's hollow triumph

By Anthony Harris in Washington

WALL Street managed quite a graceful shrug, if you can imagine such a thing, to mark its new record last week. "It was just another trading day," said one broker, flattening an over-excited television interview. Was this false modesty, or realism?

If you believe that money drives markets, it is neither, for the astonishing thing about the peak is that it has taken so long to climb. Profits have been rising steeply in the last two years, and price-earnings ratios are now distinctly unemanding by the standards of the 1980s.

The market multiple is down to 12½ from 22½ in the previous high in August 1987, when the market was riding for a crash.

In the end, it has taken renewed excitement about bids and buy-outs to drive the market past its 1987 level; and that is the clearest sign that the rise has not yet been overdone. When sober bidders — and even brewers are surely sober when they bid — can offer shareholders large profits through cash bids, there is still plenty of headroom.

But the bids of the 1980s carry another message. An equity market is supposed to be a place where industry raises capital, but Wall Street has become a market where industry gives capital back, and on a huge scale. Since the buy-ins began investors have received some \$500bn.

Pause for a moment to consider that figure, if you suffer the normal human blindness to astronomical magnitudes. It is about 10 per cent of US GNP, or two years' worth of personal savings at their newly recovered rate.

The company, which is generating prodigious profits and is one of Wall Street's glamour stocks, recently opened a new theme park in Florida designed not round Disney characters but classic Hollywood films, such as *The Wizard of Oz*, bought in a rights deal from MGM.

The Muppets' first big job for Disney will be as part of a 3-D display which is planned to open next May at the Disney-MGM Studios theme park.

Said Ms Buyer of Prudential-Bache: "It's not that the Mickey characters are beginning to age."

"In fact, there's something of a Mickey mania on. It's just that this deal gives extra characters to the stable."

In the nine months to the end of June, Walt Disney reported earnings of \$490.6m or revenues of \$3.25bn, up nearly a third from the same nine months of the year before.

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Mr Eisner brought Kermit and the Muppets to television in the 1970

EUROCREDITS

Cilva borrowings surprise bankers

WITH sterling interbank rates at close to 14 per cent, there is little reason for any non-UK borrower to tap the markets in that currency. Thus, consider the case of Cilva Holdings, an international company set up to bid for the publicly held shares of Avis Europe in a deal valued at £286m.

Cilva is a holding company to be controlled by Belgian-based Lease Holdings, General Motors Overseas Corporation, and Avis of the US, which was Avis Europe's parent company.

The holding company will buy the shares of Avis Europe, which were floated on the London Stock Exchange in 1986. While the shares must be paid for in sterling, the reconstituted company will have receivables denominated in D-Marks, pesetas, lire and Belgian and French francs in addition to sterling. Why then, reasoned the bidder's bankers, should the borrowings be in sterling?

The borrowing consists of a £625m equivalent one-year bridge facility intended to pay the costs of acquiring shares. It is secured by the shares themselves and their dividend payments made in sterling.

Of this facility, 30 per cent is denominated in sterling with the remainder in Ecu. After the share purchase is completed, the financing shifts into a two-part loan which includes £425m equivalent seven-year term loan in which drawings are made by various Avis Europe subsidiaries in the currencies of their respective countries.

Proceeds will be used to pay

down the bridge facility.

There will also be a £1.1bn equivalent two-year revolving credit facility of which a portion will be used to pay the bridge financing and the remainder will provide financing for new car fleets and general working capital. Citicorp, co-arranger for the financing, along with Société Générale, said that banks in the syndicate would mostly be those that could effectively provide domestic lending operations in each subsidiary's country.

Borrowings are in effect to each subsidiary with the subsidiaries providing cross-guarantees for each others' debts. Thus, lenders are not forced to evaluate whether Avis Spain is a better credit than, say, Avis Italy. Avis Europe, in turn, has guaranteed the debts of each subsidiary.

Meanwhile, Moody's Investors Service said it has placed the Prime-1 Eurocommercial paper rating of Avis Finance Company (Jersey) Ltd, a wholly-owned subsidiary of Avis Europe, which is under review for a possible downgrading as a result of the proposed acquisition.

Elsewhere, Westland Group and Westland Helicopters have arranged for a £75m revolving bond, guarantee and letter of credit facility intended to provide support for export contracts of helicopters. Of the total, £50m is committed. National Westminster Bank and Barclays Bank are co-arrangers. The facility is for five years, extendable annually at the consent of the lenders. There is a 1/4 per cent commitment fee on the unutilised portion of the facility and a guarantee fee of 1/4 per cent on the amount of outstanding instruments issued.

Telecom Corporation of New Zealand has arranged a \$350m five-year note issuance facility of which \$150m is committed. Fees are structured to include a 75 basis point facility fee and a 75 basis point utilisation fee if more than half the committed portion is used at any one time. There are six co-arrangers and the facility has been syndicated with 15 financial institutions based in Hong Kong.

Norma Cohen

INTERNATIONAL LOANS

Finnish Export SFr75m provides 'a big mystery'

SYNDICATE OFFICIALS are calling a SFr75m deal for the Finnish Export Credit (FEK) one of the biggest mysteries they have seen for years. Amid widespread comment that they could find little demand for the paper, there was curiosity and amazement that the lead manager had decided to bring the deal out of obscurity.

Paribas argued that the success of the deal depends on how carefully it is marketed to investors. The complicated structure needs painstaking explanation, and banks cannot afford to sell the concept on a part-time basis.

Further, it claims that both the Denmark and FEK deals have enjoyed good demand. The Denmark bonds are trading at around 102, a premium to the issue price. According to Paribas, after a slow start, there was quality demand during the public subscription period and the deal was widely above that of a straight issue.

Paribas was the lead manager of the first dual-currency issue in Switzerland, a SFr100m deal for the Kingdom of Denmark on June 5, which at the time caused syndicate members to express doubts about the applicability of such instruments to the Swiss market. There were difficulties syndicating the issue among sceptical Swiss houses, and today many traders speculate

that the bonds remain unsold.

When Paribas announced the FEK issue, it had greater success forming a syndicate because some banks were so amazed to see it repeating the principle of dual-currency issues that they went into the deal out of curiosity.

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Meanwhile, the FEK deal, which opened for public subscription on September 11, was quoted by Paribas at less 1/4 bid, less 1 offered. The lead manager expects real demand for the paper to emerge from

the retail market, but claims that up to 75 per cent of the issue has already been placed in the wholesale market.

The dilemma for investors is whether to buy the bonds is that they are receiving very different interpretations of the structure from their various advisers.

Take the attitude of one of the Big Three banks. A syndicate official was blunt in his opinion of the deal. He said the structure was dubious.

Not surprisingly, Paribas says this is sour grapes. If the big banks are not keen on the instrument, then Paribas will have a hard time convincing its arrival at a straight issue.

Andrew Freeman

PRIVATISATION

Water companies splash out with £7bn in credits

FLOATING-RATE notes, tap issues, fast stream payments, liquidity - few industries lend themselves better to metaphorical excess among international bond dealers than the water business. In the UK, the puns are expected to flow thick and fast. Next year, the privatised water companies are likely to dominate issuance on the domestic and international sterling markets.

The reasoning behind this assertion is simple. Before privatisation, the companies have to demonstrate their creditworthiness by establishing working capital. This stage of the privatisation process is nearly complete, and this week the companies are expected to give details of a series of revolving credits worth more than £7bn.

Once in the private sector, the companies are unlikely to make much use of these credits. They are large utilities with very long-term assets, and they will have to refinance them relatively quickly to reflect this profile.

As one syndicate manager said: "The sterling market, particularly at the longer end, is the natural home for their borrowings." Even the simplest liability matching would imply a substantial proportion of assets at the longer end of the maturity range.

Immediately after privatisation, the companies will seek to cancel some of their short-term credits and replace them with more appropriate funding. UK banks are holding their line at the prospect of lead managing deals which will more than offset the Government's gilt-edged stock buy-in programme.

Finance directors of some of the leading water companies confirm that they will be seeking instruments which match their liabilities.

It is possible, however, to sketch a rough outline of the thoughts of excited syndicate officials: One element of the privatisation which will constrain the water companies is the pricing formula governing the charges they can pass on to consumers. The formula includes inflation, raising the possibility that inflation-linked or index-linked financing would be very attractive to them. This could open up a new class of bonds which a

wide range of investors would find attractive.

In addition, there is the likelihood that the companies will arrange at least some of their financing through intermediaries like the European Investment Bank (EIB).

The question of credit rating is relevant because the water companies' own ratings will be hard to determine. At this stage, no one knows what effect the regulatory and spending requirements laid down by the UK Government will have on their ability to borrow as corporate entities on the sterling markets.

Syndicate managers are keeping their powder dry, preparing a range of structures for secured, unsecured and covered deals. At this stage it is not clear which market or intermediary will allow the companies the cheapest funds.

The finance directors are unwilling to speculate. Investors can be certain that they will be offered water company bonds within weeks of being offered the equivalent shares.

Andrew Freeman

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Book runner	Offer yield %
US DOLLARS									
Tos Corporation♦	200	1993	4	3 1/2	100	Nikko Secs.(Europe)	3.750		
Dakko Steel Co.♦	200	1994	5	4 1/2	100	Nikko Secs.(Europe)	4.250		
ML Westminster Bl.♦(a)	300	United	4	5 1/2	100	Salomon Brothers	4.000		
Toyota Motor Fin.♦(a)	50	1993	4	7 1/2	100	Nikko Secs.(Europe)	4.000		
Nippon Light Metal♦	300	1993	4	4 1/2	100	Nomura Int.	+		
Ishihara Sangyo Kaisha♦	250	1993	4	4 1/2	100	Yamaichi Int.(Euro.)	+		
Hokkaido Electric Power♦	150	1993	7	9 1/2	101.60	Yamaichi Int.(Euro.)	5.000		
Mitsubishi Bl.(Australia)♦	50	1994	4	8 1/2	101.12	Mitsubishi Fin.Int.	5.018		
Mat. Credit Card Trust♦	75	1994	5	8 1/2	100	Citicorp Inv.Bk.	5.925		
Tokio Marine & Fire Ins.♦	500	1993	4	(4)	100	Nikko Secs.Int.	+		
Nissan Diesel Motor Co.♦	200	1993	4	4 1/2	100	Daiwa(Europe)	+		
IADB♦	300	2009	20	8.40	98.57	Merrill Lynch	8.445		
Toto Rayon♦	100	1993	4	4 1/2	100	Daiwa Europe	+		
Ok Electric Industry Co.♦	300	1993	4	(4)	100	Yamaichi Int.(Euro.)	5.000		
CANADIAN DOLLARS									
CIB (Singapore)♦	600	1994	5	(b)	100	Drexel Burnham			
Privatbanken♦	400	1994	5	(b)	100	Drexel Burnham			
Mercedes-Benz Cr Canada♦	75	1994	5	10 1/2	101 1/2	Deutsche Bk.Cap.Mds	9.223		
AUSTRALIAN DOLLARS									
5th Australian Gov.Fin.♦	75	1994	5	14 1/2	101 1/2	Hambros Bank	14.028		
Australian Gas & Light♦	50	1991	2	10 1/2	101.95	CCF	15.238		
NEW ZEALAND DOLLARS									
Abbey Nat. Second Cap.♦	100	1996	7	Zero	45.20	Westpac Banking	12.012		
STERLING									
Leeds Permanent♦(g)	200	1994/01	-	(g)	100	Merrill Lynch	2.915		
Bristol & West♦(h)	150	1994	5	(1)	100	Merrill Lynch	+		
D-MARKS									
Hoesch Int.Finance♦(d)	200	1999	10	7	135	Deutsche Bank			
Rhythm Watch Co.♦	100	1993	4	(1 1/2)	100	Dresdner Bank	2.915		

CHANGE OF ADDRESS

WITH EFFECT FROM
TUESDAY 29TH AUGUST, 1989



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LONDON EC2M 7DH

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Scandinavian Bank Group PLC

Agent

Citicorp Investment Bank Limited

July 27, 1989



INTERNATIONAL COMPANIES AND FINANCE

Saab-Scania plans to sell three vehicle parts plants

By John Burton in Stockholm

SAAB-SCANIA, the Swedish automotive and aerospace group, plans to sell its three domestic car and truck component plants as part of an attempt to stem mounting losses in the vehicle division.

The three factories to be sold produce exhaust systems, front and rear axles, cable harnessing and interior furnishing for Saab cars and Scania trucks. Negotiations are now taking place with several potential Swedish buyers at the plant, which employ 1,400 people and are located in Kristinehamn, Kramfors and Nykoping.

Company officials described the planned sale as part of an industry trend towards the production of modular vehicle components by independent sub-contractors. It is the latest step in a reorganisation scheme unveiled in June.

Saab-Scania officials say that its car division had lost SKr450m (\$68m) during the first four months of 1989 and predicted that the negative trend would continue throughout the rest of the year. Last week Indevo, a consultancy

firm working with Saab-Scania on its restructuring plan, told union officials at the company that the car division had lost SKr1.5bn during the first six months. Earlier estimates had forecast a deficit of the entire year.

Saab-Scania officials say the Indevo forecast was made without complete access to the company's financial records. Falling sales in the US, Saab's biggest single market, and currency fluctuations are being blamed for the car division's problems.

Ahold moves to ward off bid

By Our Frankfurt and Financial Staff

AHOLD, the Dutch supermarket chain, yesterday moved to ward off a potential takeover bid by Asko, the aggressive West German retailer, by doubling its equity capital in an issue of preference shares to a friendly foundation.

This came as Mr Helmut Wagner, the chief executive of Asko, yesterday added fuel to speculation over the company's expansion plans by stating that two potential buyers were themselves interested in acquiring shares in Asko.

Asko was ejected last week

from a consortium aiming to create a European food retailing alliance embracing Ahold, Argyl of the UK and Casino of France. The move followed its secret accumulation of a 14 per cent stake in Ahold.

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share. The foundation is taking up 107,130 preference shares at F1,000 each, one quarter paid.

The preference shares carry the same number of votes as all issued ordinary shares together.

At the annual meeting of the Massa discount store group, which owns a half share in Asko, Mr Wagner said Masser's 20 per cent cross-shareholding in Asko was available for new ventures in Germany or the rest of Europe. The stake had already attracted two possible purchasers.

Sales within Europe increased by 7 per cent to DM15.2bn, with a rapid 26 per cent advance to DM4.4bn in North America, half of which was attributable to the high dollar. Even faster growth occurred in Asia, Africa, and Australia, with a combined improvement of 28 per cent to DM2.6bn.

In product terms, health care products showed a 22 per cent sales gain to DM3.8bn, the impetus coming from foreign markets.

Also experiencing above average growth were the organic and agricultural chemical divisions, with turnover of DM3.2bn (up by 16 per cent) and DM3.5bn (13 per cent) respectively.

Like those of Hoechst and BASF, Ahold's interim results confirmed the continuing earnings strength of the German chemical industry.

Computerising the exchange is still being considered, while there has been a suggestion that a sort of second-class membership could be created, giving the firms some rights, though that has been strongly opposed by at least one of the two British firms.

The TSE committee has another meeting on September 10, and it is likely that a

Japan battles over UK seats

By Robert Thomson in Tokyo

THE PUSH for seats on the Tokyo Stock Exchange for two British firms, Barclays de Zoete Wedd (BZW) and James Capel, has become a battle between the TSE, which held an inconclusive meeting yesterday, and Japanese ministers eager to please the British Government.

There had been indications that an exchange committee established to study foreign membership would make an announcement before the visit to Tokyo next month of Mrs Margaret Thatcher, the British Prime Minister, but yesterday's meeting of the committee was poorly attended and apparently took the matter no further.

A day earlier the Nikkei Keizai Shimbun, the Japanese eco-

nomic newspaper, suggested that an announcement would be made soon, although industry operators suggest that its source was Japanese government officials attempting to put pressure on the TSE. However, exchange authorities argue that Mrs Thatcher is not coming to Japan just to talk about the TSE, and that if she raises the matter, the difficulties will be explained.

If a symbolic gesture is not made before the visit, Mrs Thatcher will undoubtedly raise the matter, as she did during the Paris summit and as visiting British ministers have habitually done in Tokyo. The TSE committee has another meeting on September 10, and it is likely that a

Bayer 19% rise leads to optimism for full-year

By Andrew Fisher in Frankfurt

BAYER yesterday rounded off the interim reporting season of West Germany's big three chemical groups by announcing a 19 per cent jump in group pre-tax profits for the first half of 1989 to DM2.2bn (\$1.15bn) and expressing optimism that it would exceed the "excellent result" of last year for the full 12 months.

Based on the continuing high order inflow, it expected a good second half, noting that the favourable economic conditions had not changed.

Second-quarter profits, 18 per cent higher at DM1.3bn, rose at a slightly slower rate than the 21 per cent of the first three months. Last year the group lifted pre-tax profits by 23 per cent to DM3.8bn.

Turnover in the first half of this year was 12 per cent higher at DM22.6bn, with foreign sales expanding at a much faster 15 per cent rate than domestic sales up 7 per cent.

Sales within Europe increased by 7 per cent to DM15.2bn, with a rapid 26 per cent advance to DM4.4bn in North America, half of which was attributable to the high dollar. Even faster growth occurred in Asia, Africa, and Australia, with a combined improvement of 28 per cent to DM2.6bn.

In product terms, health care products showed a 22 per cent sales gain to DM3.8bn, the impetus coming from foreign markets.

Also experiencing above average growth were the organic and agricultural chemical divisions, with turnover of DM3.2bn (up by 16 per cent) and DM3.5bn (13 per cent) respectively.

Like those of Hoechst and BASF, Ahold's interim results confirmed the continuing earnings strength of the German chemical industry.

Computerising the exchange is still being considered, while there has been a suggestion that a sort of second-class membership could be created, giving the firms some rights, though that has been strongly opposed by at least one of the two British firms.

The TSE committee has another meeting on September 10, and it is likely that a

Iscor surges prior to privatisation

By Jim Jones in Johannesburg

ISCOR, the state-owned South African steelmaker due to be privatised in November, increased its pre-tax profit by more than two-thirds in the year to June, helped by higher domestic and export prices and despite a small drop in steel sales volumes.

Turnover grew to R5.95bn (\$2.2bn) from R4.85bn making it, according to Iscor's own estimates, the world's 15th largest steel company. Liquid steel production increased 2 per cent to 7m tonnes. Operating profit before tax and finance costs was R1.16bn against R0.75bn and the pre-tax profit rose to R1.16bn from R0.66bn.

The directors say no expansion of primary steel production is envisaged for the next five years as the company has enough capacity to satisfy domestic demand and to maintain its share of world export markets. They add that greater export sales will compensate for uncertainty in the domestic steel market this financial year.

Turnover was R2.13bn against the previous year's R2.03bn and the pre-tax profit was R1.26bn, up from R2.24bn.

Samancoor, which is controlled by Gencor, South Africa's second largest mining house, is planning a stainless steel plant in a joint venture with Highveld Steel & Vanadium. Iscor's largest ferro-alloys producer,

lifted sales of manganese ore in the 15 months to June as the West's production of bar iron increased. Exports of manganese alloys were restrained by higher dollar prices while ferro-chrome exports rose strongly with greater world production of stainless steels.

Turnover was R2.13bn against the previous year's R2.03bn and the pre-tax profit was R1.26bn, up from R2.24bn.

Production was also affected by a strike which began in May and which has continued into the present financial year. Everite, the South African fibre cement products manufacturer, increased sales by 14 per cent in the year to June but says the improvement in market conditions was not sustained during the second half.

Production was also affected by a strike which began in May and which has continued into the present financial year. Everite is controlled by the Swiss Sterngruppe.

Turnover advanced to R3.76m from R3.56m and the pre-tax profit rose to R41.4m from R39.0m.

Huhtamäki to raise capital to FM510m

By Enrique Tessieri in Helsinki

HUHTAMÄKI, the Finnish food, pharmaceuticals and packaging group with annual sales of FM100m (\$1m) in 1988, is to raise its share capital by FM45m from the present

FM42m. It is calling an extraordinary shareholders' meeting on September 8 to authorise the change, which follows a one-for-five rights issue in mid-1988 and a one-for-10 scrip issue.

Mr Eero Aho, executive vice president of Huhtamäki, said 2m shares of this newest issue of FM5m shares would be non-restricted. The reason why we are raising the group's share

capital is to have more flexibility if we have to make fast acquisitions."

The board is also proposing a management incentive scheme that would offer bonds with warrants.

Mr Aho said: "Huhtamäki is meanwhile to acquire the 50 per cent stake it does not already own in its frozen foods joint venture with Gustav Paulig, another Finnish company.

The joint company, Apetit Pakaste, has turnover for 1988 forecast at FM250m.

United Paper Mills (UPM), one of Europe's leading printing paper companies, has reported a six-month turnover of FM2.89bn, up from FM2.86bn.

Kajaani, a printing paper company that merged with UPM last March, added FM79.9m to group sales.

Falconbridge favours joint Noranda offer

By Alan Burton in Milan

FALCONBRIDGE, the Canadian mining group, has recommended a C\$2.2bn (\$1.15bn) joint offer by the local Noranda and Trelleborg family. The ordinary shares rose 6 per cent last Friday to C\$1.40m. Including savings shares, the company is valued at nearly C\$1.60m (\$0.82m).

This overturns a previous endorsement of an offer by Amax of the US, valued at C\$0.8m a share.

Noranda and Trelleborg have offered C\$37 for the 72.5 per cent interest in Canada's second largest nickel producer that they do not already own, but Amax has not ruled out increasing its offer.

© Shara trading in Stossgen, a quoted Italian industrial gases company, was suspended yesterday amid expectations that Air Liquide of France is to launch a public takeover bid for the 49 per cent it does not

demand particularly in North America.

© Resorts International, the New Jersey casino operator, announced a moratorium on payment of interest on its bonds and those of its subsidiaries, Resorts International Finance Inc. and Griffin Resorts, AP-DJ reports from Atlantic City.

Sales rose 6 per cent to Y1.400.2m.

© Esso, the Swedish office

of Club Mediterranee and Non-Villes Frontières have broken off talks that would have led to the creation of Europe's third largest tour operator, AP-DJ reports from Paris.

The two diverged on plans to form a joint airline and on a deal agreement between Club Med and Havas, the media and travel group.

© Vlak, the West German energy company which is taking control of the rescued Klöckner & Co trading group, lifted net profits 23 per cent in the six months to June to DM21.5m (\$7.9m) and said the full-year outcome was likely to be ahead of the previous DM21.1m, Our Financial Star writes.

Most of the profit gain came from its aluminium and chemical sides. Interim sales rose 22 per cent to DM5.52m.

WORLD COMMODITIES PRICES

Chicago

SOYABEAN 6,000 bu/mt: cents/500 bushel			
Close	Previous	High/Low	
579.0	578.4	578.4	570.0
574.0	573.5	573.5	569.0
569.0	568.0	568.0	567.0
564.0	563.0	563.0	562.0
560.0	559.0	559.0	558.0
557.0	556.0	556.0	555.0
545.0	543.0	543.0	542.0
541.0	539.0	539.0	537.0
536.0	534.0	534.0	532.0
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452.0	450.0	450.0	448.0
448.0	446.0	446.0	444.0
444.0	442.0	442.0	440.0
440.0	438.0	438.0	436.0
436.0	434.0	434.0	432.0
432.0	430.0	430.0	428.0
428.0	426.0	426.0</td	

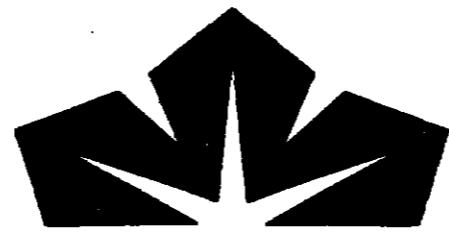
THE FIGURES SPEAK FOR THEMSELVES...

SIX MONTHS RESULTS

	Six months to June				
	1986	1987	1988	1989	Change 88-89
£1 = \$1.55 at 30.6.89 (\$1.81 at 31.12.88)					
PROFIT BEFORE TAX	£554m	£642m	£677m	£811m	+ 20%
EARNINGS PER SHARE	22.27p	26.09p	26.74p	32.07p	+ 20%
INTERIM DIVIDEND	5.50p	6.50p	7.60p	9.30p	+ 22%

...SO DO THE FACTS.

- Rapidly growing financial services now cover 42% of first half Group trading profit of £959m.
- Tobacco packs £404m into trading profit in the six months, up 12%.
- Paper and pulp roll out £114m, 12% of the Group total trading profit. Thermal paper continues to show remarkably fast growth.
- Retail rings up £30m with store for store turnover growth at 8% in both US and UK.
- Coherent strategy pays dividends. Compound growth in dividends 19.8% per annum since 1980.



B·A·T INDUSTRIES

A circular which contains the full interim report is being posted to shareholders and copies are available from the Company Secretary, B·A·T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

The Directors of B·A·T Industries p.l.c. (with the exception of Sir Mark Weinberg, who is also a director of J. Rothschild Holdings p.l.c., one of the investors in Hoydale, and has publicly stated that he is taking no part in any discussion relating to the Hoydale offer), are the persons responsible for the information contained in this advertisement. These Directors confirm that to the best of their knowledge and belief having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors of B·A·T Industries p.l.c. (other than Sir Mark Weinberg) accept responsibility accordingly.

NOTICE OF REDEMPTION

National Bank of Detroit
Floating Rate Subordinated Capital Notes
due December 1996

NOTICE IS HEREBY GIVEN, that pursuant to the Mechanics dated as of December 28, 1984 between National Bank of Detroit, N.Y. Bankers, Inc. and the National Bank of Detroit, N.Y. Bankers, Inc. Trustee and Payee ("Trustee"), National Bank of Detroit has called for redemption at 100 on September 29, 1996 (the "Redemption Date") all of its outstanding Floating Rate Subordinated Capital Notes due December 1996 (the "Notes") in an amount equal to the principal amount of the Notes plus accrued and unpaid interest thereon to the date fixed for redemption. Payment will be made upon presentation and surrender of the Notes at the below listed paying agencies, together with all appropriate coupons and interest coupons, if any, which have accrued since the last payment date, less amounts due and payable to be deducted from the sum otherwise due for payment. Interest on the Notes shall cease to accrue from and after the Redemption Date.

The Chase Manhattan Bank, N.A.
London Branch
Westgate House, Coleman Street
London, EC2P 2HD England

Crusier Manhattan Bank (Switzerland)
Postfach 162
8027 Zurich, Switzerland

Bertner Handels- und
Forschungsbank
10 Borsigstrasse
Frankfurt, A.M., West Germany

The Chase Manhattan Bank,
Luxembourg, S.A.
3 Rue de la Poste
L-1855 Luxembourg - Grund

Swiss Girozentrale
20 Rue de l'Industrie
1205 Geneva, France

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States account maintained by the above with a branch in the United States, ready to submit to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds under section 3406 of the Internal Revenue Code to prevent a tax from being imposed on the transfer in the case of a non-U.S. person or an entity. The IRS will not tax the transfer of the Notes. These amounts are required to provide your accurate taxpayer identification number and who did to us may also be subject to additional tax under section 3406 of the Internal Revenue Code.

NATIONAL BANK OF DETROIT
By: THE CHASE MANHATTAN BANK
(National Association)

Dated: August 29, 1989

WEEKEND FT
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Residential Prop. (mono (Full Colour (Spot Colour (Personal, Mail Order, Appeals, Education, Motors, Travel Divisions Weekend Business Art Collecting Art Galleries Books Page Books Panel	£70.00	6.00	27.50	
		10.50	33.50	
		4.50	20.00	
		1.50	3.50	
		15.00	48.00	
		2.00	33.50	
		-	25.50	
		-	33.50	

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Sep. 1981/1990 -11 Sep. 2398/2408 -15 Oct. 2776/2788 -16

Prices taken at 5pm and change is from previous close at 9pm

NEW ISSUE August 25, 1989

FannieMae

\$750,000,000
8.55% Debentures

Dated August 29, 1989 Due August 30, 1999
Interest payable on March 1, 1990 and semiannually thereafter.
Series SM-1999-D Cusip No. 313586 H 85
Non-Callible
Price 99.75%

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only.
There will be no definitive securities offered.

Gary L. Berlin
Senior Vice President-
Finance and Treasurer
3900 Wisconsin Avenue, N.W., Washington, D.C. 20016

Linda K. Knight
Vice President and
Assistant Treasurer

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the debentures.

Morgan Grenfell Group plc
(incorporated with limited liability in England under the
Companies Act 1948 to 1967)U.S. \$200,000,000
Undated Primary Capital
Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 29th August, 1989 to 29th February, 1990 the Rate of Interest will be 9.76% per annum.

The interest payable on the relevant Interest Payment Date, 29th February, 1990, will be US\$479.74 for each US\$10,000 Note and US\$1,993.49 for each US\$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

FINANCIAL TIMES STOCK INDICES

	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 18	High 1989	Low 1989	Since Cumulation High Low	
Government Secs ..	87.14	87.12	87.22	87.62	87.60	87.54	89.29	83.75	127.4	49.18
Fixed Interest	98.26	98.40	97.67	97.62	97.71	97.69	99.59	95.21	105.4	50.53
Ordinary	1581.0	1977.9	1975.9	1964.3	1969.0	1979.0	1981.0	1447.8	1981.0	49.4
Gold Miners	197.0	194.9	201.7	202.0	202.0	204.0	206.0	154.7	734.7	43.5
FT-Act All Share	1212.11	1210.39	1205.78	1201.50	1204.17	1204.75	1212.11	921.22	1298.57	61.92
FT-SE 100	2397.4	2393.1	2382.4	2370.8	2374.7	2375.1	2397.4	1762.8	2443.4	986.9

STARS
Securities Transferred and Repackaged Limited

DM 300,000,000,-

Deutsche Mark Floating Rate Notes due 1996

- Stock Index No. 480 372 -

In accordance with § 14 of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 7.94% p.a. for the Interest Period from August 29, 1989 to February 28, 1990 (183 days). Interest accrued for this Interest Period and payable on February 28, 1990 will amount to DM 371,72 per DM 10,000,- principal amount.

August 1989

Interest Determination Bank:
J.P. Morgan GmbH
Frankfurt am Main

Copies of our interim report (first half year 1989) are available from

Morgan Grenfell & Co. Limited
23 Great Winchester Street
London EC2P 2AX

BASF Aktiengesellschaft
D-6700 Ludwigshafen

BASF

UK COMPANY NEWS

Congress and Goldsmith in war of words over BAT

Sir James attacked as 'a break-up artist'

By Peter Riddell, US Editor, in Washington

SIR JAMES GOLDSMITH was yesterday attacked as "a break-up artist" by leading congressional opponents of his bid to take over BAT Industries.

The criticism came as Sir James stepped up his own attack on the 300-plus members of Congress who earlier this month wrote to Mr James Baker, the US Secretary of State, asking him to "communicate our concern to the British Government."

In comments reported in the Washington Times, Sir James said that contributions by political action committees, on behalf of industry interests, were behind congressional opposition to the takeover. He claimed that the tobacco lobby had contributed to 80 per cent of the signatories of the letter.



Keith Preston: expected to give his version of events

and that the society's losses are likely to be much higher as a result. Some estimates suggest losses could be as high as £15m.

The directors said they were still trying at that stage to persuade Halifax that Burrells Wharf would show only small losses if the phasing of the development was rethought and loan terms altered.

Revised proposals for Burrells Wharf presented in early July showed a net loss of no more than £5m in the worst case, according to Mr Preston.

Burke had lent Kentish approaching £26m against the Burrells Wharf development. Kentish said it had no choice but to petition the courts for an administrator to be appointed to protect unsecured creditors once a receiver had been appointed to Burrells Wharf.

The company's view is that Halifax may have been premature in appointing a receiver

Sir James said: "The tobacco industry is the leading motivating force behind congressional interest in creative and unifying the world's烟."

Senators Wendell Ford and Senator Mitch McConnell, who organised the letter, said both from the tobacco state of Kentucky, yesterday called Sir James' earlier attacks "unwarranted and unfair."

Senator Ford, a Democrat, said: "Goldsmith is a break-up artist who intends to dispose of everything BAT owns except the highly profitable tobacco business. He calls it asset-stripping. Goldsmith says the break-up is good for business. We say it would be good for Goldsmith's wallet but disastrous for BAT businesses, employees, stockholders and

communities."

The senators said: "Once a hedge-jockey hits full stride, ideas like prudence and fiduciary responsibility to shareholders simply slide away."

They justified congressional involvement on the grounds that "American interests are at risk. The financial vitality of American companies and the economic health of our communities are at risk."

Senator McConnell, a Republican, argued that there were "obvious public policy issues - should we encourage job creation or create wealth for a few individuals? And, more importantly, what is best to foster America's global competitiveness - long-term investing or short-term profiteering?"

They noted that Hoylake, the Goldsmith bid vehicle, had

script and shareholders' agreement "shall be in the form of the amended draft subscription agreement, which provides that Hoylake may require all subscribers to subscribe shares at any time when demanded and not only when the offer or revised offer has become or been declared unconditional."

Meanwhile, Hoylake's sale agreement with Axa Midi, the French insurance company, for Farmers' BAT's US insurance arm - suggests that it may be required to put cash up front, rather than subscribe in the event of the offer going unconditional. Hoylake would then have a "fighting fund" of over £900m at its disposal.

The sale documents state that a new subscription and shareholders' agreement "shall be in the form of the amended draft subscription agreement, which provides that Hoylake may require all subscribers to subscribe shares at any time when demanded and not only when the offer or revised offer has become or been declared unconditional."

The total commitment of Axa and the cash shareholders - who correspond to a cut-off list of wealthy prospective investors in Hoylake unvalued in the offer document, but exclude the original Goldsmith/Packer trio - set out in the draft agreement is £916m. The additional commitment of the Goldsmith, Rothschild and Packer companies, as set out, is £750,000.

US law considers a holding of 10 per cent or more in an insurance company a "rebuttable presumption" that the investor has a controlling interest warranting full disclosure. It will be up to Generali to prove it exercises no control of Compagnie du Midi, said Mr David Simmons, general counsel for the National Association of Insurance Commissioners.

The acquisition of Swan, the Hong Kong-based but London-listed electronics group, has sold Swan Housewares, its subsidiary manufacturing small electrical kitchen appliances, to Moultrie of Nottingham. The price was not disclosed.

Upon leaving Keyser Ullmann in 1975, Mr Franklin joined the boards of Anglo-Continental and Cavenham, two of the then Mr James Goldsmith's main vehicles at the time.

His association with the subsequently knighted Sir James has continued since then, and was most marked in the US where he played a role in most of the big Goldsmith acquisitions, including the forest products group Diamond International and Crown Zellerbach. Penbridge's New York office is located in a building owned by a Goldsmith company.

There are now six or seven Class B shareholders. Mr Woolley said the dates of each one's first appearance on Penbridge documents "don't bear any particular relation to those of acquisition of DRG shares." Nevertheless, one possible explanation is that Mr Franklin is building up a club of investors to finance the stakeholding or to back a full bid.

Mr Franklin was not available for comment at his Manhattan office. He was joint managing director of Keyser Ullmann.

Although he conceded potential predators might consider a break up appropriate for his diversified group, Mr Woolley said yesterday: "I think it's got great value as an entity."

In 1988, DRG reported pre-tax profits of £58.2m on turnover of £72.5m. At the operating level, £19.7m of profits came from stationery, £7.5m from office and print supplies and £2.7m from engineering. Nearly 40 per cent of turnover arose outside the UK.

Tilbury attacks Lilley

TILBURY, which is fighting a £124m bid from fellow-construction group Lilley, has attacked the latest circular from the bidder, describing it as "in poor taste and mostly irrelevant to the matter in hand."

In his own letter to shareholders, Tilbury's chairman, Mr Patrick Edge-Partington, goes on to strenuously deny specific claims made by Lilley. Points made by Tilbury

include:

• the assertion that Tilbury's pre-tax profit growth over the last five years has been 44.1 per cent compound, compared with the sector's 32.2 per cent;

• that work currently being undertaken takes in £14m in Avonmouth, £10m in Sellafield and £11m in Irvine - against claims that it is not prepared to contemplate contracts over £5m.

Unilever to

acquire

Sheffield

Products

Unilever is to acquire the Sheffield Products Company, part of the Philip Morris group of the US.

UK COMPANY NEWS

Queasy stomachs on a bumpy rollercoaster ride

Andrew Hill on the changing fortunes of Fobel

SILVER-HAIRED Mr Alan Leboff jokes that his hair was brown before the events of Tiananmen Square in May and June.

At the time, Mr Leboff could not afford to jest. He is chairman of Fobel International, which in a normal year should make 50 per cent of its profits and over 75 per cent of its sales from high technology electronic products manufactured in Hong Kong and China.

By cruel coincidence, the crushing of the Chinese democracy movement immediately preceded Fobel's June announcement that it had lost £181,384 before tax in 1988, compared with £2.67m of profit in the previous year.

Important Fobel subsidiaries had suffered, separately, from price competition, shortage of crucial components, changes in legislative standards and a serious factory fire.

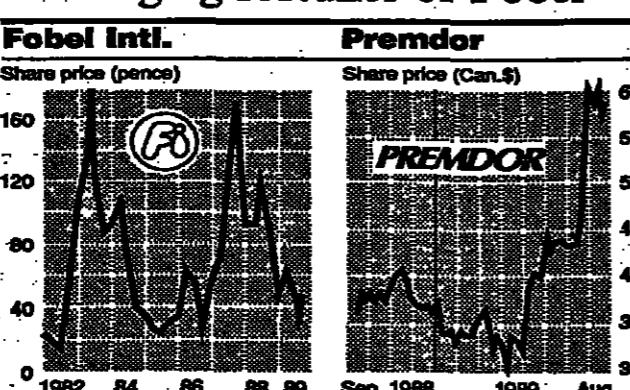
Between March and the end of July, Fobel's share price halved to a two-year low of 56p. But as it turned out, Tiananmen did not prove a disaster for Fobel.

Our Hong Kong factory finished 15 minutes early on the Wednesday afterwards, so that the girls could go down to the canteen and sing patriotic songs", says Mr Leboff, who asked for daily updates to be faxed from the Far East to Fobel's Dumbstable headquarters. But that, he claims, was the extent of the disruption.

Bad news from the Far East was followed earlier this month by good news from the other end of the technological spectrum, when Fobel's Canadian associate Premdor - the world's largest manufacturer of doors - announced a merger with one of its principal competitors, Century Wood Door.

Mr Leboff places great hopes for Fobel's future in Premdor, despite the fact that a price war last year cut profits by 50 per cent. Fobel owns a 22 per cent stake in the group, which was floated on the Montreal and Toronto stock exchanges in 1986.

As well as reducing the risk of another price war, the Century merger should reap £52m (£10.8m) for Fobel in the form of a special dividend, quite apart from the boost in Premdor's share price. The deal will dilute the Fobel stake to 15.2 per cent - or 20 per cent of the votes - but the news has already increased the value of that stake by more than half.



Mr Leboff hopes these developments will settle the stomachs of shareholders, already queasy from the nine-year rollercoaster ride of Fobel's share price which belies the company's solid beginning.

Founded by Mr Leboff's grandfather, a Russian immigrant, at the end of the last century, Fobel began life as a cabinet-maker. It diversified into the manufacture of wooden stocks for rifles during the First World War and eventually came to the market as S. Leboff (Fobel) in 1966, a family-controlled distributor and merchandiser of do-it-yourself goods.

Two decades later, Mr Leboff presides over 21 subsidiaries, some defunct, and two associates. In a decent year he thinks about half the group's profits would come from its 51 per cent holding in Radofin, which owns the factories in Hong Kong and China and has also been the motor for the Fobel share price switchback.

When the group's investment started to fall off, Radofin was making calculators, video games and computers for large electronics groups like Mattel, Texas Instrument and Philips. Income from Hong Kong began to offset problems with Fobel's domestic DIY business and in 1981 the parent group moved from losses to profit of £2.11m before tax, upping that to £3.12m the following year.

Industry analysts, in a few short months, are not so sure about the prospects for Radofin and its speculative investment in a new OS computer venture, forecast Fobel would go on to make £6m or £7m.

But dependence on one major customer - Mattel - has Fobel heavily in the US group's electronic games division collapsed and in 1984 Fobel slumped into losses of £4.49m.

Watering down the effects of hard accountancy

Andrew Hill on the explosion of corporate identity

FORGET THE investment potential of the UK's water industry - as a design concept the 10 water authorities are definitely a buy.

In the authorities' last annual reports before privatisation, moody photographs of rainbows and sun-dappled reservoirs vie with pictures of macho engineers surrounded by glistening machinery or beautiful children drinking long draughts of tap water.

Yorkshire Water, which carries a white rose motif throughout the report, illustrates a paragraph on accounting for infrastructure assets with an aerial view of a cross-sant, a cup of coffee and a copy of the Financial Times.

The two largest authorities - Severn Trent and Thames - are at the forefront of this explosion of corporate identity.

Both have sought to present their directors, literally, in a different light. Severn Trent's chairman, Mr John Bellak, and his executives are pictured in half-darkness, lit from one side

like the stars of a horror movie.

Their counterparts at Thames, led by Mr Roy Watts, appear in a startling blue monochrome, lined up as though on an identity parade ("Was he in - he was the one who put up the water rate").

At the business end of the authorities, the authorities reveal that they have already spent £13m in total preparing for privatisation.

Most of that represents the first tranche of fees for the myriad merchant banks, stockbrokers, lawyers and accountants advising the industry.

The figure does not include the cost of the industry's "awareness" advertising campaign earlier this year, but it does cover the cost of restructuring the business in preparation for vesting day on Friday, the formal first step towards flotation of the authorities in November.

The control of water resource management, flood defence, fisheries, navigation, harbours, land drainage and some conservation duties will be transferred to the new

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Espresso S.A. Fin. Hldgs. (Section: Banks).

Farwell Group (Industrials).

Le Creuset (Industrials).

Nationwide Legal Services (Amercians).

Mobil Corp. (Oil & Gas).

Polar Electronics (Electricals).

Radiotrust (Finance, Land).

Sears Roebuck (Amercians).

SmithKline Beecham (Industrials).

Do. Equity Units (Industrials).

Thornton Asian Emerging Mkts. Warrants. (Trusts).

Thomson Consumer Electronics.

Unilever.

Watson's (UK) (Chemical Indus.).

Wimpy International (Food).

Witco (Chemical Indus.).

Woolworths (Food).

Yardley (Cosmetics).

Zimmer (Medical Equipment).

Zinc Oxide (Chemical Indus.).

FT UNIT TRUST INFORMATION SERVICE

* For current Unit Trust Prices on any telephone ring direct-0838 4 + five digit code (listed below). Calls charged at 3p per minute peak and 25p off peak, inc VAT

AUTHORISED
UNIT TRUSTS

Unit

Name

Int. Freq.

Int. Price

UNIT TRUST INFORMATION SERVICE

- For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

on next page

UNIT TRUST INFORMATION SERVICE

• For Current Unit Trust Prices on any telephone ring direct-0830 4 + five digit code
(Code 1-1000). Calls charged at 35p per minute peak and 25p off peak, inc VAT

LONDON SHARE SERVICE

● For **Latest Share Prices** on any telephone ring direct-0898 43 + four digits. VAT
included below. Calls charged at 38p per minute peak and 25p off peak, inc VAT

AMERICANS—Contd.

BUILDING, TIMBER, ROADS

BARBERY AND STORES - Contd

ENGINEERING - Contd

INDUSTRIAL S/Materials—Contd.

INDUSTRIALS (Miscel.) - Contd.

LONDON SHARE SERVICE

● For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 3p per minute peak and 25p off peak, inc VAT

LEISURE

Market

Stock

Price

Bt

Vt

Ytd

Last

Wk

Mth

Pd

Div

Pd

2pm prices August 28

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month High Low Stock	Dr. Yld-E 100s	PY 68 High Low	Chg's Close Prev. Stock	Close Open Close	Chg's Close Prev. Stock	Dr. Yld-E 100s	PY 68 High Low	Chg's Close Prev. Stock	Close Open Close	Chg's Close Prev. Stock	Dr. Yld-E 100s	PY 68 High Low	Chg's Close Prev. Stock	Close Open Close	
322 AMGCo 1.50	15 5 127	275 272	-2	274 272	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
73 AMGCo 4.64	15 5 127	275 272	-1	274 272	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
84 AMGCo 5.14	11 5 127	275 272	-1	274 272	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
21 AMHP 2.24	16 14 61	22 21	-1	21 20	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 1.20	44 11 61	8 7	-1	7 6	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
441 AMHrt 2.00	44 11 61	8 7	-1	7 6	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
87 AMHrt 4.8	4 2 200	8 7	-1	7 6	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 6.7	22 9 21	21 20	-1	20 19	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 10.00	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 12.00	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 15.00	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 20.00	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 25.00	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
13 AMHrt 5.7	14 2 200	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
11 AMHrt 7.5	14 2 200	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
3 AMHrt 9.5	14 2 200	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 12.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 15.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 18.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 21.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 24.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 27.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 30.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 33.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 36.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 39.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 42.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 45.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 48.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 51.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 54.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 57.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 60.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 63.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 66.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 69.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 72.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 75.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 78.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 81.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 84.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 87.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 90.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 93.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-1	198 196	-1
244 AMHrt 96.50	45 10 21	20 19	-1	19 18	-1	10 5	200 198	-1	198 196	-1	10 5	200 198	-		

NYSE COMPOSITE PRICES

Continued from previous Page

12 Month High	Low	Stock	PV \$100	12 Month High	Low	Stock	PV \$100	12 Month High	Low	Stock	PV \$100	12 Month High	Low	Stock	PV \$100
High	Low	Stock	Div. Yld. %	High	Low	Stock	Div. Yld. %	High	Low	Stock	Div. Yld. %	High	Low	Stock	Div. Yld. %
205	205	SAF	12.5	4.5	205	SAF	12.5	205	SAF	12.5	SAF	12.5	205	SAF	12.5
206	206	SAF	12.5	4.5	206	SAF	12.5	206	SAF	12.5	SAF	12.5	206	SAF	12.5
207	207	SAF	12.5	4.5	207	SAF	12.5	207	SAF	12.5	SAF	12.5	207	SAF	12.5
208	208	SAF	12.5	4.5	208	SAF	12.5	208	SAF	12.5	SAF	12.5	208	SAF	12.5
209	209	SAF	12.5	4.5	209	SAF	12.5	209	SAF	12.5	SAF	12.5	209	SAF	12.5
210	210	SAF	12.5	4.5	210	SAF	12.5	210	SAF	12.5	SAF	12.5	210	SAF	12.5
211	211	SAF	12.5	4.5	211	SAF	12.5	211	SAF	12.5	SAF	12.5	211	SAF	12.5
212	212	SAF	12.5	4.5	212	SAF	12.5	212	SAF	12.5	SAF	12.5	212	SAF	12.5
213	213	SAF	12.5	4.5	213	SAF	12.5	213	SAF	12.5	SAF	12.5	213	SAF	12.5
214	214	SAF	12.5	4.5	214	SAF	12.5	214	SAF	12.5	SAF	12.5	214	SAF	12.5
215	215	SAF	12.5	4.5	215	SAF	12.5	215	SAF	12.5	SAF	12.5	215	SAF	12.5
216	216	SAF	12.5	4.5	216	SAF	12.5	216	SAF	12.5	SAF	12.5	216	SAF	12.5
217	217	SAF	12.5	4.5	217	SAF	12.5	217	SAF	12.5	SAF	12.5	217	SAF	12.5
218	218	SAF	12.5	4.5	218	SAF	12.5	218	SAF	12.5	SAF	12.5	218	SAF	12.5
219	219	SAF	12.5	4.5	219	SAF	12.5	219	SAF	12.5	SAF	12.5	219	SAF	12.5
220	220	SAF	12.5	4.5	220	SAF	12.5	220	SAF	12.5	SAF	12.5	220	SAF	12.5
221	221	SAF	12.5	4.5	221	SAF	12.5	221	SAF	12.5	SAF	12.5	221	SAF	12.5
222	222	SAF	12.5	4.5	222	SAF	12.5	222	SAF	12.5	SAF	12.5	222	SAF	12.5
223	223	SAF	12.5	4.5	223	SAF	12.5	223	SAF	12.5	SAF	12.5	223	SAF	12.5
224	224	SAF	12.5	4.5	224	SAF	12.5	224	SAF	12.5	SAF	12.5	224	SAF	12.5
225	225	SAF	12.5	4.5	225	SAF	12.5	225	SAF	12.5	SAF	12.5	225	SAF	12.5
226	226	SAF	12.5	4.5	226	SAF	12.5	226	SAF	12.5	SAF	12.5	226	SAF	12.5
227	227	SAF	12.5	4.5	227	SAF	12.5	227	SAF	12.5	SAF	12.5	227	SAF	12.5
228	228	SAF	12.5	4.5	228	SAF	12.5	228	SAF	12.5	SAF	12.5	228	SAF	12.5
229	229	SAF	12.5	4.5	229	SAF	12.5	229	SAF	12.5	SAF	12.5	229	SAF	12.5
230	230	SAF	12.5	4.5	230	SAF	12.5	230	SAF	12.5	SAF	12.5	230	SAF	12.5
231	231	SAF	12.5	4.5	231	SAF	12.5	231	SAF	12.5	SAF	12.5	231	SAF	12.5
232	232	SAF	12.5	4.5	232	SAF	12.5	232	SAF	12.5	SAF	12.5	232	SAF	12.5
233	233	SAF	12.5	4.5	233	SAF	12.5	233	SAF	12.5	SAF	12.5	233	SAF	12.5
234	234	SAF	12.5	4.5	234	SAF	12.5	234	SAF	12.5	SAF	12.5	234	SAF	12.5
235	235	SAF	12.5	4.5	235	SAF	12.5	235	SAF	12.5	SAF	12.5	235	SAF	12.5
236	236	SAF	12.5	4.5	236	SAF	12.5	236	SAF	12.5	SAF	12.5	236	SAF	12.5
237	237	SAF	12.5	4.5	237	SAF	12.5	237	SAF	12.5	SAF	12.5	237	SAF	12.5
238	238	SAF	12.5	4.5	238	SAF	12.5	238	SAF	12.5	SAF	12.5	238	SAF	12.5
239	239	SAF	12.5	4.5	239	SAF	12.5	239	SAF	12.5	SAF	12.5	239	SAF	12.5
240	240	SAF	12.5	4.5	240	SAF	12.5	240	SAF	12.5	SAF	12.5	240	SAF	12.5
241	241	SAF	12.5	4.5	241	SAF	12.5	241	SAF	12.5	SAF	12.5	241	SAF	12.5
242	242	SAF	12.5	4.5	242	SAF	12.5	242	SAF	12.5	SAF	12.5	242	SAF	12.5
243	243	SAF	12.5	4.5	243	SAF	12.5	243	SAF	12.5	SAF	12.5	243	SAF	12.5
244	244	SAF	12.5	4.5	244	SAF	12.5	244	SAF	12.5	SAF	12.5	244	SAF	12.5
245	245	SAF	12.5	4.5	245	SAF	12.5	245	SAF	12.5	SAF	12.5	245	SAF	12.5
246	246	SAF	12.5	4.5	246	SAF	12.5	246	SAF	12.5	SAF	12.5	246	SAF	12.5
247	247	SAF	12.5	4.5	247	SAF	12.5	247	SAF	12.5	SAF	12.5	247	SAF	12.5
248	248	SAF	12.5	4.5	248	SAF	12.5	248	SAF	12.5	SAF	12.5	248	SAF	12.5
249	249	SAF	12.5	4.5	249	SAF	12.5	249	SAF	12.5	SAF	12.5	249	SAF	12.5
250	250	SAF	12.5	4.5	250	SAF	12.5	250	SAF	12.5	SAF	12.5	250	SAF	12.5
251	251	SAF	12.5	4.5	251	SAF	12.5	251	SAF	12.5	SAF	12.5	251	SAF	12.5
252	252	SAF	12.5	4.5	252	SAF	12.5	252	SAF	12.5	SAF	12.5	252	SAF	12.5
253	253	SAF	12.5	4.5	253	SAF	12.5	253	SAF	12.5	SAF	12.5	253	SAF	12.5
254	254	SAF	12.5	4.5	254	SAF	12.5	254	SAF	12.5	SAF	12.5	254	SAF	12.5
255	255	SAF	12.5	4.5	255	SAF	12.5	255	SAF	12.5	SAF	12.5	255	SAF	12.5
256	256	SAF	12.5	4.5	256	SAF	12.5	256	SAF	12.5	SAF	12.5	256	SAF	12.5
257	257	SAF	12.5	4.5	257	SAF</td									

Unlocked treasure still lies hidden in Europe's high-flying bourses

CONTINENTAL European equity markets have enjoyed a significant recovery in the past year, a recovery that has accelerated in the last three months.

Until recently, it has been possible to justify such performance in terms of a return to pre-crash levels. France and Sweden now stand at all-time highs, while only the markets of West Germany and Italy are more than 10 per cent adrift of their pre-October 1987 peaks.

Conventional price earnings ratios are by no means back to the heady days of 1987; in broad brush terms, European markets sell on 12 to 14 times current year earnings. Yet these levels are close to the averages of the past 10 years and, when ratings are compared with those of the respective bond markets, equities appear expensive.

However, the past is likely to be of only limited use in assessing the future trend of markets: both the forces driving them and the way of evaluating them are changing.

Table 1 shows the forecast

trend in industrial production in 1989 and 1990 in the leading European economies, compared with the average for the last 10 years and the performance in the UK, the US and Japan. The key point to be drawn from the table is that, although European industrial

Guy Rigden uses unconventional methods to argue that the Continent is relatively cheap

production in 1989 and 1990 is forecast to grow at approximately the rates shown for the US and Japan, it is accelerating markedly when compared with the last 10 years' growth.

In summary, industrial production growth in Europe is likely to be at least two times the average of the past 10 years during the next two years, while in the US and Japan the long-term growth rates are likely only to be

matched. This forecast trend in industrial production reflects the investment boom triggered by the earlier economic recovery and boosted by re-equipping in the run-up to the single European market in 1992. We appear to be witnessing an end to the period of relative de-industrialisation in Europe.

With the share of profits in total gross national product (GNP) having recovered to the levels of the 1960s, it is unreasonable to expect companies' average profit margins to rise much further. Therefore, profits are more likely to move in line with nominal industrial production or, as is likely in the UK, suffer wage pressure and grow at a slower rate.

Yet in continental Europe, not only does wage pressure appear muted, and nominal and real GNP growth strong, but stock markets who continue to benefit from structural tax reform and innovations in investment analysis. For these innovations to be relevant, there must be undiscounted value in markets.

Table 2 attempts to indicate

Table 1: INDUSTRIAL PRODUCTION (% growth per annum)

	Average 1978/87	1989E	1990E
US	3.2	3.1	3.3
Japan	4.1	6.2	3.2
UK	1.3	4.0	1.0
Germany	1.1	4.5	2.8
France	0.9	4.9	3.4
Italy	1.6	3.0	2.2
Spain	1.6	3.9	3.5

the appropriate degree to which such value could exist within certain continental European equity markets. It represents a crude leveraged buyout (LBO) valuation applied to complete equity markets. The left-hand column is the price to cash flow ratio, which is much more relevant in cross-market market comparisons than the often distorted price earnings ratio.

Judging by the left-hand column alone, the European markets often appear undervalued. If one were to divide the cash

flow by the relevant local corporate borrowing rate, then an estimate of the total debt that cash flow could sustain would be obtained. The figures in the right-hand column compare that potential sustainable debt with the equity valuation of the market. Therefore, in the UK the ratio of market capitalisation of the market represents 94 per cent of the debt that the cash flow of that market could sustain. In Germany the figure is 35 per cent.

Put another way, theoretically the whole German mar-

ket could be bought almost three times over with the cash flow generated by that market. Existing debt, taxation and other demands upon cash flow should be taken into account, but the model is accurate enough to give a rough idea of the extent to which value may remain in European markets.

To be of interest to investors,

Germany are not important solely for the tax savings that companies will directly enjoy, but they also know that companies may modify the very high depreciation policies of the past, and thus produce higher reported earnings.

Additionally, a combination of proposed measures to force the German banks to reduce their substantial equity holdings to no more than, say, 10 per cent should not just be seen as bringing potential excess supply to the market but also as implying changes in corporate disclosure levels and a rise in the institutional holdings of the market.

Institutional shareholders are more likely to take an active role in securing value for shareholders than private investors, trade cross holdings and banks are the important existing shareholder groups.

In summary European markets are still relatively cheap and, should, enjoy strong momentum in the next years.

Guy Rigden is Head of European Strategy at UBS Phillips & Drew

AMERICA

Dow ignores improved deficit data

Wall Street

A QUIET day on Wall Street saw equities narrowly mixed in light trading, writes Karen Zagor in New York.

At 1.30 pm, the Dow Jones Industrial Average was up 0.38 at 2,732.74. Volume on the New York Stock Exchange was light, with only 75m issues changing hands at 1 pm. Declining issues outpaced those advancing by a ratio of seven to six.

Among other market indices, the Dow Jones Utilities Average slipped 0.81 to 217.56 at 1 pm, while the Composite Average was up 5.13 at 1,033.41. The S&P 500 index slid 1.36 to 349.16, while the AMEX composite declined 0.29 to 380.89.

The market was unmoved by a morning report that the nation's current-account deficit narrowed in the second quarter to \$27.72bn from \$31.41bn a

year earlier, although the figure was slightly higher than the \$26bn to \$27bn most analysts had expected.

The debt market drifted broadly lower in desultory morning trading. At mid-session the Treasury's benchmark 30-year bond was down 4 points at 98, yielding 8.21 per cent. At the short end, 3-month Treasury Bills were up 4, yielding 8.23 per cent, while the 3-year bond was down 4 points to yield 8.37 per cent. Fed Funds were at 8.12 per cent. Both markets are waiting for a series of economic reports this week, particularly Friday's report on August employment.

The dollar held its ground against the yen yesterday, in spite of comments by the Bank of Japan Governor, Mr Satoshi Sumita, that the central bank would intervene to halt the Japanese currency's decline. At midday, the dollar was trading at Y144.25 and DM1.9565,

marginally above Friday's New York close of Y143.60 and DM1.9580.

Transportation issues posted gains throughout the morning.

By 1 pm the Dow Jones Transportation Average had risen 19.39 points to 1,478.38. Airline issues continued to lead the sector. UAL, the parent of United Airlines, rose 4% to \$28.22. Mr Marvin Davis, who has offered \$275-a-share for UAL, last week said he might increase his bid.

AMR, parent of American Airlines, added 1% to \$81. Delta Air Lines was up 2% to \$80.4, while USAIR fell 2% to \$50.50. Shares in Texas Air, which last week said it might sell its Continental Air Line subsidiary, continued to inch upwards, gaining 3% to \$21.6.

Walt Disney slipped 3% to \$116.4. The group yesterday said it would acquire Henson Associates, the company founded by Jim Henson who

created the Muppet Show.

International Flavors & Fragrances jumped 3% to 71% although the company denied that it had received any takeover offers. The stock has risen sharply since last Thursday on rumours that a West German company is planning to bid it.

Canada

BUYERS evaporated from the Toronto market at midday and prices fell back, with the composite index losing 7.1 to 3,987.6 and losses leading gains by 251 to 185.

Volume was low, with 9.1m shares changing hands, and investors appeared unwilling to take positions at the start of a week full of US economic figures.

Some metal stocks edged higher in quiet trading, with Cominco Resources up 5 cents at \$3.80 and Ego Resources also gaining 5 cents to 56 cents.

ASIA PACIFIC

Earnings forecasts add to malaise

Tokyo

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The Nikkei average declined for a fifth straight trading day, losing 132.51 to 34,607.41. The Nikkei has shed over 500 points since last Tuesday.

The yen's weakness added to the malaise, with the bears forecasting a fall to Y150 to the dollar.

But perhaps the most jolting trading was a downward revision in earnings forecasts for Kyocera, a leading manufacturer of semiconductor parts. Forecasts by two securities firms of a drop in Kyocera's earnings this year led the stock to plunge Y540 to Y5,860.

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Yesterday was the last trading day for settlement in August; most institutional investors have already achieved their performance targets for the half-year to Sep-

Canada

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Large volume issues were out of favour in Osaka as well and their decline contributed to a 123.37 point drop in the OSE average to 34,883.34.

Roundup

SHARES closed lower on overseas and some domestic wor-

EUROPE

Disappointing session for Dutch optimists

ACTIVITY was restrained in a number of European markets yesterday by the bank holiday in London, and the absence of London-managed international investment funds, writes our Market Staff.

AMSTERDAM was severely depressed by more disappointments on the corporate front. The CBS tendency index ended 4.5 lower at 190.8, a fall of 2.3 per cent, to 192.50 after reporting a sharp rise in first half profits at Bayer left the shares. DMA 4.80 lower at DM308.70. Other chemical stocks were also down, BASF by DM4.50 to DM297 and Hoechst DM2.10 at DM296.50.

The DAX index fell 8.51 to 1,595.87 as domestic investors took profits on Friday's gains, and pushed most blue chip shares gradually lower during the session. The utility, Viat, found a 23 per cent rise in first half profits ignored as the shares dropped DM2 to DM1.55.

Turnover fell from DM4.40 to DM3.70m although Daimler, which prompted Friday's surge in business on American buying, was still far and away the most active stock in turnover of DM571m. The FAZ index ended 3.82 lower at 658.28.

In the retailing sector, Asko tumbled DM28 to DM85, the DM15 dividend, the net decline reflecting continued worries about its feed with Dutch retailer Ahold and its exclusion from a European retailing alliance.

Wessanen, the food group, lost DM1.20, or 7.5 per cent, to DM8.20 after its figures late on Friday proved to be below expectations. "The market's had quite a good run and you need good results to justify this," said one salesman.

The other significant move came from Ahold, which dropped DM1.80 to DM1.80, a loss of 5.9 per cent, after being

suspected for news that it was beefing up its anti-takeover defences through an issue of preference shares.

The stock has been driven up by speculation that Asko of West Germany might mount a bid after building a 14 per cent stake.

FRANKFURT failed to respond to a good company news. A 19 per cent rise in first half profits at Bayer left the shares. DMA 4.80 lower at DM308.70. Other chemical stocks were also down, BASF by DM4.50 to DM297 and Hoechst DM2.10 at DM296.50.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

	FRIDAY AUGUST 25 1989		THURSDAY AUGUST 24 1989		DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index
Australia (85)	153.76	+0.5	145.01	134.74	+0.9	152.98
Austria (19)	146.24	+1.2	137.93	148.78	+1.0	147.24
Belgium (63)	133.22	+0.5	125.64	134.69	+0.4	141.25
Canada (123)	151.60	+0.1	142.97	128.82	-0.2	152.02
Denmark (20)	136.98	+0.6	128.19	126.72	+0.6	127.75
France (126)	129.55	+1.4	122.18	133.81	+0.2	128.25
West Germany (100)	98.57	+0.9	91.98	98.08	+0.7	100.53